

ANNUAL BUDGET OF

TLOKWE CITY COUNCIL



2013/14 TO 2015/16
MEDIUM TERM REVENUE AND
EXPENDITURE FORECASTS

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QUALITY CERTIFICATE

I, Badirwang Gladstone Moumakwe, Acting Municipal Manager of Tlokwe City Council, hereby certify that the annual budget 2013/2014 and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name B G Moumakwe

Acting Municipal Manager of Tlokwe City Council NW402

Signature



Date

28 May 2013

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Abbreviations and Acronyms

AMR	Automated Meter Reading	ℓ	litre
ASGISA	Accelerated and Shared Growth Initiative	LED	Local Economic Development
BPC	Budget Planning Committee	MEC	Member of the Executive Committee
CBD	Central Business District	MFMA	Municipal Financial Management Act
CFO	Chief Financial Officer	MIG	Municipal Infrastructure Programme
CPI	Consumer Price Index	MMC	Municipal Infrastructure Grant
CRRF	Capital Replacement Reserve Fund	MPRA	Member of Mayoral Committee
DBSA	Development Bank of South Africa	MSA	Municipal Properties Rates Act
DORA	Division of Revenue Act	MM	Municipal Systems Act
DWA	Department of Water Affairs	MTEF	Municipal Manager
EE	Employment Equity	MTREF	Medium-term Expenditure Framework
EEDSM	Energy Efficiency Demand Side Management	NERSA	Medium-term Revenue and Expenditure Framework
EM	Executive Mayor	NGO	National Electricity Regulator South Africa
FBS	Free basic services	NKPIs	Non-Governmental organisations
GAMAP	Generally Accepted Municipal Accounting Practice	OHS	National Key Performance Indicators
GDP	Gross domestic product	OP	Occupational Health and Safety
GDS	Gauteng Growth and Development Strategy	PBO	Operational Plan
GFS	Government Financial Statistics	PHC	Public Benefit Organisations
GRAP	General Recognised Accounting Practice	PMS	Provincial Health Care
HR	Human Resources	PPE	Performance Management System
HSRC	Human Science Research Council	PPP	Property Plant and Equipment
IDP	Integrated Development Strategy	RG	Public Private Partnership
IT	Information Technology	RSC	Restructuring Grant
kl	kilolitre	SALGA	Regional Services Council
Km	kilometre	SAPS	South African Local Government Association
KPA	Key Performance Area	SDBIP	South African Police Service
KPI	Key Performance Indicator	SMME	Service Delivery and Budget Implementation Plan
kWh	kilowatt		Small Micro and Medium Enterprises

Part 1 – Annual Budget

1.1 Introduction

In his Budget Speech to Parliament on 17 February 2010, the Minister of Finance said: “We cannot expect to do the same old things and expect different results”. In the past three years, the world economy has gone through its deepest recession in over 70 years. Signals are that the recovery is still fragile and many commentators caution that current positive economic trends may be short-lived and that the world economy may yet experience a second recessionary wave. Tlokwe City Council was in no way immune to the harsh economic realities associated with the recession. Among the impacts are the various challenges currently being experienced by the municipality due to among other things declining collection rates; historic expenditure patterns and a general lack of “doing business smarter”.

Management within local government has a significant role to play in strengthening the link between the citizen and government’s overall priorities and spending plans. The goal should be to enhance service delivery aimed at improving the quality of life for all people within the Tlokwe City Council. Budgeting is primarily about the choices that the municipality has to make between competing priorities and fiscal realities. The challenge is to do more with the available resources. We need to remain focused on the effective delivery of the core municipal services through the application of efficient and effective service delivery mechanisms.

The application of sound financial management principles for the compilation of the City’s financial plan is essential and critical to ensure that the City remains financially viable and that sustainable municipal services are provided economically and equitably to all communities.

Medium-Term budget 2013/2014 to 2015/2016

With the specific focus on securing a better life for the residents of Tlokwe City Council has essentially resulted in the development of this 2013/2014 Medium-term Revenue and Expenditure Framework (MTREF). The medium-term budget was compiled with a view to addressing key service delivery challenges, focussing on the priorities to ensure that indeed this Municipality works better for all its citizens, residents and businesses.

The Tlokwe Municipality has prepared this record budget for the 2013/2014 financial year, amounting to R1,007,3 million increasing to R1,194,7 million in 2015/16. This represents an increase of R48,2 million over the previous financial year. Resources have been allocated to uplift underdeveloped areas, maintain existing infrastructure and fulfil strategic priorities in the Integrated Development Plan (IDP).

The budget recognizes that there are many exciting opportunities for Tlokwe Local Municipality and its residents, and acknowledging that there are a number of serious challenges that must be addressed to ensure ongoing prosperity and quality of life.

The Municipality is serious about meeting the challenges of creating a City with an enabling environment for all citizens to utilise their full potential and access opportunities which will enable them to contribute towards a vibrant and sustainable economy.

1.2 Council Resolutions

On 28 May 2013 the Tlokwe City Council will meet in the Dan Tloome Council Chamber to consider the draft annual budget of the municipality for the financial year 2013/14. The Council will approve the following resolution:

1. The Tlokwe City Council, acting in terms of Section 24 of the Municipal Finance Management Act, (Act 56 of 2003) approves and adopts:
 - 1.1. The annual budget of the municipality for the financial year 2013/14 and the multi-year and single-year capital appropriations as set out in the following tables:
 - 1.1.1. Budgeted Financial Performance (revenue and expenditure by standard classification).
 - 1.1.2. Budgeted Financial Performance (revenue and expenditure by municipal vote).
 - 1.1.3. Budgeted Financial Performance (revenue by source and expenditure by type).
 - 1.1.4. Multi-year and single-year capital appropriations by municipal vote and standard classification and associated funding by source.
 - 1.2. The financial position, cash flow budget, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets are approved as set out in the following tables:
 - 1.2.1. Budgeted Financial Position.
 - 1.2.2. Budgeted Cash Flows.
 - 1.2.3. Cash backed reserves and accumulated surplus reconciliation.
 - 1.2.4. Asset management.
 - 1.2.5. Basic service delivery measurement.

2. The Tlokwe City Council, acting in terms of section 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) approves and adopts with effect from 1 July 2013:
 - 2.1 the tariffs for property rates – not included in the Council Agenda,
 - 2.2 the tariffs for electricity – not included in the Council Agenda,
 - 2.3 the tariffs for the supply of water – not included in the Council Agenda,
 - 2.4 the tariffs for sanitation services – not included in the Council Agenda,
 - 2.5 The tariffs for solid waste services – not included in the Council Agenda,
3. The Tlokwe City Council, acting in terms of 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) approves and adopts with effect from 1 July 2013 the tariffs for other services, as included in the Council Agenda.
4. To give proper effect to the municipality's annual budget, the Tlokwe City Council approves:
 - 4.1. That cash backing is implemented through the utilisation of a portion of the revenue generated from property rates to ensure that all capital reserves and provisions, unspent long-term loans and unspent conditional grants are cash backed as required in terms of the municipality's funding and reserves policy as prescribed by section 8 of the Municipal Budget and Reporting Regulations.
 - 4.2. That the Municipal Manager be authorised to sign all necessary agreements and documents to give effect to the above lending programme.

1.3 Executive Summary

The application of sound financial management principles for the compilation of the City's financial plan is essential and critical to ensure that the City remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

The City's business and service delivery priorities were reviewed as part of this year's planning and budget process. Where appropriate, funds were transferred from low- to high-priority programmes so as to maintain sound financial stewardship. A critical review was also undertaken of expenditures on noncore and 'nice to have' items. Key areas where savings were realized were on telephone and internet usage, printing, workshops, overseas and national travel, accommodation, and catering.

The City has embarked on implementing a range of revenue collection strategies to optimize the collection of debt owed by consumers. An Attorney is also currently reviewing the Credit Control By-Law. Furthermore, the City has undertaken various customer care initiatives to ensure the municipality truly involves all citizens in the process of ensuring a people lead government.

National Treasury's MFMA Circular No. 58, 59, 66 and 67 were used to guide the compilation of the 2013/14 MTREF.

The main challenges experienced during the compilation of the 2013/14 MTREF can be summarised as follows:

- The ongoing difficulties in the national and local economy;
- Aging and poorly maintained water, roads and electricity infrastructure;
- The need to reprioritise projects and expenditure within the existing resource envelope given the cash flow realities and declining cash position of the municipality;
- The increased cost of electricity (due to tariff increases from Eskom), which is placing upward pressure on service tariffs to residents. Continuous high tariff increases are not sustainable - as a point will be reached where services will no longer be affordable;
- Wage increases for municipal staff that continue to exceed consumer inflation, as well as the need to fill critical vacancies;
- Affordability of capital projects – original allocations had to be reduced and the operational expenditure associated with prior year's capital investments needed to be factored into the budget as part of the 2013/14 MTREF process; and
- Availability of affordable capital/borrowing.

The following budget principles and guidelines directly informed the compilation of the 2013/14 MTREF:

- The 2012/13 Adjustment Budget priorities and targets, as well as the base line allocations contained in that Adjustments Budget were adopted as the upper limits for the new baselines for the 2013/14 annual budget;
- Intermediate service level standards were used to inform the measurable objectives, targets and backlog eradication goals;
- Tariff and property rate increases should be affordable and should generally not exceed inflation as measured by the CPI, except where there are price increases in the inputs of services that are beyond the control of the municipality, for instance the cost of bulk water and electricity. In addition, tariffs need to remain or move towards being cost reflective, and should take into account the need to address infrastructure backlogs;

There will be no budget allocated to national and provincial funded projects unless the necessary grants to the municipality are reflected in the national and provincial budget and have been gazetted as required by the annual Division of Revenue Act;

In view of the aforementioned, the following table is a consolidated overview of the proposed 2013/14 Medium-term Revenue and Expenditure Framework:

Table 1: Consolidated Overview of the 2013/14 MTREF

R thousand	Adjustment Budget 2012/13	Budget Year 2013/14	Budget Year 2014/15	Budget Year 2014/15
Total Operating Revenue	-959,132,732	-1,007,268,136	-1,090,357,971	-1,194,746,113
Total Operating Expenditure	879,484,783	1,081,697,913	1,163,995,461	1,248,760,253
<i>Surplus/ deficit for the year</i>	<i>-79,647,949</i>	<i>74,429,777</i>	<i>73,637,490</i>	<i>54 014,140</i>
Total Capital Expenditure	157 672 949	126,144,997	135,445,440	165,460,718

Total operating revenue has grown by 5.0% or R48,2 million for the 2013/14 financial year when compared to the 2012/13 Adjustment Budget. For the two outer years, operational revenue will increase by 8.1% and 9.6% respectively, equating to a total revenue growth of R235,6 million over the MTREF when compared to the 2012/13 financial year.

Total operating expenditure for the 2013/14 financial year has been appropriated at R1,081,7 million and translates into a budgeted deficit of R74,4 million. When *compared* to the 2012/13 Adjustment Budget, operational expenditure has grown by R202,2 million or 22,9 % in the 2013/14 budget and by 7.2% and 7.4% for each of the respective outer years of the MTREF. The operating deficit for the two outer years steadily decreases to R73.6 million and then to at R54.0 million. These deficits are due to the increased depreciation and will be used to fund capital expenditure and to further ensure cash backing of reserves and funds.

The capital budget of R126,1 million for 2013/14 is 25,1% less than the 2012/13 Adjustment Budget. The capital programme increases to R135,4 million in the 2014/15 financial year and then increases to R165,5 million in 2015/2016. A substantial portion of the capital budget, R81 million will be funded from internal funds. The balance will be funded from Government grants and transfers. The repayment of capital and interest (debt services costs) will substantially increase over the next years as a result of the aggressive capital infrastructure programme implemented over the past few years especially the upgrading of the electricity network.

1.4 Operating Revenue Framework

For Tlokwe City Council to continue improving the quality of services provided to its citizens it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy;
- Growth in the City and continued economic development;
- Efficient revenue management, which aims to ensure a 95 per cent annual collection rate for property rates and other key service charges;
- Electricity tariff increases as approved by the National Electricity Regulator of South Africa (NERSA);
- Achievement of full cost recovery of specific user charges especially in relation to trading services;
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
- The municipality's Property Rates Policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA);
- Increase ability to extend new services and recover costs;
- The municipality's Indigent Policy and rendering of free basic services; and
- Tariff policies of the City.

The following table is a summary of the 2013/14 MTREF (classified by main revenue source):

Table: Summary of revenue classified by main revenue source

Description R thousand	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year 2014/15	Budget Year 2015/16
Revenue By Source						
Property rates	98,299	99,100	99,100	107,827	114,297	121,154
Service charges - electricity revenue	489,106	482,473	482,473	537,712	587,762	630,118
Service charges - water revenue	74,548	74,548	74,548	80,402	85,226	90,339
Service charges - sanitation revenue	41,474	41,474	41,474	44,572	47,246	50,081
Service charges - refuse revenue	27,152	27,152	27,152	29,008	31,213	33,245
Grants and other revenue	228,553	234,386	234,386	207,747	224,615	269,808
Total Revenue	959,133	959,133	959,133	1,007,268	1,090,358	1,194,746

In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement, as inclusion of these revenue sources would distort the calculation of the operating surplus/deficit.

Revenue generated from rates and service charges forms a significant percentage of the revenue basket for the City. Rates and service charge revenues comprise more than two thirds of the total revenue mix. In the 2012/13 financial year, revenue from rates and service charges totalled R 724.75 million or 75.56 %. This increases to R799,5 million, R 865,7 million and R 924,9 million in the respective financial years of the MTREF. The total percentage revenue generated from rates and service charges which increases to 79.84% in 2013/14 and decrease to 77.42 % in 2015/16. The above table excludes revenue foregone arising from discounts and rebates associated with the tariff policies of the Municipality.

Property rates is the third largest revenue source totalling 10.69% or R107,8 million and increases to R121,2 million by 2015/16. The second largest sources is 'other revenue' which consists of various items such as income received from permits and licenses, building plan fees, connection fees, transport fee, advertisement fees and grants received. Departments have been urged to review the tariffs of these items on an annual basis to ensure they are cost reflective and market related.

Table : Operating Transfers and Grant Receipts

	2013/2014	2014/2015	2015/2016
OPERATING GRANTS	R m	R m	R m
National Government			
Equitable Share	92.6	104.4	120.8
Finance Management	1,6	1,6	1,7
Neighbourhood	1.0	1.0	1.0
DWARF	0.8	-	-
	96.0	107.0	123.5
Provincial Government			
Municipal Systems	0.9	0.9	1.0
Expended Public Works Programme	1.0	-	-
	1.9	0.9	1.0
District Municipality	-	-	-
Other	1.1	1.1	1.0
Total	99.0	109.0	125.5

Operating grants and transfers totals R99,0 million in the 2013/14 financial year and steadily increases to R 125,5 million by 2015/16. The above table gives a breakdown of the various operating grants and subsidies allocated to the municipality over the medium term.

Tariff-setting is a pivotal and strategic part of the compilation of any budget. When rates, tariffs and other charges were revised, local economic conditions, input costs and the affordability of services were taken into account to ensure the financial sustainability of the City.

National Treasury continues to encourage municipalities to keep increases in rates, tariffs and other charges as low as possible. Municipalities must justify in their budget documentation all increases in excess of the 6 per cent upper boundary of the South African Reserve Bank's inflation target. Excessive increases are likely to be counterproductive, resulting in higher levels of non-payment.

The percentage increase of Eskom tariffs are far beyond the mentioned inflation target. Given that this tariff increase is determined by an external agency, the impact it has on the municipality's electricity tariffs are largely outside the control of the City. Discounting the impact of these price increases in lower consumer tariffs will erode the City's future financial position and viability.

It must also be appreciated that the consumer price index, as measured by CPI, is not a good measure of the cost increases of goods and services relevant to municipalities. The basket of goods and services utilised for the calculation of the CPI consist of items such as food, petrol and medical services, whereas the cost drivers of a municipality are informed by items such as the cost of remuneration, bulk purchases of electricity and water, petrol, diesel, chemicals, cement etc. The current challenge facing the City is managing the gap between cost drivers and tariffs levied, as any shortfall must be made up by either operational efficiency gains or service level reductions. Within this framework the City has undertaken the tariff setting process relating to service charges as follows.

1.4.1 Property Rates

Property rates cover the cost of the provision of general services. Determining the effective property rate tariff is therefore an integral part of the municipality's budgeting process.

National Treasury's MFMA Circular No. 51 deals, inter alia with the implementation of the Municipal Property Rates Act, with the regulations issued by the Department of Co-operative Governance. These regulations came into effect on 1 July 2009 and prescribe the rate ratio for the non-residential categories, public service infrastructure and agricultural properties relative to residential properties to be 0,25:1. The implementation of these regulations was done in the 2010/11 budget process and the Property Rates Policy of the Municipality has been amended accordingly.

The following stipulations in the Property Rates Policy are highlighted:

- The first R15 000 of the market value of a property used for residential purposes is excluded from the rate-able value (Section 17(h) of the MPRA). In addition to this rebate, a further R5 000 reduction on the market value of a property will be granted in terms of the City's own Property Rates Policy;
- 50% rebate will be granted to registered indigents in terms of the Indigent Policy;
- For pensioners, physically and mentally disabled persons, a maximum/total rebate of 50% will be granted to owners of rate-able property if the total gross income of the applicant and/or his/her spouse, if any, does not to exceed the amount equal to twice the annual state pension as approved by the National Government for a financial year. In this regard the following stipulations are relevant:

- The rate-able property concerned must be occupied only by the applicant and his/her spouse, if any, and by dependants without income;
- The applicant must submit proof of his/her age and identity and, in the case of a physically or mentally handicapped person, proof of certification by a Medical Officer of Health, also proof of the annual income from a social pension; and
- The property must be categorized as residential.
- The Municipality may award a 100 per cent grant-in-aid on the assessment rates of rate-able properties of certain classes such as registered welfare organizations, institutions or organizations performing charitable work, sports grounds used for purposes of amateur sport. The owner of such a property must apply to the Chief Financial Officer in the prescribed format for such a grant.

The categories of rateable properties for purposes of levying rates and the proposed rates for the 2013/14 financial year based on the new valuation roll from 1 July 2013 is contained below:

The tariff was decreased with 20% and for agricultural with 30 % due to the increase of the valuation.

Table: Comparison of proposed rates to levied for the 2012/13 financial year

Category	Current Tariff (1 July 2012)	Proposed tariff (from 1 July 2013)
	c in the Rand	c in the Rand
Residential properties	0.39	0.325
State properties	1.18	0.975
Business & Commercial	1.18	0.975
Agricultural	0.9832	0.07563
Municipal service property	0.39	0.325
Industrial	1.18	0.975
Public benefit organisation properties	0.9832	0.08125

1.4.2 Sale of Water and Impact of Tariff Increases

South Africa faces similar challenges with regard to water supply as it did with electricity, since demand growth outstrips supply. Consequently, National Treasury is encouraging all municipalities to carefully review the level and structure of their water tariffs to ensure:

- Water tariffs are fully cost-reflective – including the cost of maintenance and renewal of purification plants, water networks and the cost associated with reticulation expansion;

- Water tariffs are structured to protect basic levels of service and ensure the provision of free water to the poorest of the poor (indigent); and
- Water tariffs are designed to encourage efficient and sustainable consumption.

In addition National Treasury has urged all municipalities to ensure that water tariff structures are cost reflective by 2014.

Tlokwe City Council has undertaken an assessment of its capital infrastructure requirements. The assessment indicates that the current infrastructure regarding the water purification and sewerage works is unlikely to sustain its long-term ability to supply clean water and to clean the sewerage to be released in the Mooi River. A detailed upgrading plan of the water purification and sewerage works will be submitted to Council during the 2012/2013 financial year.

The Tlokwe City Council is striving to retain its Blue Drop Status in the future.

A tariff increase of 6% from 1 July 2013 for water is proposed. In addition 6 kℓ water per month will be granted free of charge to all households as per Council policy.

A summary of the proposed tariffs for households (residential) and non-residential are as follows:

Table : Proposed Water Tariffs

CATEGORY	CURRENT TARIFFS 2012/13	PROPOSED TARIFFS 2013/14
	Rand per kℓ	Rand per kℓ
RESIDENTIAL		
(i) 7 to 16 kℓ per month	4.60	4.88
(ii) 17 to 36 kℓ per month	4.84	5.13
(iii) 37 to 56 kℓ per month	5.09	5.40
(iv) 57 to 80 kℓ per month	5.35	5.67
(v) More than 80 kℓ per month	5.76	6.11
NON-RESIDENTIAL		
(i) 0 – 5 000 kℓ per month	5.09	5.40
(ii) More than 5 000 kℓ per month	4.60	4.88
(iii) Agricultural Holdings over 6 kℓ	6.38	6.76

The following table shows the impact of the proposed increases in water tariffs on the water charges for a single dwelling-house:

Table : Comparison between current water charges and increases (Domestic)

Monthly Consumption	Current amount payable	Proposed amount payable	Difference (Increase)	Percentage change
kℓ	R	R	R	
10	18.40	19.52	1.12	6.00%
20	65.36	69.32	3.96	6.00%
30	113.76	120.62	6.86	6.00%
40	163.16	173.00	9.84	6.00%
50	214.06	227.00	12.94	6.00%
80	373.00	395.48	22.48	6.00%
100	488.20	517.68	29.48	6.00%

The tariff structure of the 2012/13 financial year has not been changed. The tariff structure is designed to charge higher levels of consumption a higher rate, steadily increasing to a rate of R6.11 per kilolitre for consumption in excess of 80 kℓ per month.

1.4.3 Sale of Electricity and Impact of Tariff Increases

NERSA has announced the revised bulk electricity pricing structure. A 7 per cent increase in the Eskom bulk electricity tariff to municipalities will be effective from 1 July 2013.

Considering the Eskom increases, the consumer tariff had to be increased by an average 7% to offset the additional bulk purchase cost from 1 July 2013. Furthermore, it should be noted that given the magnitude of the tariff increase, it is expected to depress growth in electricity consumption, which will have a negative impact on the municipality's revenue from electricity.

Registered indigents will be granted 80 kWh per month free of charge.

The following table shows the impact of the proposed increases in electricity tariffs on domestic customers:

Table : Comparison between current electricity charges and increases (Domestic) – Prepaid Electricity

Monthly Consumption kWh	Current amount payable R	Proposed amount payable R	Difference (Increase) R	Percentage change
100	104.00	111.28	7.28	7%
250	260.00	278.20	18.20	7%
500	527.50	564.43	36.93	7%
750	830.00	888.10	58.10	7%
1 000	1152.50	1233.18	80.68	7%
2 000	2442.50	2613.48	170.98	7%

Table : Comparison between current electricity charges and increases (Domestic) – Conventional Electricity

Monthly Consumption kWh	Current amount payable R	Proposed amount Payable R	Difference (Increase) R	Percentage change
100	142.86	152.86	10.00	7%
250	298.86	319.78	20.92	7%
500	566.36	606.01	39.65	7%
750	868.86	929.68	60.82	7%
1 000	1191.36	1274.76	83.40	7%
2 000	2481.36	2655.06	173.70	7%

The fixed charge levied in the 2012/2013 financial year amounted to R38.86. This fixed charge increases to R41.58 per month in the 2013/2014 financial year.

It should further be noted that NERSA has advised that a stepped tariff structure needs to be implemented from 1 July 2011. The effect thereof was that the higher the consumption, the higher the cost per kWh. The aim was to subsidise the lower consumption users (mostly the poor). The City's electricity tariff's structure was amended to include the stepped tariffs. NERSA approval of the new tariffs is still outstanding.

The inadequate electricity bulk capacity and the impact on service delivery and development remains a challenge for the City. Most of the suburbs and inner city reticulation network was designed or strengthened in the early 1980's with an expected 20-25 year life-expectancy. The upgrading of the City's electricity network has therefore become a strategic priority, especially the substations and transmission lines. The current and planned capital projects will partly address these shortfalls in the electricity supply in the greater Tlokwe demarcated area.

The approved budget for the Electricity Division can only be utilised for certain committed upgrade projects and to strengthen critical infrastructure (e.g. substations without back-up supply). It is estimated that additional special funding for electricity bulk infrastructure to the amount of +- R 60 million per year for five additional years will be necessary to steer the City out of this predicament.

Owing to the high increases in Eskom's bulk tariffs, it is clearly not possible to fund these necessary upgrades through increases in the municipal electricity tariff – as the resultant tariff increases would be unaffordable for the consumers. It was therefore resolved that the taking up of loans as a strategy for funding of the infrastructure be approved to spread the burden over the life span of the assets. As part of the 2011/12 medium-term capital programme, funding has been allocated to electricity infrastructure but these funding levels will require further investigation as part of the next budget cycle in an attempt to source more funding to ensure this risk is mitigated.

1.4.4 Sanitation and Impact of Tariff Increases

A tariff increase of 6% for sanitation from 1 July 2013 is proposed. This is based on the input cost assumptions related to water. It should be noted that electricity costs contributes approximately 20% of waste water treatment input costs, but taken the economy in consideration, the increase of sanitation tariffs is capped on 6% for 2013/2014. In the future, these tariffs need to be increased also to fund the upgrading of the sewerage works and sewerage network. The following factors also contribute to the proposed tariff increase:

- The total revenue expected to be generated from rendering this service amounts to R 44,5 million for the 2013/14 financial year.

The following table compares the current and proposed tariffs:

Table 10: Comparison between current sanitation charges and increases

CATEGORY	Current Tariff 2012/2013		Proposed Tariff 2013/2014	
	Standard rate	R92.85	Standard Rate	R98.42

1.4.5 Waste Removal and Impact of Tariff Increases

Currently solid waste removal is operating at a deficit. It is widely accepted that the rendering of this service should at least break even, which is currently not the case. The City will have to implement a solid waste strategy to ensure that this service can be rendered in a sustainable manner over the medium to long-term. The main contributors to this deficit are repairs and maintenance on vehicles, increases in general expenditure such as petrol and diesel and the cost of remuneration. Considering the deficit, it is recommended that a comprehensive investigation into the cost structure of solid waste function be undertaken, and that this include investigating alternative service delivery models. The outcomes of this investigation will be incorporated into the next planning cycle.

A 8% increase in the waste removal tariff is proposed from 1 July 2013. Higher increases will not be viable in 2013/14 owing to the significant increases implemented in previous financial years as well as the overall impact of higher than inflation increases of other services. Any increase higher than 8% would be counter-productive and will result in affordability challenges for individual rates payers raising the risk associated with bad debt.

The following table compares current and proposed amounts payable from 1 July 2013:

Table : Comparison between current waste removal fees and increases

DESCRIPTION	Current Tariffs 2012/2013	Proposed Tariffs 2013/2014
	<i>Waste Removal R</i>	<i>Waste Removal R</i>
240 ℓ container removed once a week	96.00	103.68
85 ℓ container removed twice a week	96.00	103.68

1.4.6 Overall impact of tariff increases on households

The attached tables show the overall expected impact of the tariff increases on a large and small household, as well as an indigent household receiving free basic services.

See attached tables:

Description	Current Year 2012/13	2013/14 Medium Term Revenue & Expenditure Framework	
	Original Budget	Budget Year 2013/14 % incr.	Budget Year 2013/14
Rand/cent			
Monthly Account for Household - 'Middle Income Range'			
Rates and services charges:			
Property rates	255.62	2.3%	261.50
Electricity: Basic levy	-	7.0%	
Electricity: Consumption	1,754.27		1,877.07
Water: Basic levy	39.12	6.0%	41.47
Water: Consumption	18.38	6.0%	19.48
Sanitation	92.86	6.0%	98.43
Refuse removal	78.65	8.0%	84.94
Other	-		
sub-total	2,238.90	6.4%	2,382.89
VAT on Services	313.45		333.60
Total large household bill:	2,552.35	6.4%	2,716.49
% increase/-decrease	9.9%		6.4%
Monthly Account for Household - 'Affordable Range'			
Rates and services charges:			
Property rates	91.76	3.8%	95.21
Electricity: Basic levy	-	7.0%	
Electricity: Consumption	750.56		803.10
Water: Basic levy	39.12	6.0%	41.47
Water: Consumption	188.72	6.0%	200.04
Sanitation	92.86	6.0%	98.43
Refuse removal	78.65	8.0%	84.94
Other	-		
sub-total	1,241.67	6.6%	1,323.19
VAT on Services	173.83		185.25
Total small household bill:	1,415.50	6.6%	1,508.44
% increase/-decrease	9.0%		6.6%

<u>Monthly Account for Household - 'Indigent'</u> <u>Household receiving free basic services</u>			
Rates and services charges:			
Property rates	4.92	64.2%	8.08
Electricity: Basic levy	–		
Electricity: Consumption	70.77	7.0%	75.72
Water: Basic levy	–		
Water: Consumption	15.14	6.0%	16.05
Sanitation	5.19	6.0%	5.50
Refuse removal	9.02	8.0%	9.74
Other	–		
sub-total	105.04	9.6%	115.09
VAT on Services	14.71		16.11
Total small household bill:	119.75	9.6%	131.20
% increase/-decrease	(7.5%)		9.6%

1.5 Operating Expenditure Framework

The City's expenditure framework for the 2013/14 budget and MTREF is informed by the following:

- The asset renewal strategy and the repairs and maintenance plan;
- Balanced budget constraint (operating expenditure should not exceed operating revenue) unless there are existing uncommitted cash-backed reserves to fund any deficit;
- Funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA;
- The capital programme is aligned to the asset renewal strategy and backlog eradication plan;
- Operational gains and efficiencies will be directed to funding the capital budget and other core services; and
- Strict adherences to the principle of no project plan *no budget*. If there is no business plan no funding allocation can be made.

The following table is a high level summary of the 2013/14 budget and MTREF (classified per main type of operating expenditure):

Table : Summary of operating expenditure by standard classification item

<i>Description</i>	<i>Rm</i> <i>2012/2013</i>	<i>Rm</i> <i>2013/2014</i>	<i>Rm</i> <i>2014/2015</i>	<i>Rm</i> <i>2015/2016</i>
PERSONNEL EXPENDITURE	251.41	282.92	303.31	322.59
ADMINISTRATIVE EXPENDITURE	106.11	115.61	119.77	126.98
GENERAL CONSUMABLES	5.79	7.17	6.71	6.96
MAINTENANCE EQUIPMENT	21.65	2.63	24.48	24.95
MAINTENANCE BUILDINGS	4.35	5.63	5.42	5.73
MAINTENANCE INFRASTRUCTURE	25.45	28.24	31.22	33.42
PROFESSIONAL & SPECIAL SERVICES	58.71	51.05	55.97	58.62
TRANSFER PAYMENTS - CAPITAL	47.49	171.16	186.93	207.17
ASSET FINANCING FUND	15.76	29.48	35.00	35.00
TRANSFER PAYMENTS - INTER DEPARTMENT	-	(4.86)	(5.15)	(5.93)
TRANSFER PAYMENTS – SPECIAL FUNDS	36.0	38.65	39.90	43.28
SEWERAGE SERVICES	-	-	-	-
PURCHASE OF ELECTRICITY	296.11	322.77	348.59	377.47
PURCHASE OF WATER	10.65	11.24	11.85	12.51
TOTAL	1,087.39	1,081.70	1164.00	1,248.76

The budgeted allocation for employee related costs for the 2013/14 financial year totals R282.92 million, which equals 26.15% of the total operating expenditure. A new collective SALGBC agreement regarding salary increases was negotiated for the following financial years therefore a 7% increase was budgeted for 2013/14.

The cost associated with the remuneration of councillors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The most recent proclamation in this regard has been taken into account in compiling the City's budget.

The provision for debt impairment was determined based on an annual collection rate of 94 per cent and the Debt Write-off Policy of the City. For the 2013/14 financial year this amount equates to R10 million. While this expenditure is considered to be a non-cash flow item, it informed the total cost associated with rendering the services of the municipality, as well as the municipality's realistically anticipated revenues.

Provision for depreciation and asset impairment has been informed by the Municipality's Asset Management Policy. Depreciation is widely considered a proxy for the measurement of the rate asset consumption. Budget appropriations in this regard total R171,16 million for the 2013/14 financial and equates to 15.74% of the total operating expenditure. Note that the implementation of GRAP 17 accounting standard has meant bringing a range of assets previously not included in the assets register onto the register. This has resulted in a significant increase in depreciation relative to previous years.

Finance charges consist primarily of the repayment of interest on long-term borrowing (cost of capital). Finance charges make up 1.05% (R10,2 million) of operating expenditure excluding annual redemption for 2013/14.

Bulk purchases are directly informed by the purchase of electricity from Eskom and water from Department of Water Affairs. The annual price increases have been factored into the budget appropriations and directly inform the revenue provisions. The expenditures include distribution losses.

General consumables comprise of amongst others the purchase of fuel, diesel, materials for maintenance, cleaning materials and chemicals. In line with the City's repairs and maintenance plan this group of expenditure has been prioritised to ensure sustainability of the City's infrastructure. For 2013/14 the appropriation against this group of expenditure has grown by 11,74% (R6,4 million).

Professional and special services have been identified as a cost saving area for the City. As part of the compilation of the 2013/14 MTREF this group of expenditure was critically evaluated and operational efficiencies were enforced. In the 2013/14 financial year, this group of expenditure totals R51,10 million and has increased by a small percentage. As part of the process of identifying further cost efficiencies, a business process reengineering project will commence in the 2013/14 financial year to identify alternative practices and procedures, including building in-house capacity for certain activities that are currently being contracted out. The outcome of this exercise will be factored into the next budget cycle and it is envisaged that additional cost savings will be implemented.

Administrative expenditure comprises of various line items relating to the daily operations of the municipality. This group of expenditure has also been identified as an area in which cost savings and efficiencies can be achieved. The remuneration of councillors is also included in this expenditure category.

1.5.1 Priority given to repairs and maintenance

Aligned to the priority being given to preserving and maintaining the City's current infrastructure, the 2013/14 budget and MTREF provide for extensive growth in the area of asset maintenance, as informed by the asset renewal strategy and repairs and maintenance plan of the City. In terms of the Municipal Budget and Reporting Regulations, operational repairs and maintenance is not considered a direct expenditure driver but an outcome of certain other expenditures, such as remuneration, purchases of materials and contracted services.

During the compilation of the 2013/14 MTREF operational repairs and maintenance was identified as a strategic imperative owing to the aging of the City's infrastructure and historic deferred maintenance. To this end, repairs and maintenance was increased by 11.31% in the 2013/14 financial year, from R51,46 million to R57,28 million. As part of the 2013/14 MTREF this strategic imperative remains a priority as can be seen by the budget appropriations over the MTREF. In relation to the total operating expenditure, repairs and maintenance comprises of 5.92%, 5.82% and 5.68% for the respective financial years of the MTREF.

1.5.2 Free Basic Services: Basic Social Services Package

The social package assists households that are poor or face other circumstances that limit their ability to pay for services. To receive these free services the households are required to register in terms of the City's Indigent Policy.

The cost of the social package of the registered indigent households is largely financed by national government through the local government equitable share received in terms of the annual Division of Revenue Act.

1.6 Capital Allocations per Department

The Capital Expenditure for the 2013 to 2016 is listed in the table below.

Table : Capital as per Municipal Vote

	Prior year outcomes		2012/2013 Medium Term Revenue & Expenditure		
	Audited Outcome 2010/11	Current Year 2011/12 Full Year Forecast	Budget Year 2013/14	Budget Year 2014/15	Budget Year 2015/16
EXECUTIVE MAYOR	889,260	400,000	0	0	0
OFFICE OF THE SPEAKER	4,751,866	1,105,000	2,114,000	1,100,000	1,100,000
MUNICIPAL MANAGER	81,426	62,500	1,006,000	522,000	25,000
BUDGET AND TREASURY OFFICE	128,315	1,197,620	1,800,000	0	0
PUBLIC SAFETY	2,080,558	4,600,000	7,235,334	3,650,000	2,350,000
CORPORATE SERVICES	1,074,577	1,150,000	1,990,000	850,000	0
INFRASTRUCTURE	77,613,387	119,036,479	97,429,700	127,922,940	160,339,718
ENVIRONMENTAL MANAGEMENT	6,310,262	9,722,949	4,125,000	420,000	450,000
SPORTS, ARTS AND CULTURE	3,926,779	11,935,901	8,990,913	225,000	525,000
HUMAN SETTLEMENT AND PLANNING	324,347	2,440,000	986,050	455,500	471,000
ECONOMIC DEVELOPMENT	62,874	6,022,500	468,000	300,000	200,000
TOTAL	97,243,651	157,672,949	126,144,997	135,445,440	165,460,718

The allocation per municipal vote was not available at time for the submission of the report to Council.

1.7 Annual Budget

The Budget comprises of the following tables which will be submitted at the Council Meeting:

- CONSOLIDATED OPERATING AND CAPITAL BUDGET (A1 – A10)
- OPERATING AND CAPITAL BUDGET SCHEDULES (SA1 – SA37)
- BUDGET RELATED CHARTS

NW402 Tlokwe - Table A1 Budget Summary

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousands									
<u>Financial Performance</u>									
Property rates	73,777	80,361	90,593	98,299	99,099	99,099	107,827	114,297	121,154
Service charges	440,479	476,112	565,665	632,280	625,647	625,647	691,694	751,447	803,783
Investment revenue	-	-	-	-	-	-	-	-	-
Transfers recognised - operational	-	-	-	-	-	-	-	-	-
Other own revenue	164,664	165,316	148,218	228,554	234,386	234,386	161,433	169,132	186,272
Total Revenue (excluding capital transfers and contributions)	678,920	721,789	804,477	959,133	959,133	959,133	960,954	1,034,875	1,111,210
Employee costs	188,667	215,975	236,894	263,809	251,413	251,413	282,924	303,306	322,590
Remuneration of councillors	-	-	-	-	-	-	-	-	-
Depreciation & asset impairment	27,509	155,538	158,824	36,120	36,120	36,120	160,957	176,726	196,974
Finance charges	-	-	-	-	-	-	10,200	10,200	10,200
Materials and bulk purchases	166,263	209,664	252,414	306,765	306,765	306,765	334,001	360,440	389,978
Transfers and grants	-	-	-	-	-	-	-	-	-
Other expenditure	219,742	217,652	272,290	272,791	285,187	285,187	247,302	257,841	245,482
Total Expenditure	602,181	798,829	920,422	879,485	879,485	879,485	1,035,384	1,108,512	1,165,224
Surplus/(Deficit)	76,739	(77,040)	(115,945)	79,648	79,648	79,648	(74,430)	(73,637)	(54,014)
Transfers recognised - capital	-	-	-	-	-	-	-	-	-
Contributions recognised - capital & contributed assets	-	-	-	-	-	-	-	-	-
	76,739	(77,040)	(115,945)	79,648	79,648	79,648	(74,430)	(73,637)	(54,014)
Surplus/(Deficit) after capital transfers & contributions									
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	76,739	(77,040)	(115,945)	79,648	79,648	79,648	(74,430)	(73,637)	(54,014)
<u>Capital expenditure & funds sources</u>									
Capital expenditure	79,809	81,605	97,244	157,673	157,673	157,673	126,145	135,445	165,461
Transfers recognised - capital	34,938	31,309	15,245	72,899	71,106	71,106	44,357	53,171	81,034
Public contributions & donations	-	-	359	-	-	-	-	-	-
Borrowing	-	-	33,546	39,790	35,176	35,176	-	-	-
Internally generated funds	44,872	50,296	48,094	44,984	51,391	51,391	81,788	82,274	84,427
Total sources of capital funds	79,809	81,605	97,244	157,673	157,673	157,673	126,145	135,445	165,461

<u>Financial position</u>									
Total current assets	981,687	710,907	686,149	1,090,508	1,090,508	1,090,508	816,300	852,800	875,800
Total non current assets	990,493	3,198,294	3,159,265	1,177,244	1,177,244	1,177,244	2,881,998	2,865,097	3,026,450
Total current liabilities	123,225	171,703	200,956	208,828	208,828	228,451	233,601	177,101	163,901
Total non current liabilities	121,244	140,691	228,405	120,000	120,000	120,000	175,000	180,000	189,000
Community wealth/Equity	1,748,863	3,616,932	3,500,988	2,023,425	2,023,425	2,003,802	3,289,697	3,360,796	3,549,348
<u>Cash flows</u>									
Net cash from (used) operating	71,889	159,222	108,790	79,648	72,899	72,899	39,790	56,755	114,612
Net cash from (used) investing	(71,345)	(81,605)	(126,700)	(157,473)	(157,473)	(157,473)	(125,970)	(135,220)	(165,181)
Net cash from (used) financing	90	(1,273)	72,578	10,900	10,900	10,900	10,400	10,500	10,450
Cash/cash equivalents at the year end	78,182	154,526	209,194	140,635	133,886	133,886	131,780	63,814	23,696
<u>Cash backing/surplus reconciliation</u>									
Cash and investments available	109,346	189,657	218,318	207,560	207,560	207,560	290,000	310,000	319,000
Application of cash and investments	(43,082)	(6,950)	8,842	(36,134)	(36,134)	(36,134)	35,812	(23,195)	(34,394)
Balance - surplus (shortfall)	152,428	196,607	209,476	243,694	243,694	243,694	254,188	333,195	353,394
<u>Asset management</u>									
Asset register summary (WDV)	758,371	977,568	3,115,764	76,108	1,138,387	1,138,387	3,222,975	3,346,511	3,467,047
Depreciation & asset impairment	27,509	155,538	158,824	36,120	36,120	36,120	160,957	176,726	196,974
Renewal of Existing Assets	–	–	–	63,924	63,924	63,924	54,868	43,668	49,861
Repairs and Maintenance	38,195	39,231	41,158	51,561	51,484	51,484	56,509	61,119	64,103
<u>Free services</u>									
Cost of Free Basic Services provided	17,000	20,000	28,000	36,000	36,000	36,000	38,651	39,899	43,281
Revenue cost of free services provided	17,000	20,000	28,000	36,000	36,000	36,000	38,651	39,899	43,281
<u>Households below minimum service level</u>									
Water:	–	–	–	–	–	–	–	–	–
Sanitation/sewerage:	–	–	–	–	–	–	–	–	–
Energy:	1	1	1	1	1	1	1	1	1
Refuse:	6	4	74	4	4	4	4	4	4

NW402 Tlokwe - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand	1									
Revenue - Standard										
<i>Governance and administration</i>		190,681	180,300	196,742	214,521	211,771	211,771	233,148	249,846	273,005
Executive and council		–	750	790	2,300	2,300	2,300	–	–	–
Budget and treasury office		188,720	176,871	194,243	209,429	207,500	207,500	228,690	245,084	267,950
Corporate services		1,961	2,679	1,709	2,792	1,970	1,970	4,458	4,763	5,055
<i>Community and public safety</i>		28,015	19,304	13,041	18,008	16,041	16,041	20,535	15,956	16,516
Community and social services		5,151	5,861	1,411	1,366	1,351	1,351	2,409	1,442	1,477
Sport and recreation		3,847	3,875	3,580	2,835	3,318	3,318	5,543	2,691	2,701
Public safety		18,787	7,837	5,951	10,972	11,337	11,337	12,583	11,823	12,338
Housing		–	–	–	–	–	–	–	–	–
Health		230	1,731	2,099	2,836	36	36	–	–	–
<i>Economic and environmental services</i>		47,528	40,161	49,273	81,116	89,284	89,284	56,823	58,766	62,025
Planning and development		37,281	24,792	39,925	70,177	77,944	77,944	45,343	47,076	50,125
Road transport		10,247	15,369	9,348	10,939	11,340	11,340	11,480	11,690	11,900
Environmental protection		–	–	–	–	–	–	–	–	–
<i>Trading services</i>		412,696	482,024	545,420	645,487	642,037	642,037	696,762	765,790	843,200
Electricity		297,475	362,912	408,226	501,831	498,093	498,093	541,470	601,580	658,996
Water		64,102	61,133	71,711	74,948	75,236	75,236	81,612	85,646	100,769
Waste water management		33,937	37,090	40,076	41,552	41,552	41,552	44,672	47,351	50,190
Waste management		17,181	20,889	25,408	27,157	27,157	27,157	29,008	31,213	33,245
<i>Other</i>	4	–	–	–	–	–	–	–	–	–
Total Revenue - Standard	2	678,920	721,789	804,477	959,133	959,133	959,133	1,007,268	1,090,358	1,194,746
Expenditure - Standard										
<i>Governance and administration</i>		160,154	199,093	344,753	202,718	207,783	207,783	189,826	205,835	222,322
Executive and council		54,027	54,997	55,775	62,782	64,587	64,587	66,605	70,663	74,434
Budget and treasury office		88,707	123,284	261,664	100,064	97,110	97,110	73,820	82,442	93,012
Corporate services		17,419	20,812	27,314	39,872	46,086	46,086	49,401	52,730	54,876
<i>Community and public safety</i>		120,104	103,951	112,754	136,149	132,629	132,629	159,711	169,920	179,619
Community and social services		21,320	23,388	25,302	28,372	28,556	28,556	31,468	33,918	36,165
Sport and recreation		52,910	30,630	35,708	34,779	35,507	35,507	47,837	50,679	53,596
Public safety		37,985	42,852	44,796	63,736	57,542	57,542	74,455	78,991	83,119
Housing		3,824	4,108	4,279	4,465	5,886	5,886	5,841	6,199	6,578
Health		4,065	2,973	2,669	4,796	5,138	5,138	110	132	161

<i>Economic and environmental services</i>		48,707	171,466	72,864	73,277	72,594	72,594	205,304	211,663	224,020
Planning and development		24,679	22,254	24,129	36,708	38,151	38,151	161,662	164,778	172,893
Road transport		22,350	147,251	46,716	32,388	30,763	30,763	39,044	42,092	46,138
Environmental protection		1,678	1,961	2,019	4,180	3,680	3,680	4,599	4,793	4,990
Trading services		273,217	324,320	390,050	467,341	466,478	466,478	526,856	576,578	622,799
Electricity		196,280	238,878	296,074	350,746	348,102	348,102	407,448	443,366	480,693
Water		24,664	29,909	31,250	47,860	49,447	49,447	45,041	52,656	55,832
Waste water management		21,323	23,524	29,747	27,753	27,967	27,967	31,455	34,558	38,281
Waste management		30,950	32,008	32,980	40,983	40,961	40,961	42,911	45,997	47,994
<i>Other</i>	4	–	–	–	–	–	–	–	–	–
Total Expenditure - Standard	3	602,181	798,829	920,422	879,485	879,485	879,485	1,081,698	1,163,995	1,248,760
Surplus/(Deficit) for the year		76,739	(77,040)	(115,945)	79,648	79,648	79,648	(74,430)	(73,637)	(54,014)

NW402 Tlokwe - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand	1									
Revenue - Standard										
<i>Municipal governance and administration</i>		190,681	180,300	196,742	214,521	211,771	211,771	233,148	249,846	273,005
Executive and council		-	750	790	2,300	2,300	2,300	-	-	-
<i>Mayor and Council</i>		-	-	-	-	-	-	-	-	-
<i>Municipal Manager</i>		-	750	790	2,300	2,300	2,300	-	-	-
Budget and treasury office		188,720	176,871	194,243	209,429	207,500	207,500	228,690	245,084	267,950
Corporate services		1,961	2,679	1,709	2,792	1,970	1,970	4,458	4,763	5,055
<i>Human Resources</i>		661	1,366	685	1,458	1,258	1,258	1,266	1,308	1,327
<i>Information Technology</i>		-	-	-	-	-	-	-	-	-
<i>Property Services</i>		1,141	1,313	995	1,333	693	693	3,190	3,452	3,725
<i>Other Admin</i>		158	1	29	-	19	19	2	3	3
<i>Community and public safety</i>		28,015	19,304	13,041	18,008	16,041	16,041	20,535	15,956	16,516
Community and social services		5,151	5,861	1,411	1,366	1,351	1,351	2,409	1,442	1,477
<i>Libraries and Archives</i>		3,569	4,817	261	185	185	185	1,199	199	203
<i>Museums & Art Galleries etc</i>		41	16	29	16	0	0	-	-	-
<i>Community halls and Facilities</i>		184	227	251	209	209	209	233	242	251
<i>Cemeteries & Crematoriums</i>		892	780	838	951	952	952	978	1,001	1,023
<i>Child Care</i>		-	-	-	-	-	-	-	-	-
<i>Aged Care</i>		-	-	-	-	-	-	-	-	-
<i>Other Community</i>		-	-	-	-	-	-	-	-	-
<i>Other Social</i>		466	20	33	5	5	5	-	-	-
Sport and recreation		3,847	3,875	3,580	2,835	3,318	3,318	5,543	2,691	2,701
Public safety		18,787	7,837	5,951	10,972	11,337	11,337	12,583	11,823	12,338
<i>Police</i>		18,006	7,222	5,159	10,649	10,914	10,914	6,925	11,441	11,946
<i>Fire</i>		782	615	792	322	422	422	5,657	382	392
<i>Civil Defence</i>		-	-	-	-	-	-	-	-	-
<i>Street Lighting</i>		-	-	-	-	-	-	-	-	-
<i>Other</i>		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		230	1,731	2,099	2,836	36	36	-	-	-

<i>Clinics</i>		-	-	-	-	-	-	-	-	-
<i>Ambulance</i>		-	-	-	-	-	-	-	-	-
<i>Other</i>		230	1,731	2,099	2,836	36	36	-	-	-
<i>Economic and environmental services</i>		47,528	40,161	49,273	81,116	89,284	89,284	56,823	58,766	62,025
Planning and development		37,281	24,792	39,925	70,177	77,944	77,944	45,343	47,076	50,125
<i>Economic Development/Planning</i>		400	557	381	1,311	1,311	1,311	1,312	323	334
<i>Town Planning/Building enforcement</i>		36,881	24,235	39,544	68,866	76,633	76,633	44,031	46,753	49,791
<i>Licensing & Regulation</i>		-	-	-	-	-	-	-	-	-
Road transport		10,247	15,369	9,348	10,939	11,340	11,340	11,480	11,690	11,900
<i>Roads</i>		5	4,957	8	9	6	6	30	35	40
<i>Public Buses</i>		-	-	-	-	-	-	-	-	-
<i>Parking Garages</i>		-	-	-	-	-	-	-	-	-
<i>Vehicle Licensing and Testing</i>		10,242	10,412	9,340	10,930	11,334	11,334	11,450	11,655	11,860
<i>Other</i>		-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Pollution Control</i>		-	-	-	-	-	-	-	-	-
<i>Biodiversity & Landscape</i>		-	-	-	-	-	-	-	-	-
<i>Other</i>		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		412,696	482,024	545,420	645,487	642,037	642,037	696,762	765,790	843,200
Electricity		297,475	362,912	408,226	501,831	498,093	498,093	541,470	601,580	658,996
<i>Electricity Distribution</i>		297,475	362,912	408,226	501,831	498,093	498,093	541,470	601,580	658,996
<i>Electricity Generation</i>		-	-	-	-	-	-	-	-	-
Water		64,102	61,133	71,711	74,948	75,236	75,236	81,612	85,646	100,769
<i>Water Distribution</i>		63,791	60,732	71,147	74,548	74,548	74,548	80,402	85,226	90,339
<i>Water Storage</i>		311	400	563	400	688	688	1,210	420	10,430
Waste water management		33,937	37,090	40,076	41,552	41,552	41,552	44,672	47,351	50,190
<i>Sewerage</i>		33,937	37,090	40,075	41,552	41,552	41,552	44,672	47,351	50,190
<i>Storm Water Management</i>		-	-	-	-	-	-	-	-	-
<i>Public Toilets</i>		-	0	0	-	-	-	-	-	-
Waste management		17,181	20,889	25,408	27,157	27,157	27,157	29,008	31,213	33,245
<i>Solid Waste</i>		17,181	20,889	25,408	27,157	27,157	27,157	29,008	31,213	33,245
<i>Other</i>		-	-	-	-	-	-	-	-	-
Air Transport		-	-	-	-	-	-	-	-	-
Abattoirs		-	-	-	-	-	-	-	-	-
Tourism		-	-	-	-	-	-	-	-	-
Forestry		-	-	-	-	-	-	-	-	-

Markets		-	-	-	-	-	-	-	-	-
Total Revenue - Standard	2	678,920	721,789	804,477	959,133	959,133	959,133	1,007,268	1,090,358	1,194,746
<u>Expenditure - Standard</u>										
<i>Municipal governance and administration</i>		160,154	199,093	344,753	202,718	207,783	207,783	189,826	205,835	222,322
Executive and council		54,027	54,997	55,775	62,782	64,587	64,587	66,605	70,663	74,434
<i>Mayor and Council</i>		44,830	45,495	52,052	58,207	59,379	59,379	60,811	64,592	68,071
<i>Municipal Manager</i>		9,198	9,502	3,723	4,575	5,208	5,208	5,794	6,071	6,363
Budget and treasury office		88,707	123,284	261,664	100,064	97,110	97,110	73,820	82,442	93,012
Corporate services		17,419	20,812	27,314	39,872	46,086	46,086	49,401	52,730	54,876
<i>Human Resources</i>		4,192	7,550	6,856	11,237	10,150	10,150	14,181	13,971	14,667
<i>Information Technology</i>		(2,946)	(2,722)	(520)	10,328	10,297	10,297	10,601	10,780	11,008
<i>Property Services</i>		1,258	1,381	1,429	1,285	1,623	1,623	2,868	3,163	3,469
<i>Other Admin</i>		14,915	14,603	19,549	17,021	24,016	24,016	21,751	24,816	25,732
<i>Community and public safety</i>		120,104	103,951	112,754	136,149	132,629	132,629	159,711	169,920	179,619
Community and social services		21,320	23,388	25,302	28,372	28,556	28,556	31,468	33,918	36,165
<i>Libraries and Archives</i>		7,096	8,558	9,202	10,751	9,840	9,840	11,973	12,781	13,629
<i>Museums & Art Galleries etc</i>		3,046	3,253	3,670	3,972	4,038	4,038	4,399	4,674	4,957
<i>Community halls and Facilities</i>		2,726	3,636	4,554	5,900	6,305	6,305	6,695	7,247	7,892
<i>Cemeteries & Crematoriums</i>		3,032	3,243	3,760	3,895	3,894	3,894	4,373	4,577	4,822
<i>Child Care</i>		-	-	-	-	-	-	-	-	-
<i>Aged Care</i>		0	0	0	0	0	0	1	1	1
<i>Other Community</i>		-	-	-	-	-	-	-	-	-
<i>Other Social</i>		5,420	4,697	4,115	3,854	4,479	4,479	4,028	4,639	4,865
Sport and recreation		52,910	30,630	35,708	34,779	35,507	35,507	47,837	50,679	53,596
Public safety		37,985	42,852	44,796	63,736	57,542	57,542	74,455	78,991	83,119
<i>Police</i>		20,791	21,661	21,628	35,454	31,038	31,038	34,837	37,567	39,643
<i>Fire</i>		11,402	13,487	15,651	16,493	17,939	17,939	28,836	29,853	31,037
<i>Civil Defence</i>		-	-	-	-	-	-	-	-	-
<i>Street Lighting</i>		4,100	5,299	4,994	7,561	5,871	5,871	6,978	7,559	8,208
<i>Other</i>		1,692	2,405	2,522	4,229	2,694	2,694	3,803	4,012	4,231
Housing		3,824	4,108	4,279	4,465	5,886	5,886	5,841	6,199	6,578
Health		4,065	2,973	2,669	4,796	5,138	5,138	110	132	161
<i>Clinics</i>		1,903	738	371	2,009	2,351	2,351	62	76	94
<i>Ambulance</i>		-	-	-	-	-	-	-	-	-
<i>Other</i>		2,162	2,235	2,298	2,787	2,787	2,787	48	56	67
<i>Economic and environmental services</i>		48,707	171,466	72,864	73,277	72,594	72,594	205,304	211,663	224,020

Planning and development		24,679	22,254	24,129	36,708	38,151	38,151	161,662	164,778	172,893
<i>Economic Development/Planning</i>		4,281	4,918	5,458	7,263	7,643	7,643	11,267	7,803	8,332
<i>Town Planning/Building enforcement</i>		20,398	17,337	18,671	29,445	30,508	30,508	150,394	156,975	164,561
<i>Licensing & Regulation</i>		-	-	-	-	-	-	-	-	-
Road transport		22,350	147,251	46,716	32,388	30,763	30,763	39,044	42,092	46,138
<i>Roads</i>		12,607	13,501	16,442	18,467	17,161	17,161	22,410	25,179	28,213
<i>Public Buses</i>		-	-	-	-	-	-	-	-	-
<i>Parking Garages</i>		-	-	-	-	-	-	-	-	-
<i>Vehicle Licensing and Testing</i>		9,743	10,581	11,250	13,922	13,602	13,602	16,634	16,913	17,925
<i>Other</i>		-	123,169	19,024	-	-	-	-	-	-
Environmental protection		1,678	1,961	2,019	4,180	3,680	3,680	4,599	4,793	4,990
<i>Pollution Control</i>		-	-	-	-	-	-	-	-	-
<i>Biodiversity & Landscape</i>		1,678	1,961	2,019	4,180	3,680	3,680	4,599	4,793	4,990
<i>Other</i>		-	-	-	-	-	-	-	-	-
Trading services		273,217	324,320	390,050	467,341	466,478	466,478	526,856	576,578	622,799
Electricity		196,280	238,878	296,074	350,746	348,102	348,102	407,448	443,366	480,693
<i>Electricity Distribution</i>		196,280	238,878	296,074	350,746	348,102	348,102	407,448	443,366	480,693
<i>Electricity Generation</i>		-	-	-	-	-	-	-	-	-
Water		24,664	29,909	31,250	47,860	49,447	49,447	45,041	52,656	55,832
<i>Water Distribution</i>		1,206	1,368	1,317	1,755	1,545	1,545	2,663	2,843	3,036
<i>Water Storage</i>		23,458	28,541	29,933	46,105	47,902	47,902	42,378	49,814	52,796
Waste water management		21,323	23,524	29,747	27,753	27,967	27,967	31,455	34,558	38,281
<i>Sewerage</i>		18,941	20,880	26,339	24,174	23,738	23,738	25,708	28,138	31,028
<i>Storm Water Management</i>		1,718	1,787	2,547	2,475	3,125	3,125	4,583	5,193	5,961
<i>Public Toilets</i>		664	856	860	1,104	1,104	1,104	1,165	1,228	1,292
Waste management		30,950	32,008	32,980	40,983	40,961	40,961	42,911	45,997	47,994
<i>Solid Waste</i>		30,950	32,008	32,980	40,983	40,961	40,961	42,911	45,997	47,994
Other		-	-	-	-	-	-	-	-	-
Air Transport		-	-	-	-	-	-	-	-	-
Abattoirs		-	-	-	-	-	-	-	-	-
Tourism		-	-	-	-	-	-	-	-	-
Forestry		-	-	-	-	-	-	-	-	-
Markets		-	-	-	-	-	-	-	-	-
Total Expenditure - Standard	3	602,181	798,829	920,422	879,485	879,485	879,485	1,081,698	1,163,995	1,248,760
Surplus/(Deficit) for the year		76,739	(77,040)	(115,945)	79,648	79,648	79,648	(74,430)	(73,637)	(54,014)

NW402 Tlokwe - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand										
Revenue by Vote	1									
Vote 1 - Executive Mayor		156	1	29	-	-	-	-	-	-
Vote 2 - Office of the Speaker		-	-	-	-	-	-	-	-	-
Vote 3 - Municipal Manager		0	750	790	2,300	2,300	2,300	-	-	-
Vote 4 - Budget and Treasury Office		188,722	181,811	194,243	209,429	207,519	207,519	228,692	245,086	267,952
Vote 5 - Public Safety		29,029	18,249	15,291	21,902	22,671	22,671	24,033	23,478	24,198
Vote 6 - Corporate Services		661	1,366	685	1,458	1,258	1,258	1,266	1,308	1,327
Vote 7 - Infrastructure		431,063	483,881	557,886	686,199	690,263	690,263	710,581	780,158	858,594
Vote 8 - Department Environmental Management		19,528	24,029	28,977	31,209	28,490	28,490	30,598	32,878	34,985
Vote 9 - Sports, Arts and Culture		7,307	8,898	3,758	3,253	3,639	3,639	6,962	3,117	3,138
Vote 10 - Human Settlement and Planning		2,053	2,246	2,437	2,071	1,681	1,681	3,824	4,010	4,218
Vote 11 - Economic Development		400	557	381	1,311	1,311	1,311	1,312	323	334
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	678,920	721,789	804,477	959,133	959,133	959,133	1,007,268	1,090,358	1,194,746
Expenditure by Vote to be appropriated	1									
Vote 1 - Executive Mayor		17,788	13,862	16,181	16,534	17,258	17,258	17,972	19,664	20,950
Vote 2 - Office of the Speaker		32,024	35,956	41,798	49,589	52,923	52,923	50,396	53,157	55,584
Vote 3 - Municipal Manager		12,094	12,732	9,008	11,527	12,492	12,492	11,126	11,761	12,388
Vote 4 - Budget and Treasury Office		90,536	125,736	265,201	102,174	99,624	99,624	77,178	86,021	96,820
Vote 5 - Public Safety		42,489	47,605	51,996	68,068	67,217	67,217	86,710	92,672	97,194
Vote 6 - Corporate Services		4,008	130,178	27,417	22,650	21,933	21,933	26,508	26,589	27,626
Vote 7 - Infrastructure		274,755	324,571	392,394	471,034	464,078	464,078	653,053	709,280	764,425
Vote 8 - Department Environmental Management		89,714	61,663	64,946	73,956	74,861	74,861	75,090	80,393	84,309
Vote 9 - Sports, Arts and Culture		22,383	30,285	34,336	36,459	36,341	36,341	50,837	53,972	57,234
Vote 10 - Human Settlement and Planning		12,890	12,159	13,269	21,726	26,988	26,988	23,565	24,830	26,134
Vote 11 - Economic Development		3,503	4,083	3,875	5,769	5,769	5,769	9,262	5,658	6,097
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	602,181	798,829	920,422	879,485	879,485	879,485	1,081,698	1,163,995	1,248,760
Surplus/(Deficit) for the year	2	76,739	(77,040)	(115,945)	79,648	79,648	79,648	(74,430)	(73,637)	(54,014)

NW402 Tlokwe - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand										
Revenue by Vote	1									
Vote 1 - Executive Mayor		156	1	29	-	-	-	-	-	-
1.1 - Administration		-	-	-	-	-	-	-	-	-
1.2 - Gender and Youth		-	-	-	-	-	-	-	-	-
1.3 - Grants-in-aid and Donations		-	-	-	-	-	-	-	-	-
1.4 - Communication		156	1	29	-	-	-	-	-	-
Vote 2 - Office of the Speaker		-	-	-	-	-	-	-	-	-
2.1 - Administration		-	-	-	-	-	-	-	-	-
2.2 - Office of the Speaker		-	-	-	-	-	-	-	-	-
2.3 - General Expences - Council		-	-	-	-	-	-	-	-	-
2.4 - Single Whip		-	-	-	-	-	-	-	-	-
Vote 3 - Municipal Manager		0	750	790	2,300	2,300	2,300	-	-	-
3.1 - Administration		-	750	790	2,300	2,300	2,300	-	-	-
3.2 - IDP and PMS		-	-	-	-	-	-	-	-	-
3.3 - Valuation Services		0	-	-	-	-	-	-	-	-
3.4 - Internal Audit		-	-	-	-	-	-	-	-	-
Vote 4 - Budget and Treasury Office		188,722	181,811	194,243	209,429	207,519	207,519	228,692	245,086	267,952
4.1 - Budget Planning/Implementation		-	-	-	-	-	-	-	-	-
4.2 - Financial Management		114,580	96,309	103,504	111,030	108,276	108,276	120,763	130,687	146,695
4.3 - Revenue Management		364	201	145	100	125	125	100	100	100
4.4 - Governance		-	4,941	-	-	-	-	-	-	-
4.5 - Asset Management		2	-	-	-	19	19	2	3	3
4.6 - Assessment Rates		73,777	80,361	90,593	98,299	99,099	99,099	107,827	114,297	121,154
Vote 5 - Public Safety		29,029	18,249	15,291	21,902	22,671	22,671	24,033	23,478	24,198
5.1 - Testing Station		4,713	5,121	4,684	4,586	4,986	4,986	4,950	5,055	5,160
5.2 - Licensing		5,529	5,291	4,656	6,344	6,348	6,348	6,500	6,600	6,700
5.3 - Traffic Services		17,980	7,207	5,150	10,639	10,909	10,909	6,915	11,430	11,935
5.4 - Fire Services		306	36	79	10	10	10	5,307	22	22
5.5 - Disaster Management		-	-	-	-	-	-	-	-	-
5.6 - Traffic Engineering		26	15	9	10	5	5	10	11	11

NW402 Tlokwe - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand										
5.7 - Security and Fire Safety		-	-	-	-	-	-	-	-	-
5.8 - Public Education and Training		475	579	713	312	412	412	350	360	370
5.9 - Administration		-	-	-	-	-	-	-	-	-
Vote 6 - Corporate Services		661	1,366	685	1,458	1,258	1,258	1,266	1,308	1,327
6.1 - Administration		-	-	-	-	-	-	-	-	-
6.2 - Human Resources		661	1,366	685	1,458	1,258	1,258	1,266	1,308	1,327
6.3 - Computer Services		-	-	-	-	-	-	-	-	-
6.4 - Support Functions		-	-	-	-	-	-	-	-	-
6.5 - Legal Services		-	-	-	-	-	-	-	-	-
Vote 7 - Infrastructure		431,063	483,881	557,886	686,199	690,263	690,263	710,581	780,158	858,594
7.1 - Administration		59	222	105	2	2	2	42,798	45,546	48,599
7.2 - Water Reticulation and Sewerage		98,049	98,233	111,786	116,509	116,797	116,797	126,284	132,997	150,960
7.3 - Roads and Stormwater		35,480	22,515	37,769	67,857	75,371	75,371	30	35	40
7.4 - Electricity		297,475	362,912	408,226	501,831	498,093	498,093	541,470	601,580	658,996
7.5 - Support Functions		-	-	-	-	-	-	-	-	-
Vote 8 - Department Environmental Management		19,528	24,029	28,977	31,209	28,490	28,490	30,598	32,878	34,985
8.1 - Administration		507	20	33	5	5	5	-	-	-
8.2 - Cemeteries		892	780	838	951	952	952	978	1,001	1,023
8.3 - Parks		713	582	585	249	280	280	572	622	672
8.4 - Airport		5	27	13	11	61	61	40	43	45
8.5 - Refuse and Cleaning Services		17,181	20,889	25,408	27,157	27,157	27,157	29,008	31,213	33,245
8.6 - Environmental Health		230	1,731	2,099	2,836	36	36	-	-	-
8.7 - Primary Health Services		-	-	-	-	-	-	-	-	-
Vote 9 - Sports, Arts and Culture		7,307	8,898	3,758	3,253	3,639	3,639	6,962	3,117	3,138
9.1 - Culture Promotion		-	16	29	16	0	0	-	-	-
9.2 - Library Services		3,569	4,817	261	185	185	185	1,199	199	203
9.3 - Sports		762	921	184	124	526	526	2,717	167	174
9.4 - Resorts		2,802	2,926	3,033	2,729	2,729	2,729	2,814	2,510	2,510
9.5 - Community Centres		175	217	251	200	200	200	233	242	251
Vote 10 - Human Settlement and Planning		2,053	2,246	2,437	2,071	1,681	1,681	3,824	4,010	4,218

NW402 Tlokwe - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand										
10.1 - Administration		–	–	–	–	–	–	–	–	–
10.2 - Land Development & Property Rights		556	515	471	228	228	228	233	247	262
10.3 - Housing Facilitation		706	732	759	1,055	415	415	2,590	2,802	3,025
10.4 - Land Use Management		791	999	1,207	789	1,039	1,039	1,001	961	931
Vote 11 - Economic Development		400	557	381	1,311	1,311	1,311	1,312	323	334
11.1 - Economic Development		400	557	381	1,311	1,311	1,311	1,312	323	334
Total Revenue by Vote	2	678,920	721,789	804,477	959,133	959,133	959,133	1,007,268	1,090,358	1,194,746
Expenditure by Vote	1									
Vote 1 - Executive Mayor		17,788	13,862	16,181	16,534	17,258	17,258	17,972	19,664	20,950
1.1 - Administration		14,949	11,075	12,828	12,783	13,804	13,804	13,492	14,799	15,677
1.2 - Gender and Youth		12	8	18	520	134	134	512	545	580
1.3 - Grants-in-aid and Donations		215	229	432	500	500	500	550	600	650
1.4 - Communication		2,612	2,550	2,903	2,731	2,820	2,820	3,418	3,720	4,043
Vote 2 - Office of the Speaker		32,024	35,956	41,798	49,589	52,923	52,923	50,396	53,157	55,584
2.1 - Administration		7,106	7,339	8,088	10,880	14,617	14,617	11,462	12,249	12,661
2.2 - Office of the Speaker		1,959	2,303	2,676	3,286	3,266	3,266	3,589	3,766	3,964
2.3 - General Expences - Council		21,583	24,808	29,738	34,291	33,734	33,734	32,447	34,089	35,743
2.4 - Single Whip		1,376	1,506	1,297	1,132	1,305	1,305	2,898	3,054	3,216
Vote 3 - Municipal Manager		12,094	12,732	9,008	11,527	12,492	12,492	11,126	11,761	12,388
3.1 - Administration		9,198	9,502	3,723	4,575	7,153	7,153	2,815	2,973	3,144
3.2 - IDP and PMS		778	835	1,583	1,495	1,874	1,874	2,006	2,145	2,235
3.3 - Valuation Services		2,118	2,395	3,702	3,193	3,146	3,146	3,326	3,545	3,790
3.4 - Internal Audit		–	–	–	2,263	318	318	2,979	3,099	3,219
Vote 4 - Budget and Treasury Office		90,536	125,736	265,201	102,174	99,624	99,624	77,178	86,021	96,820
4.1 - Budget Planning/Implementation		15,986	25,407	184,285	11,328	11,413	11,413	6,220	8,335	10,993
4.2 - Financial Management		63,707	87,306	66,045	71,160	68,612	68,612	49,024	53,005	59,723
4.3 - Revenue Management		6,723	8,018	8,671	11,712	10,447	10,447	12,201	12,874	13,584
4.4 - Governance		2,123	2,386	2,496	3,601	4,375	4,375	3,191	4,847	5,134
4.5 - Asset Management		1,829	2,451	3,536	4,374	4,778	4,778	6,542	6,959	7,386
4.6 - Assessment Rates		168	168	168	–	–	–	–	–	–

NW402 Tlokwe - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand										
Vote 5 - Public Safety		42,489	47,605	51,996	68,068	67,217	67,217	86,710	92,672	97,194
5.1 - Testing Station		3,162	3,820	4,739	5,288	5,575	5,575	6,449	6,068	6,405
5.2 - Licensing		2,432	2,805	2,553	2,999	2,917	2,917	4,595	4,912	5,244
5.3 - Traffic Services		14,863	14,011	13,258	21,884	19,419	19,419	22,845	25,011	26,449
5.4 - Fire Services		10,499	12,751	14,181	14,631	16,359	16,359	26,940	27,852	28,928
5.5 - Disaster Management		1,692	2,405	2,522	4,229	2,694	2,694	3,803	4,012	4,231
5.6 - Traffic Engineering		1,800	2,226	3,213	4,544	4,433	4,433	5,439	5,690	5,950
5.7 - Security and Fire Safety		3,487	3,518	5,222	4,361	7,661	7,661	8,935	11,042	11,455
5.8 - Public Education and Training		425	646	1,150	1,106	973	973	1,151	1,218	1,287
5.9 - Administration		4,127	5,424	5,157	9,026	7,186	7,186	6,553	6,866	7,244
Vote 6 - Corporate Services		4,008	130,178	27,417	22,650	21,933	21,933	26,508	26,589	27,626
6.1 - Administration		3,650	4,147	3,752	4,976	4,633	4,633	5,883	6,256	6,633
6.2 - Human Resources		2,146	5,073	4,633	5,447	6,157	6,157	7,861	7,270	7,581
6.3 - Computer Services		(2,946)	(2,722)	(520)	10,328	10,297	10,297	10,601	10,780	11,008
6.4 - Support Functions		709	123,169	19,024	-	1	1	-	-	-
6.5 - Legal Services		449	511	528	1,899	844	844	2,163	2,283	2,405
Vote 7 - Infrastructure		274,755	324,571	392,394	471,034	464,078	464,078	653,053	709,280	764,425
7.1 - Administration		6,914	7,623	8,228	9,671	7,630	7,630	130,746	136,470	143,183
7.2 - Water Reticulation and Sewerage		43,614	50,810	57,589	72,055	73,207	73,207	70,749	80,794	86,859
7.3 - Roads and Stormwater		19,698	18,003	21,550	25,367	23,367	23,367	31,541	35,158	39,206
7.4 - Electricity		200,380	244,177	301,068	358,307	354,765	354,765	414,427	450,926	488,901
7.5 - Support Functions		4,148	3,957	3,958	5,635	5,110	5,110	5,590	5,932	6,275
Vote 8 - Department Environmental Management		89,714	61,663	64,946	73,956	74,861	74,861	75,090	80,393	84,309
8.1 - Administration		8,465	4,697	4,115	3,854	4,479	4,479	4,028	4,639	4,865
8.2 - Cemeteries		3,032	3,243	3,760	3,895	3,894	3,894	4,373	4,577	4,822
8.3 - Parks		21,288	20,351	24,782	23,214	23,920	23,920	24,267	25,776	27,341
8.4 - Airport		24,909	1,075	99	170	170	170	189	201	211
8.5 - Refuse and Cleaning Services		25,612	26,507	26,643	34,696	34,430	34,430	36,358	39,047	40,626
8.6 - Environmental Health		4,504	5,052	5,177	8,071	7,571	7,571	5,812	6,077	6,349
8.7 - Primary Health Services		1,904	738	371	55	397	397	63	77	95

NW402 Tlokwe - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand										
Vote 9 - Sports, Arts and Culture		22,383	30,285	34,336	36,459	36,341	36,341	50,837	53,972	57,234
9.1 - Culture Promotion		-	3,253	3,670	3,972	4,038	4,038	4,399	4,674	4,957
9.2 - Library Services		7,096	8,558	9,202	10,751	9,840	9,840	11,973	12,781	13,629
9.3 - Sports		7,271	9,179	10,241	10,857	10,813	10,813	21,989	22,883	23,881
9.4 - Resorts		5,083	5,854	7,244	7,055	7,520	7,520	8,188	9,021	9,790
9.5 - Community Centres		2,933	3,441	3,979	3,824	4,130	4,130	4,289	4,613	4,977
Vote 10 - Human Settlement and Planning		12,890	12,159	13,269	21,726	26,988	26,988	23,565	24,830	26,134
10.1 - Administration		3,824	4,108	4,279	5,322	5,952	5,952	5,841	6,199	6,578
10.2 - Land Development & Property Rights		2,326	2,445	2,886	5,305	5,312	5,312	5,790	5,932	6,075
10.3 - Housing Facilitation		955	1,053	1,108	1,055	1,239	1,239	2,625	2,912	3,210
10.4 - Land Use Management		5,785	4,554	4,996	10,044	14,485	14,485	9,309	9,787	10,272
Vote 11 - Economic Development		3,503	4,083	3,875	5,769	5,769	5,769	9,262	5,658	6,097
11.1 - Economic Development		3,503	4,083	3,875	5,769	5,769	5,769	9,262	5,658	6,097
Total Expenditure by Vote	2	602,181	798,829	920,422	879,485	879,485	879,485	1,081,698	1,163,995	1,248,760
Surplus/(Deficit) for the year	2	76,739	(77,040)	(115,945)	79,648	79,648	79,648	(74,430)	(73,637)	(54,014)

NW402 Tlokwe - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand	1									
<u>Revenue By Source</u>										
Property rates	2	73,777	80,361	90,593	98,299	99,099	99,099	107,827	114,297	121,154
Property rates - penalties & collection charges										
Service charges - electricity revenue	2	324,735	356,848	428,445	489,106	482,473	482,473	537,712	587,762	630,118
Service charges - water revenue	2	64,102	61,133	71,711	74,548	74,548	74,548	80,402	85,226	90,339
Service charges - sanitation revenue	2	34,461	37,242	40,115	41,474	41,474	41,474	44,572	47,246	50,081
Service charges - refuse revenue	2	17,180	20,889	25,394	27,152	27,152	27,152	29,008	31,213	33,245
Service charges - other										
Rental of facilities and equipment										
Interest earned - external investments										
Interest earned - outstanding debtors										
Dividends received										
Fines										
Licences and permits										
Agency services										
Transfers recognised - operational										
Other revenue	2	164,664	165,316	148,218	228,554	234,386	234,386	161,433	169,132	186,272
Gains on disposal of PPE										
Total Revenue (excluding capital transfers and contributions)		678,920	721,789	804,477	959,133	959,133	959,133	960,954	1,034,875	1,111,210
<u>Expenditure By Type</u>										
Employee related costs	2	188,667	215,975	236,894	263,809	251,413	251,413	282,924	303,306	322,590
Remuneration of councillors										
Debt impairment	3							-	-	-
Depreciation & asset impairment	2	27,509	155,538	158,824	36,120	36,120	36,120	160,957	176,726	196,974
Finance charges								10,200	10,200	10,200
Bulk purchases	2	166,263	208,709	252,414	306,765	306,765	306,765	334,001	360,440	389,978
Other materials	8		955							
Contracted services		39,303	31,487	40,303	44,324	58,948	58,948	51,052	55,972	58,621
Transfers and grants		-	-	-	-	-	-	-	-	-
Other expenditure	4, 5	180,439	186,165	231,986	228,467	226,238	226,238	196,250	201,869	186,861
Loss on disposal of PPE										

Total Expenditure		602,181	798,829	920,422	879,485	879,485	879,485	1,035,384	1,108,512	1,165,224
Surplus/(Deficit)		76,739	(77,040)	(115,945)	79,648	79,648	79,648	(74,430)	(73,637)	(54,014)
Transfers recognised - capital	6									
Contributions recognised - capital										
Contributed assets										
Surplus/(Deficit) after capital transfers & contributions		76,739	(77,040)	(115,945)	79,648	79,648	79,648	(74,430)	(73,637)	(54,014)
Taxation	7									
Surplus/(Deficit) after taxation		76,739	(77,040)	(115,945)	79,648	79,648	79,648	(74,430)	(73,637)	(54,014)
Attributable to minorities										
Surplus/(Deficit) attributable to municipality		76,739	(77,040)	(115,945)	79,648	79,648	79,648	(74,430)	(73,637)	(54,014)
Share of surplus/ (deficit) of associate										
Surplus/(Deficit) for the year		76,739	(77,040)	(115,945)	79,648	79,648	79,648	(74,430)	(73,637)	(54,014)

NW402 Tlokwe - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand	1									
Capital expenditure - Vote										
Multi-year expenditure to be appropriated	2									
Vote 1 - Executive Mayor		-	-	-	-	-	-	-	-	-
Vote 2 - Office of the Speaker		-	-	-	-	-	-	-	-	-
Vote 3 - Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 4 - Budget and Treasury Office		-	-	-	-	-	-	-	-	-
Vote 5 - Public Safety		-	-	-	-	-	-	-	-	-
Vote 6 - Corporate Services		-	-	-	-	-	-	-	-	-
Vote 7 - Infrastructure		-	26,879	-	-	-	-	27,737	61,588	-
Vote 8 - Department Environmental Management		-	-	-	-	-	-	-	-	-
Vote 9 - Sports, Arts and Culture		-	-	-	-	-	-	-	-	-
Vote 10 - Human Settlement and Planning		-	-	-	-	-	-	-	-	-
Vote 11 - Economic Development		-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	-	26,879	-	-	-	-	27,737	61,588	-
Single-year expenditure to be appropriated	2									
Vote 1 - Executive Mayor		83	8	889	400	402	402	-	-	-
Vote 2 - Office of the Speaker		4,984	978	4,752	1,105	1,750	1,750	2,114	1,100	1,100
Vote 3 - Municipal Manager		8	50	81	63	208	208	1,006	522	25
Vote 4 - Budget and Treasury Office		105	1,562	128	1,198	2,199	2,199	1,800	-	-
Vote 5 - Public Safety		3,473	2,356	2,081	4,600	4,147	4,147	7,235	3,650	2,350
Vote 6 - Corporate Services		112	401	1,075	1,150	1,431	1,431	1,990	850	-
Vote 7 - Infrastructure		63,367	42,341	77,613	119,036	110,856	110,856	69,692	66,335	160,340
Vote 8 - Department Environmental Management		3,665	2,997	6,310	9,723	10,787	10,787	4,125	420	450
Vote 9 - Sports, Arts and Culture		3,839	3,549	3,927	11,936	12,897	12,897	8,991	225	525
Vote 10 - Human Settlement and Planning		174	43	324	2,440	6,973	6,973	986	456	471
Vote 11 - Economic Development		-	440	63	6,023	6,023	6,023	468	300	200
Capital single-year expenditure sub-total		79,809	54,726	97,244	157,673	157,673	157,673	98,408	73,857	165,461
Total Capital Expenditure - Vote		79,809	81,605	97,244	157,673	157,673	157,673	126,145	135,445	165,461
Capital Expenditure - Standard										
<i>Governance and administration</i>		15,869	2,714	2,174	15,500	6,489	6,489	6,367	2,357	1,523
Executive and council		1,237	693	971		1,397	1,397	1,449	1,000	1,000
Budget and treasury office		13,989	1,515	1,203	14,500	2,199	2,199	1,800	-	-
Corporate services		642	506		1,000	2,893	2,893	3,118	1,357	523

Community and public safety		10,794	10,033	11,084	11,100	27,946	27,946	19,006	4,066	2,949
Community and social services		3,734	4,060	4,752	9,600	14,719	14,719	5,127	22	–
Sport and recreation		2,973	1,459	3,927		5,547	5,547	6,754	595	900
Public safety		3,984	4,170	2,081		3,147	3,147	7,075	3,400	2,000
Housing		104	24	324	1,500	4,533	4,533	50	49	49
Health			320					–	–	–
Economic and environmental services		23,114	29,375	38,151	67,251	49,422	49,422	34,982	32,920	45,009
Planning and development		70	1,751	63	1,000	7,323	7,323	7,962	5,670	5,095
Road transport		23,044	27,625	38,088	66,251	42,052	42,052	27,020	27,250	39,914
Environmental protection						47	47	–	–	–
Trading services		30,033	39,483	45,836	63,822	73,816	73,816	65,790	96,103	115,981
Electricity		11,912	33,926	35,555	27,350	30,828	30,828	22,245	32,895	49,395
Water		10,066	122	677	16,199	12,728	12,728	17,577	25,440	31,141
Waste water management		7,649	3,913		20,273	24,428	24,428	24,717	37,768	35,445
Waste management		406	1,523	9,604		5,831	5,831	1,250	–	–
Other								–	–	–
Total Capital Expenditure - Standard	3	79,809	81,605	97,244	157,673	157,673	157,673	126,145	135,445	165,461
Funded by:										
National Government		34,938	28,042	15,245	72,899	71,099	71,099	40,778	53,171	81,034
Provincial Government			423			7	7	400		
District Municipality			2,844							
Other transfers and grants								3,179		
Transfers recognised - capital	4	34,938	31,309	15,245	72,899	71,106	71,106	44,357	53,171	81,034
Public contributions & donations	5			359						
Borrowing	6			33,546	39,790	35,176	35,176			
Internally generated funds		44,872	50,296	48,094	44,984	51,391	51,391	81,788	82,274	84,427
Total Capital Funding	7	79,809	81,605	97,244	157,673	157,673	157,673	126,145	135,445	165,461

NW402 Tlokwe - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand	1									
Capital expenditure - Municipal Vote										
<u>Multi-year expenditure appropriation</u>	2									
Vote 1 - Executive Mayor		-	-	-	-	-	-	-	-	-
1.1 - Administration								-	-	-
1.2 - Gender and Youth								-	-	-
1.3 - Grants-in-aid and Donations								-	-	-
1.4 - Communication								-	-	-
Vote 2 - Office of the Speaker		-	-	-	-	-	-	-	-	-
2.1 - Administration								-	-	-
2.2 - Office of the Speaker								-	-	-
2.3 - General Expences - Council								-	-	-
2.4 - Single Whip								-	-	-
Vote 3 - Municipal Manager		-	-	-	-	-	-	-	-	-
3.1 - Administration								-	-	-
3.2 - IDP and PMS								-	-	-
3.3 - Valuation Services								-	-	-
3.4 - Internal Audit								-	-	-
Vote 4 - Budget and Treasury Office		-	-	-	-	-	-	-	-	-
4.1 - Budget Planning/Implementation								-	-	-
4.2 - Financial Management								-	-	-
4.3 - Revenue Management								-	-	-
4.4 - Governance								-	-	-
4.5 - Asset Management								-	-	-
4.6 - Assessment Rates								-	-	-
Vote 5 - Public Safety		-	-	-	-	-	-	-	-	-
5.1 - Testing Station								-	-	-
5.2 - Licensing								-	-	-

5.3 - Traffic Services								-	-	-
5.4 - Fire Services								-	-	-
5.5 - Disaster Management								-	-	-
5.6 - Traffic Engineering								-	-	-
5.7 - Security and Fire Safety								-	-	-
5.8 - Public Education and Training								-	-	-
5.9 - Administration								-	-	-
Vote 6 - Corporate Services		-	-	-	-	-	-	-	-	-
6.1 - Administration								-	-	-
6.2 - Human Resources								-	-	-
6.3 - Computer Services								-	-	-
6.4 - Support Functions								-	-	-
6.5 - Legal Services								-	-	-
Vote 7 - Infrastructure		-	26,879	-	-	-	-	27,737	61,588	-
7.1 - Administration								-	-	-
7.2 - Water Reticulation and Sewerage								11,617	26,088	-
7.3 - Roads and Stormwater								10,000	27,000	-
7.4 - Electricity			26,879					6,120	8,500	-
7.5 - Support Functions								-	-	-
Vote 8 - Department Environmental Management		-	-	-	-	-	-	-	-	-
8.1 - Administration								-	-	-
8.2 - Cemeteries								-	-	-
8.3 - Parks								-	-	-
8.4 - Airport								-	-	-
8.5 - Refuse and Cleaning Services								-	-	-
8.6 - Environmental Health								-	-	-
8.7 - Primary Health Services								-	-	-
Vote 9 - Sports, Arts and Culture		-	-	-	-	-	-	-	-	-
9.1 - Culture Promotion								-	-	-
9.2 - Library Services								-	-	-
9.3 - Sports								-	-	-
9.4 - Resorts								-	-	-
9.5 - Community Centres								-	-	-
Vote 10 - Human Settlement and Planning		-	-	-	-	-	-	-	-	-
10.1 - Administration								-	-	-

10.2 - Land Development & Property Rights								-	-	-
10.3 - Housing Facilitation								-	-	-
10.4 - Land Use Management								-	-	-
Vote 11 - Economic Development		-	-	-	-	-	-	-	-	-
11.1 - Economic Development								-	-	-
Capital multi-year expenditure sub-total		-	26,879	-	-	-	-	27,737	61,588	-
<u>Capital expenditure - Municipal Vote</u>										
<u>Single-year expenditure appropriation</u>	2									
Vote 1 - Executive Mayor		83	8	889	400	402	402	-	-	-
1.1 - Administration		83		884		5	5	-	-	-
1.2 - Gender and Youth								-	-	-
1.3 - Grants-in-aid and Donations								-	-	-
1.4 - Communication			8	5	400	397	397	-	-	-
Vote 2 - Office of the Speaker		4,984	978	4,752	1,105	1,750	1,750	2,114	1,100	1,100
2.1 - Administration		1,455	937	4,327	95	627	627	795	100	100
2.2 - Office of the Speaker		65		8	10	35	35	300	-	-
2.3 - General Expences - Council		3,465	24	332	1,000	1,033	1,033	1,009	1,000	1,000
2.4 - Single Whip			17	85		55	55	10	-	-
Vote 3 - Municipal Manager		8	50	81	63	208	208	1,006	522	25
3.1 - Administration		8	50	41		19	19	-	-	-
3.2 - IDP and PMS				28				1,000	500	-
3.3 - Valuation Services				12	63	182	182	-	-	-
3.4 - Internal Audit						8	8	6	22	25
Vote 4 - Budget and Treasury Office		105	1,562	128	1,198	2,199	2,199	1,800	-	-
4.1 - Budget Planning/Implementation			4		939	1,826	1,826	1,800	-	-
4.2 - Financial Management		10	35			2	2	-	-	-
4.3 - Revenue Management		40	1,359	33	259	200	200	-	-	-
4.4 - Governance		17	68			4	4	-	-	-
4.5 - Asset Management		38	97	95		168	168	-	-	-
4.6 - Assessment Rates								-	-	-
Vote 5 - Public Safety		3,473	2,356	2,081	4,600	4,147	4,147	7,235	3,650	2,350
5.1 - Testing Station			1,181	196				160	250	350
5.2 - Licensing			49	307		23	23	-	-	-

5.3 - Traffic Services	3,409	5	301	700	584	584	2,470	3,400	2,000
5.4 - Fire Services	20	1,120	1,096	2,500	2,622	2,622	2,000	-	-
5.5 - Disaster Management			32		57	57	1,285	-	-
5.6 - Traffic Engineering				400	120	120	320	-	-
5.7 - Security and Fire Safety			103	1,000	650	650	1,000	-	-
5.8 - Public Education and Training		0					-	-	-
5.9 - Administration	44		47		90	90	-	-	-
Vote 6 - Corporate Services	112	401	1,075	1,150	1,431	1,431	1,990	850	-
6.1 - Administration		80	9	150	425	425	50	-	-
6.2 - Human Resources		51	1		417	417	-	-	-
6.3 - Computer Services	112	248	1,064	1,000	589	589	1,920	850	
6.4 - Support Functions							-	-	-
6.5 - Legal Services		22					20	-	-
Vote 7 - Infrastructure	63,367	42,341	77,613	119,036	110,856	110,856	69,692	66,335	160,340
7.1 - Administration		3,712	25	1,300	1,316	1,316	6,430	4,870	4,870
7.2 - Water Reticulation and Sewerage	30,189	759	268	38,103	34,648	34,648	30,277	37,070	66,511
7.3 - Roads and Stormwater	20,976	29,660	41,765	45,983	42,060	42,060	16,000	-	39,564
7.4 - Electricity	12,202	8,210	35,555	31,150	30,828	30,828	16,125	24,395	49,395
7.5 - Support Functions				2,500	2,003	2,003	860	-	-
Vote 8 - Department Environmental Management	3,665	2,997	6,310	9,723	10,787	10,787	4,125	420	450
8.1 - Administration	298		5	1,700	1,690	1,690	-	-	-
8.2 - Cemeteries				2,000	2,042	2,042	-	-	-
8.3 - Parks	2,973	885	160		1,177	1,177	2,085	370	375
8.4 - Airport							-	-	-
8.5 - Refuse and Cleaning Services	394	1,587	5,839	6,023	5,831	5,831	1,250	-	-
8.6 - Environmental Health		525	307		47	47	790	50	75
8.7 - Primary Health Services							-	-	-
Vote 9 - Sports, Arts and Culture	3,839	3,549	3,927	11,936	12,897	12,897	8,991	225	525
9.1 - Culture Promotion		27	2		401	401	335	-	-
9.2 - Library Services	3,680	2,937	1,306		789	789	2,457	-	-
9.3 - Sports		251	2,364	4,336	3,670	3,670	3,994	25	375
9.4 - Resorts	159	321	255	250	413	413	676	200	150
9.5 - Community Centres		13		7,350	7,625	7,625	1,530	-	-

Vote 10 - Human Settlement and Planning		174	43	324	2,440	6,973	6,973	986	456	471
10.1 - Administration		104	24	43	2,440	6,828	6,828	50	49	49
10.2 - Land Development & Property Rights			19	39				–	–	–
10.3 - Housing Facilitation				220		144	144	872	407	423
10.4 - Land Use Management		70		23				64	–	–
Vote 11 - Economic Development		–	440	63	6,023	6,023	6,023	468	300	200
11.1 - Economic Development			440	63	6,023	6,023	6,023	468	300	200
Capital single-year expenditure sub-total		79,809	54,726	97,244	157,673	157,673	157,673	98,408	73,857	165,461
Total Capital Expenditure		79,809	81,605	97,244	157,673	157,673	157,673	126,145	135,445	165,461

NW402 Tlokwe - Table A6 Budgeted Financial Position

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand									
ASSETS									
Current assets									
Cash	17,679	92,580	47,721	17,560	17,560	17,560	40,000	45,000	47,000
Call investment deposits	60,503	97,078	170,597	190,000	190,000	190,000	250,000	265,000	272,000
Consumer debtors	84,967	91,076	100,733	105,948	105,948	105,948	130,000	136,000	139,500
Other debtors	47,414	53,230	23,655	27,000	27,000	27,000	26,000	26,500	27,000
Current portion of long-term receivables	232	400	400				300	300	300
Inventory	770,892	376,544	343,043	750,000	750,000	750,000	370,000	380,000	390,000
Total current assets	981,687	710,907	686,149	1,090,508	1,090,508	1,090,508	816,300	852,800	875,800
Non current assets									
Long-term receivables	3,791	3,262	2,851	30	30	30	25	28	30
Investments	31,164								
Investment property	24,420	10,700	10,700	24,420	24,420	24,420	11,000	11,100	11,200
Investment in Associate									0
Property, plant and equipment	930,930	3,184,205	3,115,764	1,143,840	1,143,840	1,143,840	2,841,391	2,824,138	2,985,188
Agricultural									
Biological									
Intangible	189	126	82	126	126	126	82	82	82
Other non-current assets			29,868	8,827	8,827	8,827	29,500	29,750	29,950
Total non current assets	990,493	3,198,294	3,159,265	1,177,244	1,177,244	1,177,244	2,881,998	2,865,097	3,026,450
TOTAL ASSETS	1,972,180	3,909,201	3,845,413	2,267,752	2,267,752	2,267,752	3,698,298	3,717,897	3,902,250
LIABILITIES									
Current liabilities									
Bank overdraft									
Borrowing	22,395	21,008	89,701	84,501	84,501	84,501	79,401	74,401	69,501
Consumer deposits	9,903	10,758	11,148	11,326	11,326	11,326	11,200	11,500	11,750
Trade and other payables	84,780	131,502	92,526	70,000	70,000	70,000	135,000	83,000	74,250
Provisions	6,147	8,436	7,580	43,000	43,000	62,624	8,000	8,200	8,400
Total current liabilities	123,225	171,703	200,956	208,828	208,828	228,451	233,601	177,101	163,901
Non current liabilities									
Borrowing	-	-	-	-	-	-	-	-	-
Provisions	121,244	140,691	228,405	120,000	120,000	120,000	175,000	180,000	189,000
Total non current liabilities	121,244	140,691	228,405	120,000	120,000	120,000	175,000	180,000	189,000

TOTAL LIABILITIES	244,468	312,394	429,360	328,828	328,828	348,451	408,601	357,101	352,901
NET ASSETS	1,727,711	3,596,807	3,416,053	1,938,924	1,938,924	1,919,301	3,289,697	3,360,796	3,549,348
COMMUNITY WEALTH/EQUITY									
Accumulated Surplus/(Deficit)	1,736,771	3,604,450	3,488,110	2,010,931	2,010,931	1,991,307	3,276,697	3,347,696	3,536,148
Reserves	12,092	12,482	12,878	12,495	12,495	12,495	13,000	13,100	13,200
Minorities' interests									
TOTAL COMMUNITY WEALTH/EQUITY	1,748,863	3,616,932	3,500,988	2,023,425	2,023,425	2,003,802	3,289,697	3,360,796	3,549,348

NW402 Tlokwe - Table A7 Budgeted Cash Flows

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand									
CASH FLOW FROM OPERATING ACTIVITIES									
Receipts									
Ratepayers and other	637,492	677,199	780,681	765,515	765,515	765,515	795,664	867,204	925,138
Government - operating				89,950	89,950	89,950	99,890	110,305	126,940
Government - capital				79,648	72,899	72,899	44,357	53,171	81,034
Interest	25,581	19,835		24,020	24,020	24,020	25,480	23,544	23,087
Dividends									
Payments									
Suppliers and employees	(586,375)	(533,579)	(665,279)	(868,285)	(868,285)	(868,285)	(915,401)	(987,270)	(1,031,387)
Finance charges	(4,809)	(4,233)	(6,611)	(11,200)	(11,200)	(11,200)	(10,200)	(10,200)	(10,200)
Transfers and Grants									
NET CASH FROM/(USED) OPERATING ACTIVITIES	71,889	159,222	108,790	79,648	72,899	72,899	39,790	56,755	114,612
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts									
Proceeds on disposal of PPE									
Decrease (Increase) in non-current debtors									
Decrease (increase) other non-current receivables	1,555		411	(300)	(300)	(300)	150	175	200
Decrease (increase) in non-current investments	6,909		(29,868)	500	500	500	25	50	80
Payments									
Capital assets	(79,809)	(81,605)	(97,244)	(157,673)	(157,673)	(157,673)	(126,145)	(135,445)	(165,461)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(71,345)	(81,605)	(126,700)	(157,473)	(157,473)	(157,473)	(125,970)	(135,220)	(165,181)
CASH FLOWS FROM FINANCING ACTIVITIES									
Receipts									
Short term loans	476		72,578						
Borrowing long term/refinancing									
Increase (decrease) in consumer deposits				(300)	(300)	(300)	200	300	250
Payments									
Repayment of borrowing	(385)	(1,273)		11,200	11,200	11,200	10,200	10,200	10,200
NET CASH FROM/(USED) FINANCING ACTIVITIES	90	(1,273)	72,578	10,900	10,900	10,900	10,400	10,500	10,450
NET INCREASE/ (DECREASE) IN CASH HELD	634	76,344	54,668	(66,925)	(73,674)	(73,674)	(75,780)	(67,966)	(40,119)
Cash/cash equivalents at the year begin:	77,548	78,182	154,526	207,560	207,560	207,560	207,560	131,780	63,814
Cash/cash equivalents at the year end:	78,182	154,526	209,194	140,635	133,886	133,886	131,780	63,814	23,696

NW402 Tlokwe - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand										
Cash and investments available										
Cash/cash equivalents at the year end	1	78,182	154,526	209,194	140,635	133,886	133,886	131,780	63,814	23,696
Other current investments > 90 days		0	35,132	9,124	66,925	73,674	73,674	158,220	246,186	295,304
Non current assets - Investments	1	31,164	-	-	-	-	-	-	-	-
Cash and investments available:		109,346	189,657	218,318	207,560	207,560	207,560	290,000	310,000	319,000
Application of cash and investments										
Unspent conditional transfers		12,893	6,901	31,526	20,000	20,000	20,000	62,500	10,000	5,000
Unspent borrowing		-	-	39,790	-	-	-	-	-	-
Statutory requirements	2									
Other working capital requirements	3	(55,975)	(13,850)	(62,475)	(56,134)	(56,134)	(56,134)	(56,688)	(63,195)	(69,394)
Other provisions										
Long term investments committed	4	-	-	-	-	-	-	30,000	30,000	30,000
Reserves to be backed by cash/investments	5									
Total Application of cash and investments:		(43,082)	(6,950)	8,842	(36,134)	(36,134)	(36,134)	35,812	(23,195)	(34,394)
Surplus(shortfall)		152,428	196,607	209,476	243,694	243,694	243,694	254,188	333,195	353,394

Other working capital requirements

Debtors	127,862	138,452	123,475	106,134	106,134	106,134	129,188	136,195	138,644
Creditors due	71,887	124,602	61,000	50,000	50,000	50,000	72,500	73,000	69,250
Total	55,975	13,850	62,475	56,134	56,134	56,134	56,688	63,195	69,394

Debtors collection assumptions

Balance outstanding - debtors	136,171	147,568	127,239	132,978	132,978	132,978	156,025	162,528	166,530
Estimate of debtors collection rate	94%	94%	97%	80%	80%	80%	83%	84%	83%

Long term investments committed

Investec (contractual obligation)							30,000	30,000	30,000
	-	-	-	-	-	-	30,000	30,000	30,000

Reserves to be backed by cash/investments

Housing Development Fund	12,092	12,482	12,878	12,495	12,495	12,495	13,000	13,100	13,200
Self-insurance							357	357	357
Leave provision							15,290	15,290	15,290
	12,092	12,482	12,878	12,495	12,495	12,495	28,647	28,747	28,847

NW402 Tlokwe - Table A9 Asset Management

CAPITAL EXPENDITURE										
Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand										
CAPITAL EXPENDITURE										
<u>Total New Assets</u>	1	79,809	81,605	97,244	93,749	93,749	93,749	71,277	91,778	115,600
Infrastructure - Road transport		20,976	31,159	35,524	20,000	14,631	14,631	16,000	12,000	24,564
Infrastructure - Electricity		13,571	36,331	34,089	20,350	19,189	19,189	10,190	29,880	48,380
Infrastructure - Water		10,044	119	797	433	433	433	14,227	7,583	7,630
Infrastructure - Sanitation		20,052	222	3,501	10,100	11,951	11,951	11,380	39,075	31,781
Infrastructure - Other		-	457	1,516	22,776	22,776	22,776	6,250	3,120	3,120
Infrastructure		64,643	68,289	75,427	73,659	68,980	68,980	58,047	91,658	115,475
Community		6,302	4,535	4,083	9,350	12,777	12,777	13,229	120	125
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	4	-	-	-	-	-	-	-
Other assets	6	8,864	8,777	17,734	9,740	10,992	10,992	-	-	-
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	1,000	1,000	1,000	-	-	-
<u>Total Renewal of Existing Assets</u>	2	-	-	-	63,924	63,924	63,924	54,868	43,668	49,861
Infrastructure - Road transport		-	-	-	23,475	23,475	23,475	10,000	15,000	15,000
Infrastructure - Electricity		-	-	-	7,000	7,000	7,000	12,055	3,015	1,015
Infrastructure - Water		-	-	-	15,766	14,118	14,118	1,850	1,000	1,100
Infrastructure - Sanitation		-	-	-	8,404	8,404	8,404	14,437	15,500	26,000
Infrastructure - Other		-	-	-	1,769	1,769	1,769	2,290	1,750	1,750
Infrastructure		-	-	-	56,414	54,765	54,765	40,632	36,265	44,865
Community		-	-	-	2,750	3,858	3,858	14,236	7,403	4,996
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6	-	-	-	4,760	5,301	5,301	-	-	-
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
<u>Total Capital Expenditure</u>	4									
Infrastructure - Road transport		20,976	31,159	35,524	43,475	38,106	38,106	26,000	27,000	39,564
Infrastructure - Electricity		13,571	36,331	34,089	27,350	26,189	26,189	22,245	32,895	49,395
Infrastructure - Water		10,044	119	797	16,199	14,551	14,551	16,077	8,583	8,730

<i>Infrastructure - Sanitation</i>		20,052	222	3,501	18,504	20,355	20,355	25,817	54,575	57,781
<i>Infrastructure - Other</i>		–	457	1,516	24,544	24,545	24,545	8,540	4,870	4,870
Infrastructure		64,643	68,289	75,427	130,073	123,746	123,746	98,680	127,923	160,340
Community		6,302	4,535	4,083	12,100	16,635	16,635	27,465	7,523	5,121
Heritage assets		–	–	–	–	–	–	–	–	–
Investment properties		–	4	–	–	–	–	–	–	–
Other assets		8,864	8,777	17,734	14,500	16,292	16,292	–	–	–
Agricultural Assets		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
Intangibles		–	–	–	1,000	1,000	1,000	–	–	–
TOTAL CAPITAL EXPENDITURE - Asset class	2	79,809	81,605	97,244	157,673	157,673	157,673	126,145	135,445	165,461
ASSET REGISTER SUMMARY - PPE (WDV)	5									
<i>Infrastructure - Road transport</i>		63,183	126,408	1,374,354	5,389	200,847	200,847	1,385,424	1,400,674	1,416,024
<i>Infrastructure - Electricity</i>		54,505	108,183	294,786	15,806	157,988	157,988	318,271	350,286	400,801
<i>Infrastructure - Water</i>		22,626	28,764	327,702	976	24,996	24,996	334,998	357,855	386,366
<i>Infrastructure - Sanitation</i>		42,127	55,816	239,870	3,207	82,629	82,629	246,750	257,930	276,535
<i>Infrastructure - Other</i>		13,329	16,552	598,078	18,064	8,898	8,898	538,270	511,357	498,573
Infrastructure		195,769	335,723	2,834,790	43,442	475,357	475,357	2,823,714	2,878,102	2,978,299
Community		13,103	21,025	170,757	8,119	24,133	24,133	174,879	174,901	173,152
Heritage assets		805	838	838	–	805	805	838	838	838
Investment properties		24,420	10,700	10,700	24,420	24,420	24,420	11,000	11,100	11,200
Other assets		524,084	609,155	98,596	–	613,545	613,545	212,461	281,487	303,475
Agricultural Assets		–	–	–	–	–	–	–	–	–
Biological assets		–	–	–	–	–	–	–	–	–
Intangibles		189	126	82	126	126	126	82	82	82
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	758,371	977,568	3,115,764	76,108	1,138,387	1,138,387	3,222,975	3,346,511	3,467,047
EXPENDITURE OTHER ITEMS										
<u>Depreciation & asset impairment</u>		27,509	155,538	158,824	36,120	36,120	36,120	160,957	176,726	196,974
<u>Repairs and Maintenance by Asset Class</u>	3	38,195	39,231	41,158	51,561	51,484	51,484	56,509	61,119	64,103
<i>Infrastructure - Road transport</i>		7,422	4,117	5,183	5,389	5,540	5,540	8,925	9,883	10,677
<i>Infrastructure - Electricity</i>		11,194	11,916	13,216	15,806	15,556	15,556	16,391	17,657	18,834
<i>Infrastructure - Water</i>		608	788	3,073	976	2,084	2,084	3,734	3,949	4,142
<i>Infrastructure - Sanitation</i>		2,926	3,551	3,088	3,207	3,287	3,287	3,359	3,519	3,698
<i>Infrastructure - Other</i>		10,218	12,375	3,183	18,064	16,598	16,598	7,254	7,763	7,771
Infrastructure		32,367	32,748	27,744	43,442	43,065	43,065	39,662	42,771	45,122
Community		5,828	6,483	13,415	8,119	8,419	8,419	16,847	18,348	18,981
Heritage assets		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Other assets	6, 7	–	–	–	–	–	–	–	–	–

TOTAL EXPENDITURE OTHER ITEMS		65,704	194,769	199,983	87,681	87,604	87,604	217,466	237,845	261,077
<i>Renewal of Existing Assets as % of total capex</i>		0.0%	0.0%	0.0%	40.5%	40.5%	40.5%	43.5%	32.2%	30.1%
<i>Renewal of Existing Assets as % of deprecn"</i>		0.0%	0.0%	0.0%	177.0%	177.0%	177.0%	34.1%	24.7%	25.3%
<i>R&M as a % of PPE</i>		4.1%	1.2%	1.3%	4.5%	4.5%	4.5%	2.0%	2.2%	2.1%
<i>Renewal and R&M as a % of PPE</i>		5.0%	4.0%	1.0%	152.0%	10.0%	10.0%	3.0%	3.0%	3.0%

NW402 Tlokwe - Table A10 Basic service delivery measurement

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Household service targets	1									
<u>Water:</u>										
Piped water inside dwelling		43,000	44,000	44,000	44,500	44,500	44,500	44,500	44,500	44,500
Piped water inside yard (but not in dwelling)										
Using public tap (at least min.service level)	2									
Other water supply (at least min.service level)	4									
<i>Minimum Service Level and Above sub-total</i>		43,000	44,000	44,000	44,500	44,500	44,500	44,500	44,500	44,500
Using public tap (< min.service level)	3									
Other water supply (< min.service level)	4									
No water supply										
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	43,000	44,000	44,000	44,500	44,500	44,500	44,500	44,500	44,500
<u>Sanitation/sewerage:</u>										
Flush toilet (connected to sewerage)		43,000	44,000	44,000	44,500	44,500	44,500	44,500	44,500	44,500
Flush toilet (with septic tank)										
Chemical toilet		30	30	30	30	30	30	30	30	30
Pit toilet (ventilated)										
Other toilet provisions (> min.service level)										
<i>Minimum Service Level and Above sub-total</i>		43,030	44,030	44,030	44,530	44,530	44,530	44,530	44,530	44,530
Bucket toilet										
Other toilet provisions (< min.service level)										
No toilet provisions										
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	43,030	44,030	44,030	44,530	44,530	44,530	44,530	44,530	44,530
<u>Energy:</u>										
Electricity (at least min.service level)		8,551	7,551	7,551	7,551	7,551	74,551	7,551	7,551	7,551
Electricity - prepaid (min.service level)		25,256	26,256	26,256	26,756	26,756	26,756	26,756	26,756	26,756
<i>Minimum Service Level and Above sub-total</i>		33,807	33,807	33,807	34,307	34,307	101,307	34,307	34,307	34,307
Electricity (< min.service level)		1,272	1,272	1,272	1,272	1,272	1,272	1,272	1,272	1,272
Electricity - prepaid (< min. service level)										
Other energy sources										
<i>Below Minimum Service Level sub-total</i>		1,272	1,272	1,272	1,272	1,272	1,272	1,272	1,272	1,272
Total number of households	5	35,079	35,079	35,079	35,579	35,579	102,579	35,579	35,579	35,579

<u>Refuse:</u>										
Removed at least once a week		42,000	46,000	46,000	46,500	46,500	46,500	46,500	46,500	46,500
<i>Minimum Service Level and Above sub-total</i>		42,000	46,000	46,000	46,500	46,500	46,500	46,500	46,500	46,500
Removed less frequently than once a week		6,000	4,000	74,000	4,000	4,000	4,000	4,000	4,000	4,000
Using communal refuse dump										
Using own refuse dump										
Other rubbish disposal										
No rubbish disposal										
<i>Below Minimum Service Level sub-total</i>		6,000	4,000	74,000	4,000	4,000	4,000	4,000	4,000	4,000
Total number of households	5	48,000	50,000	120,000	50,500	50,500	50,500	50,500	50,500	50,500
<u>Households receiving Free Basic Service</u>	7									
Water (6 kilolitres per household per month)		43,000	43,000	44,000	44,500	44,500	44,500	44,500	44,500	44,500
Sanitation (free minimum level service)		6,134	7,134	9,050	11,506	11,506	11,506	11,506	11,506	11,506
Electricity/other energy (50kwh per household per month)		5,548	6,548	8,520	10,344	10,344	10,344	10,344	10,344	10,344
Refuse (removed at least once a week)		5,528	6,528	9,050	11,506	11,506	11,506	11,506	11,506	11,506
<u>Cost of Free Basic Services provided (R'000)</u>	8									
Water (6 kilolitres per household per month)		3,811	4,200	6,200	8,200	8,200	8,200	8,500	8,700	9,500
Sanitation (free sanitation service)		5,139	5,600	7,600	9,600	9,600	9,600	10,000	10,500	12,500
Electricity/other energy (50kwh per household per month)		5,107	5,800	7,800	9,800	9,800	9,800	11,551	11,899	12,381
Refuse (removed once a week)		2,944	4,400	6,400	8,400	8,400	8,400	8,600	8,800	8,900
Total cost of FBS provided (minimum social package)		17,000	20,000	28,000	36,000	36,000	36,000	38,651	39,899	43,281
<u>Highest level of free service provided</u>										
Property rates (R value threshold)		15	15	15	15	15	15	15	15	15
Water (kilolitres per household per month)		10	6	6	6	6	6	6	6	6
Sanitation (kilolitres per household per month)										
Sanitation (Rand per household per month)		78	83	83	88	88	88	88	88	88
Electricity (kwh per household per month)		80	80	80	88	88	88	88	88	88
Refuse (average litres per week)		62	96	96	101	101	101	101	101	101
<u>Revenue cost of free services provided (R'000)</u>	9									
Property rates (R15 000 threshold rebate)										
Property rates (other exemptions, reductions and rebates)										
Water		3,811	4,200	6,200	8,200	8,200	8,200	8,500	8,700	9,500
Sanitation		5,139	5,600	7,600	9,600	9,600	9,600	10,000	10,500	12,500
Electricity/other energy		5,107	5,800	7,800	9,800	9,800	9,800	11,551	11,899	12,381
Refuse		2,944	4,400	6,400	8,400	8,400	8,400	8,600	8,800	8,900
Municipal Housing - rental rebates										
Housing - top structure subsidies	6									

Other										
Total revenue cost of free services provided (total social package)		17,000	20,000	28,000	36,000	36,000	36,000	38,651	39,899	43,281

NW402 Tlokwe - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand										
REVENUE ITEMS:										
<u>Property rates</u>	6									
Total Property Rates		73,777	80,361	90,593	98,299	99,099	99,099	107,827	114,297	121,154
<i>less Revenue Foregone</i>										
Net Property Rates		73,777	80,361	90,593	98,299	99,099	99,099	107,827	114,297	121,154
<u>Service charges - electricity revenue</u>	6									
Total Service charges - electricity revenue		324,735	356,848	428,445	489,106	482,473	482,473	537,712	587,762	630,118
<i>less Revenue Foregone</i>										
Net Service charges - electricity revenue		324,735	356,848	428,445	489,106	482,473	482,473	537,712	587,762	630,118
<u>Service charges - water revenue</u>	6									
Total Service charges - water revenue		64,102	61,133	71,711	74,548	74,548	74,548	80,402	85,226	90,339
<i>less Revenue Foregone</i>										
Net Service charges - water revenue		64,102	61,133	71,711	74,548	74,548	74,548	80,402	85,226	90,339
<u>Service charges - sanitation revenue</u>										
Total Service charges - sanitation revenue		34,461	37,242	40,115	41,474	41,474	41,474	44,572	47,246	50,081
<i>less Revenue Foregone</i>										
Net Service charges - sanitation revenue		34,461	37,242	40,115	41,474	41,474	41,474	44,572	47,246	50,081
<u>Service charges - refuse revenue</u>	6									
Total refuse removal revenue		17,180	20,889	25,394	27,152	27,152	27,152	29,008	31,213	33,245
Total landfill revenue										
<i>less Revenue Foregone</i>										
Net Service charges - refuse revenue		17,180	20,889	25,394	27,152	27,152	27,152	29,008	31,213	33,245
<u>Other Revenue by source</u>										
<i>Other</i>		164,664	165,316	148,218	228,554	234,386	234,386	38,020	37,595	38,747
<i>Interest Debtors and Investments</i>								25,480	23,544	23,087
<i>Grants Transfer</i>								97,933	107,993	124,438
Total 'Other' Revenue	1	164,664	165,316	148,218	228,554	234,386	234,386	161,433	169,132	186,272
EXPENDITURE ITEMS:										

Employee related costs										
Basic Salaries and Wages	2	118,214	139,318	155,268	173,991	159,065	159,065	177,278	190,184	202,379
Pension and UIF Contributions		30,408	45,496	49,102	33,364	31,149	31,149	35,910	39,401	41,903
Medical Aid Contributions					13,144	13,306	13,306	15,120	15,120	15,120
Overtime		9,503	11,445	12,211	3,047	8,754	8,754	4,540	4,846	5,154
Performance Bonus		243	9,281	9,706	1,034	1,034	1,034	13,998	14,943	15,891
Motor Vehicle Allowance		27,697	7,616	8,102	8,536	8,536	8,536	7,048	7,048	7,048
Cellphone Allowance			225	718	764	764	764	764	764	764
Housing Allowances		2,602	2,594	1,787	1,509	1,509	1,509	1,618	1,618	1,618
Other benefits and allowances					28,421	27,297	27,297	17,869	20,010	22,745
Payments in lieu of leave								3,780	4,035	4,291
Long service awards										
Post-retirement benefit obligations	4							5,000	5,338	5,676
<i>sub-total</i>	5	188,667	215,975	236,894	263,809	251,413	251,413	282,924	303,306	322,590
<u>Less: Employees costs capitalised to PPE</u>										
Total Employee related costs	1	188,667	215,975	236,894	263,809	251,413	251,413	282,924	303,306	322,590
Contributions recognised - capital										
<i>Internal Financing- Capital Projects</i>										
Total Contributions recognised - capital		-	-	-	-	-	-	-	-	-
Depreciation & asset impairment										
Depreciation of Property, Plant & Equipment		27,509	155,538	158,824	36,120	36,120	36,120	160,957	176,726	196,974
Lease amortisation										
Capital asset impairment										
Depreciation resulting from revaluation of PPE	10									
Total Depreciation & asset impairment	1	27,509	155,538	158,824	36,120	36,120	36,120	160,957	176,726	196,974
Bulk purchases										
Electricity Bulk Purchases		162,237	202,566	246,411	296,115	296,115	296,115	322,765	348,586	377,472
Water Bulk Purchases		4,026	6,144	6,003	10,650	10,650	10,650	11,236	11,854	12,506
Total bulk purchases	1	166,263	208,709	252,414	306,765	306,765	306,765	334,001	360,440	389,978
Transfers and grants										
Cash transfers and grants		-	-	-	-	-	-	-	-	-
Non-cash transfers and grants		-	-	-	-	-	-	-	-	-
Total transfers and grants	1	-	-	-	-	-	-	-	-	-
Contracted services										
<i>Professional and Special Services</i>		39,303	31,487	40,303	44,324	58,948	58,948	51,052	55,972	58,621
<i>sub-total</i>	1	39,303	31,487	40,303	44,324	58,948	58,948	51,052	55,972	58,621
Allocations to organs of state:										
Electricity										

Water										
Sanitation										
Other										
Total contracted services		39,303	31,487	40,303	44,324	58,948	58,948	51,052	55,972	58,621
<u>Other Expenditure By Type</u>										
Collection costs					2,600	2,600	2,600			
Contributions to 'other' provisions		40,000	24,045							
Consultant fees		24,000								
Audit fees					3,300	3,300	3,300			
General expenses	3	116,439	162,120	231,986	222,567	220,338	220,338	186,050	191,669	176,661
<i>Repayment of loan</i>								10,200	10,200	10,200
Total 'Other' Expenditure	1	180,439	186,165	231,986	228,467	226,238	226,238	196,250	201,869	186,861

by Expenditure Item	8									
Employee related costs										
Other materials										
Contracted Services										
Other Expenditure		38,195	39,231	41,158	51,561	51,484	51,484	56,509	61,119	64,103
Total Repairs and Maintenance Expenditure	9	38,195	39,231	41,158	51,561	51,484	51,484	56,509	61,119	64,103

NW402 Tlokwe - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Vote 1 - Executive Mayor	Vote 2 - Office of the Speaker	Vote 3 - Municipal Manager	Vote 4 - Budget and Treasury Office	Vote 5 - Public Safety	Vote 6 - Corporate Services	Vote 7 - Infrastructure	Vote 8 - Department Environmental Management	Vote 9 - Sports, Arts and Culture	Vote 10 - Human Settlement and Planning	Vote 11 - Economic Development	Total
R thousand												
Revenue By Source												
Property rates				107,827								107,827
Property rates - penalties & collection charges												-
Service charges - electricity revenue							537,712					537,712
Service charges - water revenue							80,402					80,402
Service charges - sanitation revenue							44,572					44,572
Service charges - refuse revenue								29,008				29,008
Service charges - other												-
Rental of facilities and equipment									3,383	2,542		5,925
Interest earned - external investments				12,480								12,480
Interest earned - outstanding debtors				13,000								13,000
Dividends received												-
Fines					10,500							10,500
Licences and permits					6,500							6,500
Agency services												-
Other revenue				342	7,033	176	4,361	1,590		1,282	312	15,095
Transfers recognised - operational				95,043		1,090	800				1,000	97,933
Gains on disposal of PPE												-
Total Revenue (excluding capital transfers and contributions)	-	-	-	228,692	24,033	1,266	667,846	30,598	3,383	3,824	1,312	960,954
Expenditure By Type												
Employee related costs	6,532	13,175	8,193	30,162	55,222	11,543	65,740	47,726	27,217	13,575	3,839	282,923
Remuneration of councillors		15,667										15,667
Debt impairment				10,000								10,000
Depreciation & asset impairment	200	1,892	397	844	2,384	410	158,907	2,756	2,813	441	112	171,157
Finance charges				10,200								10,200
Bulk purchases							334,001					334,001
Other materials	17	394	7	169	215	92	2,443	3,013	754	55	9	7,167
Contracted services	400	480	1,492	8,090	11,466	10,237	6,702	6,628	61	5,124	375	51,052
Transfers and grants												-
Other expenditure	10,823	18,787	1,037	17,714	17,424	4,226	85,260	14,968	19,993	4,370	4,927	199,530
Loss on disposal of PPE												-
Total Expenditure	17,972	50,396	11,126	77,178	86,710	26,508	653,053	75,090	50,837	23,565	9,262	1,081,698
Surplus/(Deficit)	(17,972)	(50,396)	(11,126)	151,514	(62,678)	(25,242)	14,794	(44,492)	(47,454)	(19,741)	(7,950)	(120,744)
Transfers recognised - capital							42,735		3,579			46,314
Contributions recognised - capital												-
Contributed assets												-
Surplus/(Deficit) after capital transfers & contributions	(17,972)	(50,396)	(11,126)	151,514	(62,678)	(25,242)	57,529	(44,492)	(43,875)	(19,741)	(7,950)	(74,430)

NW402 Tlokwe - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand										
ASSETS										
Call investment deposits										
Call deposits < 90 days	2	60,503	97,078	170,597	190,000	190,000	190,000	40,000	45,000	47,000
Other current investments > 90 days								210,000	220,000	225,000
Total Call investment deposits			60,503	97,078	170,597	190,000	190,000	190,000	250,000	265,000
Consumer debtors										
Consumer debtors	2	84,967	91,076	100,733	117,948	117,948	117,948	120,000	125,000	127,500
Less: Provision for debt impairment					(12,000)	(12,000)	(12,000)	10,000	11,000	12,000
Total Consumer debtors			84,967	91,076	100,733	105,948	105,948	105,948	130,000	136,000
Debt impairment provision										
Balance at the beginning of the year										
Contributions to the provision										
Bad debts written off		13,657	17,549	26,414						
Balance at end of year		13,657	17,549	26,414	-	-	-	-	-	-
Property, plant and equipment (PPE)										
PPE at cost/valuation (excl. finance leases)	3	930,930	3,184,205	3,115,764	1,143,840	1,143,840	1,143,840	2,841,391	2,824,138	2,985,188
Leases recognised as PPE										
Less: Accumulated depreciation	2									
Total Property, plant and equipment (PPE)			930,930	3,184,205	3,115,764	1,143,840	1,143,840	1,143,840	2,841,391	2,824,138
LIABILITIES										
Current liabilities - Borrowing										
Short term loans (other than bank overdraft)		476								
Current portion of long-term liabilities		21,920	21,008	89,701	84,501	84,501	84,501	79,401	74,401	69,501
Total Current liabilities - Borrowing			22,395	21,008	89,701	84,501	84,501	84,501	79,401	74,401
Trade and other payables										
Trade and other creditors	2	71,887	124,602	61,000	50,000	50,000	50,000	72,500	73,000	69,250
Unspent conditional transfers		12,893	6,901	31,526	20,000	20,000	20,000	62,500	10,000	5,000
VAT										
Total Trade and other payables		84,780	131,502	92,526	70,000	70,000	70,000	135,000	83,000	74,250
Non current liabilities - Borrowing										

Borrowing	4									
Finance leases (including PPP asset element)										
Total Non current liabilities - Borrowing		-	-	-	-	-	-	-	-	-
<u>Provisions - non-current</u>										
Retirement benefits										
List other major provision items										
Refuse landfill site rehabilitation										
Other		121,244	140,691	228,405	120,000	120,000	120,000	175,000	180,000	189,000
Total Provisions - non-current		121,244	140,691	228,405	120,000	120,000	120,000	175,000	180,000	189,000
CHANGES IN NET ASSETS										
<u>Accumulated Surplus/(Deficit)</u>										
Accumulated Surplus/(Deficit) - opening balance		1,660,032	3,681,491	3,604,055	1,931,283	1,931,283	1,911,659	3,351,126	3,421,333	3,590,163
GRAP adjustments										
Restated balance		1,660,032	3,681,491	3,604,055	1,931,283	1,931,283	1,911,659	3,351,126	3,421,333	3,590,163
Surplus/(Deficit)		76,739	(77,040)	(115,945)	79,648	79,648	79,648	(74,430)	(73,637)	(54,014)
Appropriations to Reserves										
Transfers from Reserves										
Depreciation offsets										
Other adjustments										
Accumulated Surplus/(Deficit)	1	1,736,771	3,604,450	3,488,110	2,010,931	2,010,931	1,991,307	3,276,697	3,347,696	3,536,148
<u>Reserves</u>										
Housing Development Fund		12,092	12,482	12,878	12,495	12,495	12,495	13,000	13,100	13,200
Capital replacement										
Self-insurance										
Other reserves										
Revaluation										
Total Reserves	2	12,092	12,482	12,878	12,495	12,495	12,495	13,000	13,100	13,200
TOTAL COMMUNITY WEALTH/EQUITY	2	1,748,863	3,616,932	3,500,988	2,023,425	2,023,425	2,003,802	3,289,697	3,360,796	3,549,348

NW402 Tlokwe - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Table 10: Supporting Table 5.1: Recommendation 5.1.2: Strategic Objectives and Budget (Revenue)											
Strategic Objective	Goal	Goal Code	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand											
Sustainable Service	Water Purification		64,111	61,143	71,722	74,957	75,245	75,245	81,612	85,646	100,769
Sustainable Service	Electric Distribution		297,475	362,912	408,226	501,831	498,093	498,093	541,470	601,580	658,996
Sustainable Service	Sanitation Reticulation		33,937	37,090	40,075	41,552	41,552	41,552	44,672	47,351	50,190
Sustainable Service	Waste Management		17,181	20,889	25,408	27,157	27,157	27,157	29,008	31,213	33,245
Sustainable Service	Primary Health Services										
Sustainable Service	Environmental Health		679	1,731	2,129	2,836	36	36			
Infrastructure	Roads and Stormwater		35,480	27,479	37,769	67,857	75,371	75,371	30	35	40
Infrastructure	Cemeteries		892	780	838	951	952	952	978	1,001	1,023
Infrastructure	Housing		2,053	2,246	2,437	2,071	1,681	1,681	3,824	4,010	4,218
Infrastructure	Sports and Resorts		3,569	3,841	3,170	2,807	3,260	3,260	2,938	2,658	2,667
Infrastructure	Parks		713	582	585	307	280	280	3,205	683	735
Infrastructure	Community Centres		175	227	251	200	209	209	233	242	251
Finance and Administrative Management	Support Services		215	973	924	2,302	2,302	2,302	42,798	45,546	48,599
Finance and Administrative Management	Integrated Planning & Develop										
Finance and Administrative Management	Budget & Financial Managem.		188,722	176,871	194,294	209,429	207,519	207,519	228,692	245,086	267,952
Finance and Administrative Management	Human Resources Managem.		661	1,366	685	1,458	1,304	1,304	1,266	1,308	1,327
Environmental Management	Environmental Management										
Economic Development	Economic Development		400	557	381	1,311	1,311	1,311	1,312	323	334
Social Development	Library and Culture Promotion		3,626	4,854	293	206	190	190	1,199	199	203
Social Development	Political Office Bearers										
Community Safety and Security	Road Safety		28,248	17,634	14,499	21,579	22,249	22,249	22,375	23,096	23,806
Community Safety and Security	Fire Safety		782	615	792	322	422	422	1,657	382	392
Community Safety and Security	Disaster Management										
Community Safety and Security	Public Safety										
Allocations to other priorities											
Total Revenue (excluding capital transfers and contributions)			678,920	721,789	804,477	959,133	959,133	959,133	1,007,268	1,090,358	1,194,746

NW402 Tlokwe - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand											
Sustainable Service	Water Purification		24,674	29,930	31,265	47,881	49,468	49,468	45,041	52,656	55,832
Sustainable Service	Electric Distribution		200,380	244,177	301,068	358,307	354,765	354,765	414,427	450,926	488,901
Sustainable Service	Sanitation Reticulation		18,941	20,880	26,339	24,174	23,738	23,738	25,708	28,138	31,028
Sustainable Service	Waste Management		25,612	26,507	28,432	34,696	34,378	34,378	36,358	39,047	40,626
Sustainable Service	Primary Health Services		1,904	738	371	55	397	397	63	77	95
Sustainable Service	Environmental Health		4,895	4,780	4,929	4,040	5,374	5,374	1,317	1,406	1,506
Infrastructure	Roads and Stormwater		19,698	18,003	21,550	25,367	23,367	23,367	31,541	35,158	39,206
Infrastructure	Cemeteries		3,032	3,243	3,760	3,895	3,894	3,894	4,373	4,577	4,822
Infrastructure	Housing		12,890	12,159	13,269	21,726	26,988	26,988	23,565	24,830	26,134
Infrastructure	Sports and Resorts		37,264	14,531	15,771	15,608	16,107	16,107	27,528	28,903	30,227
Infrastructure	Parks		21,288	21,928	24,782	25,687	24,001	24,001	27,104	28,976	30,997
Infrastructure	Community Centres		2,933	3,441	3,979	3,824	4,151	4,151	4,289	4,613	4,977
Finance and Administrative Management	Support Services		46,980	44,251	46,019	66,095	69,087	69,087	189,589	198,995	208,722
Finance and Administrative Management	Integrated Planning & Develop		778	835	1,583	1,495	1,874	1,874	2,006	2,145	2,235
Finance and Administrative Management	Budget & Financial Managem.		90,536	125,736	265,201	102,174	99,674	99,674	77,178	86,021	96,820
Finance and Administrative Management	Human Resources Managem.		6,258	9,339	8,490	12,323	11,299	11,299	15,388	15,295	16,109
Environmental Management	Environmental Management		1,678	1,961	2,019	4,180	3,660	3,660	4,599	4,793	4,990
Economic Development	Economic Development		3,503	4,083	22,899	5,769	5,769	5,769	9,262	5,658	6,097
Social Development	Library and Culture Promotion		13,492	137,989	15,216	18,428	16,873	16,873	20,295	21,971	23,305
Social Development	Political Office Bearers		22,959	26,314	31,034	35,174	34,617	34,617	34,324	36,079	37,851
Community Safety and Security	Road Safety		22,258	22,862	23,763	34,714	32,344	32,344	39,328	41,682	44,048
Community Safety and Security	Fire Safety		14,411	16,915	20,564	20,098	25,014	25,014	37,027	40,112	41,671
Community Safety and Security	Disaster Management		1,692	2,405	2,522	4,229	2,674	2,674	3,803	4,012	4,231
Community Safety and Security	Public Safety		4,126	5,824	5,597	9,545	9,971	9,971	7,584	7,926	8,333
Allocations to other priorities											
Total Expenditure			602,181	798,829	920,422	879,485	879,485	879,485	1,081,698	1,163,995	1,248,760

NW402 Tlokwe - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand											
Sustainable Service	Water Purification	A	4,274	122	22	16,183	11,625	11,625	17,577	25,440	31,141
Sustainable Service	Electric Distribution	B	12,202	35,088	33,850	31,150	28,467	28,467	22,245	32,895	49,395
Sustainable Service	Sanitation Reticulation	C	25,915	638	3,017	24,428	21,651	21,651	24,717	37,768	35,445
Sustainable Service	Waste Management	D	394	1,587	1,412	6,023	5,812	5,812	1,250		
Sustainable Service	Primary Health Services	E	–	–							
Sustainable Service	Environmental Health	F	–	525			47	47			
Infrastructure	Roads and Stormwater	G	20,976	29,660	36,359	45,975	36,317	36,317	27,020	27,250	39,914
Infrastructure	Cemeteries	H	–	–		2,000	2,042	2,042			
Infrastructure	Housing	I	174	43	324	2,440	6,973	6,973	50	49	49
Infrastructure	Sports and Resorts	J	159	37	1,690	4,586	3,513	3,513	6,754	595	900
Infrastructure	Parks	K	2,973	1,101	166		1,375	1,375	5,127	22	
Infrastructure	Community Centres	L	–	13		6,870	6,850	6,850			
Finance and Administrative Management	Support Services	M	1,722	5,029	11,325	2,613	2,613	2,613	1,449	1,000	1,000
Finance and Administrative Management	Integrated Planning & Develop	N	–	–		7,323	7,323	7,323	7,962	5,670	5,095
Finance and Administrative Management	Budget & Financial Managem.	O	105	1,562	128	1,198	6,826	6,826	1,800		
Finance and Administrative Management	Human Resources Managem.	P	–	401	1,075		1,431	1,431	3,118	1,357	523
Environmental Management	Environmental Management	Q	–	–	42	1,700	1,700	1,700			
Economic Development	Economic Development	R	–	440	63		6,023	6,023			
Social Development	Library and Culture Promotion	S	3,978	2,964	938	500	1,189	1,189			
Social Development	Political Office Bearers	T	3,465	41	4,752	1,085	1,750	1,750			
Community Safety and Security	Road Safety	U	3,409	1,235							
Community Safety and Security	Fire Safety	V	20	1,121							
Community Safety and Security	Disaster Management	W	–	–							
Community Safety and Security	Public Safety	X	44	–	2,081	3,600	4,147	4,147	7,075	3,400	2,000
Allocations to other priorities											
Total Capital Expenditure			79,809	81,605	97,244	157,673	157,673	157,673	126,145	135,445	165,461

NW402 Tlokwe - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<u>Borrowing Management</u>										
Credit Rating				zaA	zaA	zaA	zaA			
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.1%	0.2%	0.0%	-1.3%	-1.3%	-1.3%	0.0%	0.0%	0.0%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	0.1%	0.2%	0.0%	-1.2%	-1.2%	-1.2%	0.0%	0.0%	0.0%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	1.1%	0.0%	88.9%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Safety of Capital</u>										
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Liquidity</u>										
Current Ratio	Current assets/current liabilities	8.0	4.1	3.4	5.2	5.2	4.8	3.5	4.8	5.3
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	8.0	4.1	2.9	4.7	4.7	4.3	3.0	4.1	4.6
Liquidity Ratio	Monetary Assets/Current Liabilities	0.6	1.1	1.1	1.0	1.0	0.9	1.2	1.8	1.9
<u>Revenue Management</u>										
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		94.1%	93.8%	97.1%	79.8%	79.8%	0.0%	82.8%	83.8%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)			93.9%	93.8%	97.0%	79.8%	79.8%	0.0%	82.8%	83.8%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	20.1%	20.5%	15.9%	13.9%	13.9%	13.9%	16.3%	15.7%	15.0%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
<u>Creditors Management</u>										
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Creditors to Cash and Investments		91.9%	80.6%	29.2%	35.6%	37.3%	37.3%	55.0%	114.4%	292.2%

<u>Other Indicators</u>										
Electricity Distribution Losses (2)	Total Volume Losses (kW)	38511229	25613543	11550456	11839217	11839217	11839217	12016805	12106931	12167466
	Total Cost of Losses (Rand '000)	26,361	20,668	11,993	15,273	15,273	15,273	16,583	17,918	19,225
Water Distribution Losses (2)	Total Volume Losses (kℓ)	617270	1866360	1134772	1154630	1154630	1154630	1171949	1186599	1198465
	Total Cost of Losses (Rand '000)	2,617	9,052	5,765	6,651	6,651	6,651	7,161	7,689	8,233
Employee costs	Employee costs/(Total Revenue - capital revenue)	27.8%	29.9%	29.4%	27.5%	26.2%	26.2%	29.4%	29.3%	29.0%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	29.4%	29.9%	31.9%	29.2%	27.9%	27.9%	31.1%	30.9%	30.6%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	5.6%	5.4%	5.1%	5.4%	5.4%	5.4%	5.9%	5.9%	5.8%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	4.1%	21.5%	19.7%	3.8%	3.8%	3.8%	17.8%	18.1%	18.6%
<u>IDP regulation financial viability indicators</u>										
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	32.2	–	62.8	74.8	74.8	74.8	72.0	80.3	86.2
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	25.8%	26.0%	19.0%	18.2%	18.3%	18.3%	19.5%	18.8%	18.0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	2.0	3.5	4.0	2.4	2.2	2.2	2.1	0.9	0.3

NW402 Tlokwe Supporting Table SA10 Funding measurement

Description	MFMA section	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Funding measures										
Cash/cash equivalents at the year end - R'000	18(1)b	78,182	154,526	209,194	140,635	133,886	133,886	131,780	63,814	23,696
Cash + investments at the yr end less applications - R'000	18(1)b	152,428	196,607	209,476	243,694	243,694	243,694	254,188	333,195	353,394
Cash year end/monthly employee/supplier payments	18(1)b	2.0	3.5	4.0	2.4	2.2	2.2	2.1	0.9	0.3
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	76,739	(77,040)	(115,945)	79,648	79,648	79,648	(74,430)	(73,637)	(54,014)
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	N.A.	2.2%	11.9%	5.3%	(6.8%)	(6.0%)	4.3%	2.3%	0.8%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	93.9%	93.8%	97.0%	79.8%	79.8%	79.8%	82.8%	83.8%	83.3%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capital payments % of capital expenditure	18(1)c;19	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a							0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	N.A.	9.1%	(13.8%)	6.5%	0.0%	0.0%	17.6%	4.2%	2.5%
Long term receivables % change - incr(decr)	18(1)a	N.A.	(13.9%)	(12.6%)	(98.9%)	0.0%	0.0%	(16.7%)	10.0%	7.3%
R&M % of Property Plant & Equipment	20(1)(vi)	4.1%	1.2%	1.3%	4.5%	4.5%	4.5%	2.0%	2.2%	2.1%
Asset renewal % of capital budget	20(1)(vi)	0.0%	0.0%	0.0%	40.5%	40.5%	40.5%	43.5%	32.2%	30.1%

NW402 Tlokwe - Supporting Table SA11 Property rates summary

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Valuation:									
Date of valuation:	20080701	20080701	20080701	20120701					
Financial year valuation used	2009/2010	2010/2011	20080701	2012/2013			2012/2013		
Municipal by-laws s6 in place? (Y/N)	Yes	Yes	Yes	Yes			Yes		
Municipal/assistant valuer appointed? (Y/N)	Yes	Yes	Yes	Yes			Yes		
Municipal partnership s38 used? (Y/N)	No	No	No	No	No	No	No	No	No
No. of assistant valuers (FTE)	2	2	2	2	2	2	2	2	2
No. of data collectors (FTE)	4	3	3	3	3	3	3	3	3
No. of internal valuers (FTE)	2	2	2	2	2	2	2	2	2
No. of external valuers (FTE)	0		-	-	-	-	-	-	-
No. of additional valuers (FTE)	0		-	-	-	-	-	-	-
Valuation appeal board established? (Y/N)	Yes	Yes	Yes	Yes			Yes		
Implementation time of new valuation roll (mths)									
No. of properties	44,300	44,550	44,860	46,123	46,123	46,123	46,300	46,300	46,300
No. of sectional title values		3,200	3,340	3,650	3,650	3,650	3,950	3,950	3,950
No. of unreasonably difficult properties s7(2)	0		-	-	-	-	-	-	-
No. of supplementary valuations	1,500	1,550	1,500	-	-	-	1,400	1,400	1,400
No. of valuation roll amendments	1,300	1,320	1,400	-	-	-	1,400	1,400	1,400
No. of objections by rate payers	920	5	-	350	350	350	10	10	10
No. of appeals by rate payers	2	0	-	-	-	-	-	-	-
No. of successful objections	600	3	-	-	-	-	-	-	-
No. of successful objections > 10%	300	3	-	-	-	-	-	-	-
Supplementary valuation									
Public service infrastructure value (Rm)									
Municipality owned property value (Rm)									
Valuation reductions:									
Valuation reductions-public infrastructure (Rm)									
Valuation reductions-nature reserves/park (Rm)									
Valuation reductions-mineral rights (Rm)									
Valuation reductions-R15,000 threshold (Rm)									

Valuation reductions-public worship (Rm)									
Valuation reductions-other (Rm)									
Total valuation reductions:	-	-	-	-	-	-	-	-	-
Total value used for rating (Rm)		16244	18300	25713	25713	25713	30,451	32,278	34,215
Total land value (Rm)									
Total value of improvements (Rm)									
Total market value (Rm)		21469	22550	30430	30430	30430	30,451	32,278	34,215
Rating:									
Residential rate used to determine rate for other categories? (Y/N)	Yes	Yes	Yes	Yes			Yes		
Differential rates used? (Y/N)	No	No	No	No			No		
Limit on annual rate increase (s20)? (Y/N)							Yes		
Special rating area used? (Y/N)	No	No	No	No			No		
Phasing-in properties s21 (number)									
Rates policy accompanying budget? (Y/N)	Yes	Yes	Yes	Yes			Yes		
Fixed amount minimum value (R'000)							No		
Non-residential prescribed ratio s19? (%)									
Rate revenue:									
Rate revenue budget (R '000)							107,827	114,297	121,154
Rate revenue expected to collect (R'000)							102,436	108,582	115,097
Expected cash collection rate (%)							95.0%	95.0%	95.0%
Special rating areas (R'000)									
Rebates, exemptions - indigent (R'000)									
Rebates, exemptions - pensioners (R'000)									
Rebates, exemptions - bona fide farm. (R'000)									
Rebates, exemptions - other (R'000)									
Phase-in reductions/discounts (R'000)									
Total rebates,exemptns,eductns,discs (R'000)	-	-	-	-	-	-	-	-	-

NW402 Tlokwe - Supporting Table SA12a Property rates by category (current year)

Description	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.
Current Year 2012/13																
Valuation:																
No. of properties	36,650	330	1,070	2,800	400	1,400	220	12	1	1			1	10	22	
No. of sectional title property values	4,810	2	305													
No. of unreasonably difficult properties s7(2)																
No. of supplementary valuations																
Supplementary valuation (Rm)																
No. of valuation roll amendments																
No. of objections by rate-payers																
No. of appeals by rate-payers																
No. of appeals by rate-payers finalised																
No. of successful objections	2															
No. of successful objections > 10%																
Estimated no. of properties not valued	5															
Years since last valuation (select)	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
Frequency of valuation (select)	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4
Method of valuation used (select)	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market
Base of valuation (select)	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.
Phasing-in properties s21 (number)	None	None	None	None	None	None	None	None	None	None	None	None	None	None	None	None
Combination of rating types used? (Y/N)	No	No	No	No	No	No	No	No	No	No	No	No	No	No	No	No
Flat rate used? (Y/N)	No	No	No	No	No	No	No	No	No	No	No	No	No	No	No	No
Is balance rated by uniform rate/variable rate?																
Valuation reductions:																
Valuation reductions-public infrastructure (Rm)																
Valuation reductions-nature reserves/park (Rm)																
Valuation reductions-mineral rights (Rm)																
Valuation reductions-R15,000 threshold (Rm)																
Valuation reductions-public worship (Rm)																
Valuation reductions-other (Rm)																
Total valuation reductions:																
Total value used for rating (Rm)	13,500	601	2,305	2,950	900	5	1	60							2	1
Total land value (Rm)																
Total value of improvements (Rm)																
Total market value (Rm)	14,886	601	2,315	2,950	905	5	18	60							2	1
Rating:																
Average rate	0.003500	0.010500	0.010500	0.000900	0.010500			0.003500								0.010500
Rate revenue budget (R'000)																
Rate revenue expected to collect (R'000)																
Expected cash collection rate (%)																
Special rating areas (R'000)																
Rebates, exemptions - indigent (R'000)																
Rebates, exemptions - pensioners (R'000)																
Rebates, exemptions - bona fide farm. (R'000)																
Rebates, exemptions - other (R'000)																
Phase-in reductions/discounts (R'000)																
Total rebates,exemptns,eductns,discs (R'000)																

NW402 Tlokwe - Supporting Table SA12b Property rates by category (budget year)

Description	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.
Budget Year 2013/14																
Valuation:																
No. of properties	40,014	335	1,080	2,802	400	1,401	220	12	1	2			1	10	22	
No. of sectional title property values	4,810	2	305													
No. of unreasonably difficult properties s7(2)																
No. of supplementary valuations																
Supplementary valuation (Rm)																
No. of valuation roll amendments																
No. of objections by rate-payers																
No. of appeals by rate-payers																
No. of appeals by rate-payers finalised																
No. of successful objections																
No. of successful objections > 10%																
Estimated no. of properties not valued																
Years since last valuation (select)	4	4	4	4	4	4	4	4	4	4			4	4	4	
Frequency of valuation (select)	4	4	4	4	4	4	4	4	4	4			4	4	4	
Method of valuation used (select)	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market			Market	Market	Market	
Base of valuation (select)	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.			Land & impr.	Land & impr.	Land & impr.	
Phasing-in properties s21 (number)																
Combination of rating types used? (Y/N)	No	No	No	No	No	No	No	No	No	No			No	No	No	
Flat rate used? (Y/N)	No	No	No	No	No	No	No	No	No	No			No	No	No	
Is balance rated by uniform rate/variable rate?																
Valuation reductions:																
Valuation reductions-public infrastructure (Rm)																
Valuation reductions-nature reserves/park (Rm)																
Valuation reductions-mineral rights (Rm)																
Valuation reductions-R15,000 threshold (Rm)																
Valuation reductions-public worship (Rm)																
Valuation reductions-other (Rm)																
Total valuation reductions:																
Total value used for rating (Rm)																
Total land value (Rm)																
Total value of improvements (Rm)																
Total market value (Rm)																
Rating:																
Average rate	0,325	0,975	0,975	0,08125	0,975	0,325	0,975	0,325	0,325	0,325	0,975		0,08125			
Rate revenue budget (R'000)																
Rate revenue expected to collect (R'000)																
Expected cash collection rate (%)	95.0%	95.0%	95.0%	95.0%	95.0%	95.0%	95.0%	95.0%	95.0%	95.0%	95.0%		95.0%			
Special rating areas (R'000)																
Rebates, exemptions - indigent (R'000)																
Rebates, exemptions - pensioners (R'000)																
Rebates, exemptions - bona fide farm. (R'000)																
Rebates, exemptions - other (R'000)																
Phase-in reductions/discounts (R'000)																
Total rebates,exemptns,reductns,discs (R'000)																

NW402 Tlokwe - Supporting Table SA13a Service Tariffs by category

Description	Ref	Provide description of tariff structure where appropriate	2009/10	2010/11	2011/12	Current Year 2012/13	2013/14 Medium Term Revenue & Expenditure Framework		
							Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<u>Property rates</u> <i>(rate in the Rand)</i>	1								
Residential properties			0,33	0,35	0,37	0,39	0,325	0,345	0,365
Residential properties - vacant land			0,33	0,35	0,37	0,39	0,325	0,345	0,365
Formal/informal settlements			0,33	0,35	0,37	0,39	0,325	0,345	0,365
Small holdings			0,0825	0,0875	0,09275	0,0983	0,08125	0,086125	0,091293
Farm properties - used			0,0825	0,0875	0,09275	0,0983	0,08125	0,086125	0,091293
Farm properties - not used			0,0825	0,0875	0,09275	0,0983	0,08125	0,086125	0,091293
Industrial properties			0,99	1,05	1,11	1,177	0,975	1,034	1,096
Business and commercial properties			0,99	1,05	1,11	1,177	0,975	1,034	1,096
Communal land - residential			0,33	0,35	0,37	0,39	0,325	0,345	0,365
Communal land - small holdings			0,33	0,35	0,37	0,39	0,325	0,345	0,365
Communal land - farm property			0,33	0,35	0,37	0,39	0,325	0,345	0,365
Communal land - business and commercial			0,99	1,05	1,11	1,177	0,975	1,034	1,096
Communal land - other			0,0825	0,0875	0,09275	0,0983	0,08125	0,086125	0,091293
State-owned properties			0,99	1,05	1,11	1,177	0,975	1,034	1,096
Municipal properties			0,33	0,35	0,37	0,39	0,325	0,345	0,365
Public service infrastructure			0,0825	0,0875	0,09275	0,0983	0,975	1,034	1,096
Privately owned towns serviced by the owner			0,33	0,35	0,37	0,39	0,325	0,345	0,365
State trust land			0,99	1,05	1,11	1,177	0,975	1,034	1,096
Restitution and redistribution properties									
Protected areas			0,0825	0,0875	0,09275	0,0983	0,08125	0,086125	0,091293
National monuments properties									
<u>Exemptions, reductions and rebates</u> <i>(Rands)</i>									
<i>Residential properties</i>									
R15 000 threshold rebate			15,000	15,000	15,000	15,000	15,000	15,000	15,000
General residential rebate									
Indigent rebate or exemption			50%	50%	50%	50%	50%	50%	50%
Pensioners/social grants rebate or exemption			75%	50%	25%	25%	25%	25%	25%
Temporary relief rebate or exemption									
Bona fide farmers rebate or exemption									

Other rebates or exemptions	2								
Water tariffs									
Domestic									
Basic charge/fixed fee (<i>Rands/month</i>)			32.54	34.82	36.91	39.12	41.47	43,96	46,59
Service point - vacant land (<i>Rands/month</i>)									
Water usage - flat rate tariff (<i>c/kl</i>)									
Water usage - life line tariff		1-6kl		-	-	-	-	-	-
Water usage - Block 1 (<i>c/kl</i>)		7-12kl		4,09	4,34	4,60	4,88	5,17	5,48
Water usage - Block 2 (<i>c/kl</i>)		13-32kl		4,31	4,57	4,84	5,13	5,44	5,77
Water usage - Block 3 (<i>c/kl</i>)		33-52kl		4,54	4,81	5,10	5,40	5,72	6,06
Water usage - Block 4 (<i>c/kl</i>)		53-76kl		4,76	5,05	5,35	5,67	6,01	6,37
Other	2	>76kl		5,13	5,44	5,77	6,11	6,48	6,87
Waste water tariffs									
Domestic									
Basic charge/fixed fee (<i>Rands/month</i>)									
Service point - vacant land (<i>Rands/month</i>)									
Waste water - flat rate tariff (<i>c/kl</i>)		Standard Rate			87,60	92,86	98,43	104,34	110,60
Volumetric charge - Block 1 (<i>c/kl</i>)		(fill in structure)							
Volumetric charge - Block 2 (<i>c/kl</i>)		(fill in structure)							
Volumetric charge - Block 3 (<i>c/kl</i>)		(fill in structure)							
Volumetric charge - Block 4 (<i>c/kl</i>)		(fill in structure)							
Other	2								
Electricity tariffs									
Domestic									
Basic charge/fixed fee (<i>Rands/month</i>)									
Service point - vacant land (<i>Rands/month</i>)									
FBE		(how is this targeted?)							
Life-line tariff - meter		(describe structure)							
Life-line tariff - prepaid		(describe structure)							
Flat rate tariff - meter (<i>c/kwh</i>)									
Flat rate tariff - prepaid(<i>c/kwh</i>)									
Meter - IBT Block 1 (<i>c/kwh</i>)		1-50kWh				1,04	1,11	1,19	1,27
Meter - IBT Block 2 (<i>c/kwh</i>)		51-350kWh				1,04	1,11	1,19	1,27
Meter - IBT Block 3 (<i>c/kwh</i>)		351-600kWh				1,09	1,17	1,25	1,34
Meter - IBT Block 4 (<i>c/kwh</i>)		>600kWh				1,29	1,38	1,48	1,58

Meter - IBT Block 5 (c/kwh)	2	3Phase All Units				1,05	1,12	1,20	1,28
Prepaid - IBT Block 1 (c/kwh)		1-50kWh				1,04	1,11	1,19	1,27
Prepaid - IBT Block 2 (c/kwh)		51-350kWh				1,04	1,11	1,19	1,27
Prepaid - IBT Block 3 (c/kwh)		351-600kWh				1,09	1,17	1,25	1,34
Prepaid - IBT Block 4 (c/kwh)		>600kWh				1,29	1,38	1,48	1,58
Prepaid - IBT Block 5 (c/kwh)									
<i>Other</i>									
<u>Waste management tariffs</u>									
<i>Domestic</i>									
Street cleaning charge									
Basic charge/fixed fee									
80l bin - once a week			32,00	39,00	45,00	47,70	51,52	55,64	60,09
250l bin - once a week			66,00	70,00	91,00	96,46	104,17	112,51	121,52

NW402 Tlokwe - Supporting Table SA13b Service Tariffs by category - explanatory

Description	Ref	Provide description of tariff structure where appropriate	2009/10	2010/11	2011/12	Current Year 2012/13	2013/14 Medium Term Revenue & Expenditure Framework		
							Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<u>Exemptions, reductions and rebates (Rands)</u>									
Indigent rebate or exemption			50%	50%	50%	50%	50%	50%	50%
Pensioners/social grants rebate or exemption			75%	50%	25%	25%	25%	25%	25%
<u>Water tariffs</u>									
Basic charge/fixed fee (Rands/month)			32.54	34.82	36.91	39.12	41.47	43,96	46,59
Water usage - life line tariff		1-6kl		-	-	-	-	-	-
Water usage - Block 1 (c/kl)		7-12kl		4,09	4,34	4,60	4,88	5,17	5,48
Water usage - Block 2 (c/kl)		13-32kl		4,31	4,57	4,84	5,13	5,44	5,77
Water usage - Block 3 (c/kl)		33-52kl		4,54	4,81	5,10	5,40	5,72	6,06
Water usage - Block 4 (c/kl)		53-76kl		4,76	5,05	5,35	5,67	6,01	6,37
Other	2	>76kl		5,13	5,44	5,77	6,11	6,48	6,87
<u>Waste water tariffs</u>									
Waste water - flat rate tariff (c/kl)		Standard Rate			87,60	92,86	98,43	104,34	110,60
<u>Electricity tariffs</u>									
Meter - IBT Block 1 (c/kwh)		1-50kWh				1,04	1,11	1,19	1,27
Meter - IBT Block 2 (c/kwh)		51-350kWh				1,04	1,11	1,19	1,27
Meter - IBT Block 3 (c/kwh)		351-600kWh				1,09	1,17	1,25	1,34
Meter - IBT Block 4 (c/kwh)		>600kWh				1,29	1,38	1,48	1,58
Meter - IBT Block 5 (c/kwh)		3Phase All Units				1,05	1,12	1,20	1,28
Prepaid - IBT Block 1 (c/kwh)		1-50kWh				1,04	1,11	1,19	1,27
Prepaid - IBT Block 2 (c/kwh)		51-350kWh				1,04	1,11	1,19	1,27
Prepaid - IBT Block 3 (c/kwh)		351-600kWh				1,09	1,17	1,25	1,34
Prepaid - IBT Block 4 (c/kwh)		>600kWh				1,29	1,38	1,48	1,58

NW402 Tlokwe - Supporting Table SA14 Household bills

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework			
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14 % incr.	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Rand/cent										
Monthly Account for Household - 'Middle Income Range'										
Rates and services charges:										
Property rates	212.96	227.50	241.15	255.62	255.62	255.62	2.3%	261.50	277.19	293.82
Electricity: Basic levy	182.47	202.49	–	–	–	–				
Electricity: Consumption	442.06	1,210.05	1,580.00	1,754.27	1,754.27	1,754.27	7.0%	1,877.07	2,046.18	2,209.87
Water: Basic levy	32.54	34.82	36.91	39.12	39.12	39.12	6.0%	41.47	43.96	46.59
Water: Consumption	78.54	16.36	17.34	18.38	18.38	18.38	6.0%	19.48	20.65	21.89
Sanitation	88.87	82.64	87.60	92.86	92.86	92.86	6.0%	98.43	104.34	110.60
Refuse removal	65.30	70.00	74.20	78.65	78.65	78.65	8.0%	84.94	91.74	99.08
Other	–	–	–	–	–	–				
sub-total	1,102.74	1,843.86	2,037.20	2,238.90	2,238.90	2,238.90	6.4%	2,382.89	2,584.06	2,781.85
VAT on Services	154.38	258.14	285.21	313.45	313.45	313.45		333.60	361.77	389.46
Total large household bill:	1,257.12	2,102.00	2,322.41	2,552.35	2,552.35	2,552.35	6.4%	2,716.49	2,945.83	3,171.31
% increase/-decrease		67.2%	10.5%	9.9%	–	–		6.4%	8.4%	7.7%
Monthly Account for Household - 'Affordable Range'										
Rates and services charges:										
Property rates	70.98	81.67	86.57	91.76	91.76	91.76	3.8%	95.21	100.92	106.98
Electricity: Basic levy	76.64	107.52	–	–	–	–				
Electricity: Consumption	220.13	561.28	676.00	750.56	750.56	750.56	7.0%	803.10	875.45	945.49
Water: Basic levy	32.54	34.82	36.91	39.12	39.12	39.12	6.0%	41.47	43.96	46.59
Water: Consumption	58.38	167.96	178.04	188.72	188.72	188.72	6.0%	200.04	212.05	224.77
Sanitation	66.96	82.64	87.60	92.86	92.86	92.86	6.0%	98.43	104.34	110.60
Refuse removal	31.82	70.00	74.20	78.65	78.65	78.65	8.0%	84.94	91.74	99.08
Other	–	–	–	–	–	–				
sub-total	557.45	1,105.89	1,139.32	1,241.67	1,241.67	1,241.67	6.6%	1,323.19	1,428.46	1,533.51
VAT on Services	78.04	154.82	159.50	173.83	173.83	173.83		185.25	199.98	214.69
Total small household bill:	635.49	1,260.71	1,298.82	1,415.50	1,415.50	1,415.50	6.6%	1,508.44	1,628.44	1,748.20
% increase/-decrease		98.4%	3.0%	9.0%	–	–		6.6%	8.0%	7.4%

Monthly Account for Household - 'Indigent'										
Household receiving free basic services										
Rates and services charges:										
Property rates	79.98	4.38	4.64	4.92	4.92	4.92	64.2%	8.08	8.56	9.08
Electricity: Basic levy	–	–	–	–	–	–				
Electricity: Consumption	33.47	53.12	63.74	70.77	70.77	70.77	7.0%	75.72	82.55	89.15
Water: Basic levy	–	–	–	–	–	–				
Water: Consumption	32.89	13.48	14.28	15.14	15.14	15.14	6.0%	16.05	17.01	18.03
Sanitation	67.07	4.62	4.90	5.19	5.19	5.19	6.0%	5.50	5.83	6.18
Refuse removal	31.48	8.03	8.51	9.02	9.02	9.02	8.0%	9.74	10.52	11.36
Other	–	–	–	–	–	–				
sub-total	244.89	83.63	96.07	105.04	105.04	105.04	9.6%	115.09	124.47	133.80
VAT on Services	34.28	11.71	33.42	14.71	14.71	14.71		16.11	17.43	18.73
Total small household bill:	279.17	95.34	129.49	119.75	119.75	119.75	9.6%	131.20	141.90	152.53
% increase/-decrease		(65.8%)	35.8%	(7.5%)	–	–		9.6%	8.2%	7.5%

NW402 Tlokwe - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand										
Parent municipality	1									
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank		91,667	97,078	170,597	190,000	190,000	190,000	250,000	265,000	272,000
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
Municipality sub-total		91,667	97,078	170,597	190,000	190,000	190,000	250,000	265,000	272,000
Entities										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Entities sub-total		-	-	-	-	-	-	-	-	-
Consolidated total:		91,667	97,078	170,597	190,000	190,000	190,000	250,000	265,000	272,000

NW402 Tlokwe - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity Name of institution & investment ID	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate 3.	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Monetary value	Interest to be realised
	Yrs/Months								Rand thousand	
<u>Parent municipality</u>										
NEDBANK		S/TERM	YES	FIXED	4.80%				15,761	
NEDBANK		S/TERM	YES	FIXED	5.23%				39,707	
FNB		S/TERM	YES	FIXED	5.17%				15,419	
ABSA		S/TERM	YES	FIXED	5.17%					
STANDARD		S/TERM	YES	FIXED	5.15%				35,516	
ABSA		S/TERM	YES	FIXED	5.21%				36,312	
NEDBANK		S/TERM	YES	FIXED	5.20%				46,999	
NEDBANK		S/TERM	YES	FIXED	5.13%				22,031	
INVESTEC		L/TERM	YES	FIXED	9.42%				38,255	
Municipality sub-total									250,000	-
<u>Entities</u>										
Entities sub-total									-	-
TOTAL INVESTMENTS AND INTEREST									250,000	-

NW402 Tlokwe - Supporting Table SA17 Borrowing

Borrowing - Categorised by type	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Parent municipality									
Long-Term Loans (annuity/reducing balance)	21,920	21,008	89,701	84,501	84,501	84,501	79,401	74,401	69,501
Long-Term Loans (non-annuity)									
Local registered stock									
Instalment Credit									
Financial Leases									
PPP liabilities									
Finance Granted By Cap Equipment Supplier									
Marketable Bonds									
Non-Marketable Bonds									
Bankers Acceptances									
Financial derivatives									
Other Securities									
Municipality sub-total	21,920	21,008	89,701	84,501	84,501	84,501	79,401	74,401	69,501
Total Borrowing	21,920	21,008	89,701	84,501	84,501	84,501	79,401	74,401	69,501

Unspent Borrowing - Categorised by type									
Parent municipality									
Long-Term Loans (annuity/reducing balance)			39,790						
Long-Term Loans (non-annuity)									
Local registered stock									
Instalment Credit									
Financial Leases									
PPP liabilities									
Finance Granted By Cap Equipment Supplier									
Marketable Bonds									
Non-Marketable Bonds									
Bankers Acceptances									
Financial derivatives									
Other Securities									
Municipality sub-total	-	-	39,790	-	-	-	-	-	-
Total Unspent Borrowing	-	-	39,790	-	-	-	-	-	-

NW402 Tlokwe - Supporting Table SA18 Transfers and grant receipts

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand									
RECEIPTS:									
<u>Operating Transfers and Grants</u>									
National Government:	54,762	70,095	78,051	88,150	88,150	88,150	96,910	108,311	124,933
Local Government Equitable Share	54,012	69,095	76,801	85,150	85,150	85,150	92,603	104,399	120,781
Finance Management	750	1,000	1,250	1,500	1,500	1,500	1,550	1,600	1,650
Neighbourhood Grant				1,500	1,500	1,500			
Water Services Operating Subsidy							800		
Municipal Infrastructure Grant (MIG)							1,957	2,312	2,502
Other transfers/grants [insert description]									
Provincial Government:	–	750	1,137	1,800	1,800	1,800	1,890	934	967
Municipal Systems Improvement		750	790	800	800	800	890	934	967
Expended Public Works Programme			347	1,000	1,000	1,000	1,000		
Sport and Recreation									
Other transfers/grants [insert description]									
District Municipality:	535	–	4,850	–	–	–	190	–	–
LED Projects	35		4,850						
Research Dolomite	296						190		
Land Use Management Grant	204								
Other grant providers:	1,614	164	1,168	–	–	–	900	1,060	1,040
SETA	634	164	1,168				900	1,060	1,040
Lotto - Sports Facilities	980								
Total Operating Transfers and Grants	56,911	71,009	85,206	89,950	89,950	89,950	99,890	110,305	126,940
<u>Capital Transfers and Grants</u>									

National Government:	33,894	30,814	34,191	53,275	52,423	52,423	40,778	53,171	81,034
Municipal Infrastructure Grant (MIG)	32,894	25,448	34,191	41,475	40,623	40,623	40,778	43,171	46,034
NER	1,000	5,366		11,800	11,800	11,800		10,000	25,000
Regional Bulk Infrastructure									10,000
Neighbourhood Development Partnership									
Other capital transfers/grants [insert desc]									
Provincial Government:	400	351	400	-	-	-	400	-	-
Library Grant	400	351	400				400		
District Municipality:	-	-	-	-	-	-	-	-	-
LED Projects									
Other grant providers:	-	-	-	-	-	-	3,179	-	-
SETA									
Other							3,179		
Total Capital Transfers and Grants	34,294	31,165	34,591	53,275	52,423	52,423	44,357	53,171	81,034
TOTAL RECEIPTS OF TRANSFERS & GRANTS	91,205	102,175	119,797	143,225	142,373	142,373	144,247	163,476	207,974

NW402 Tlokwe - Supporting Table SA19 Expenditure on transfers and grant programme

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand									
EXPENDITURE:									
<u>Operating expenditure of Transfers and Grants</u>									
National Government:	54,762	70,095	78,051	88,150	88,150	88,150	96,910	108,311	124,933
Local Government Equitable Share	54,012	69,095	76,801	85,150	85,150	85,150	92,603	104,399	120,781
Finance Management				1,500	1,500	1,500	1,550	1,600	1,650
Neighbourhood Grant	750	1,000	1,250	1,500	1,500	1,500			
Water Services Operating Subsidy							800		
Municipal Infrastructure Grant (MIG)							1,957	2,312	2,502
Other transfers/grants [insert description]									
Provincial Government:	300	750	833	1,800	1,800	1,800	1,890	934	967
Municipal Systems Improvement		750	790	800	800	800	890	934	967
Expended Public Works Programme				1,000	1,000	1,000	1,000		
Public Transport Infrastructure	1								
Fire and emergency	299		43						
Other transfers/grants [insert description]									
District Municipality:	1,161	-	163	-	-	-	190	-	-
Special Projects	964		84				190		
City Branding	156								
LED Projects	40		79						
Other grant providers:	1,077	164	389	-	-	-	900	1,060	1,040
SETA	371	164	346				900	1,060	1,040
Lotto - Sports Facilities	467		38						
Township History and Jazz	239		5						
Total operating expenditure of Transfers and Grants:	57,300	71,009	79,437	89,950	89,950	89,950	99,890	110,305	126,940
<u>Capital expenditure of Transfers and Grants</u>									

National Government:	41,441	27,865	15,395	53,275	52,423	52,423	40,778	53,171	81,034
Municipal Infrastructure Grant (MIG)	39,346	22,499	15,395	41,475	40,623	40,623	40,778	43,171	46,034
NER	2,095	5,366		11,800	11,800	11,800		10,000	25,000
Regional Bulk Infrastructure									10,000
Neighbourhood Development Partnership									
Other capital transfers/grants [insert desc]									
Provincial Government:	3,377	351	436	-	-	-	400	-	-
Library	3,377	351	436				400		
District Municipality:	-	-	-	-	-	-	-	-	-
LED Projects									
Other grant providers:	-	-	-	-	-	-	3,179	-	-
SETA									
Other							3,179		
Total capital expenditure of Transfers and Grants	44,818	28,216	15,831	53,275	52,423	52,423	44,357	53,171	81,034
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS	102,118	99,225	95,267	143,225	142,373	142,373	144,247	163,476	207,974

NW402 Tlokwe - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description R thousand	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Operating transfers and grants:									
National Government:									
Balance unspent at beginning of the year									
Current year receipts	54,763	69,095	76,801	80,051	80,051	80,051	96,910	108,311	124,933
Conditions met - transferred to revenue	54,763	69,095	76,801	80,051	80,051	80,051	96,910	108,311	124,933
Conditions still to be met - transferred to liabilities									
Provincial Government:									
Balance unspent at beginning of the year									
Current year receipts	400	1,750	2,387	2,639	2,639	2,639	1,890	934	967
Conditions met - transferred to revenue	400	1,750	2,387	2,639	2,639	2,639	1,890	934	967
Conditions still to be met - transferred to liabilities									
District Municipality:									
Balance unspent at beginning of the year	2,384								
Current year receipts			4,850						
Conditions met - transferred to revenue	-	-	4,850	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities	2,384								
Other grant providers:									
Balance unspent at beginning of the year	2,016								
Current year receipts		1,914	1,168	1,859	1,859	1,859	1,090	1,060	1,040
Conditions met - transferred to revenue	-	1,914	1,168	1,859	1,859	1,859	1,090	1,060	1,040
Conditions still to be met - transferred to liabilities	2,016								
Total operating transfers and grants revenue	55,163	72,759	85,206	84,549	84,549	84,549	99,890	110,305	126,940
Total operating transfers and grants - CTBM	4,399	-	-	-	-	-	-	-	-
Capital transfers and grants:									
National Government:									
Balance unspent at beginning of the year	257	1,760	853	19,624	19,624	19,624			
Current year receipts	30,650	32,062	14,392	53,275	51,475	51,475	40,778	53,171	81,034
Conditions met - transferred to revenue	29,147	29,113	15,245	72,899	71,099	71,099	40,778	53,171	81,034
Conditions still to be met - transferred to liabilities	1,760	4,709							
Provincial Government:									

Balance unspent at beginning of the year	7,637	1,846			7	7			
Current year receipts		351					400		
Conditions met - transferred to revenue	5,791	2,197	-	-	7	7	400	-	-
Conditions still to be met - transferred to liabilities	1,846								
District Municipality:									
Balance unspent at beginning of the year									
Current year receipts									
Conditions met - transferred to revenue	-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities									
Other grant providers:									
Balance unspent at beginning of the year							3,179		
Current year receipts									
Conditions met - transferred to revenue	-	-	-	-	-	-	3,179	-	-
Conditions still to be met - transferred to liabilities									
Total capital transfers and grants revenue	34,938	31,309	15,245	72,899	71,106	71,106	44,357	53,171	81,034
Total capital transfers and grants - CTBM	3,606	4,709	-	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS REVENUE	90,100	104,069	100,451	157,447	155,654	155,654	144,247	163,476	207,974
TOTAL TRANSFERS AND GRANTS - CTBM	8,005	4,709	-	-	-	-	-	-	-

NW402 Tlokwe - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
	A	B	C	D	E	F	G	H	I
<u>Councillors (Political Office Bearers plus Other)</u>									
Basic Salaries and Wages	6,152	6,566	8,705	9,224	9,224	9,224	9,042	9,652	10,265
Pension and UIF Contributions	1,153	1,155	1,227	2,264	2,264	2,264	1,327	1,417	1,507
Medical Aid Contributions	283	279	292	477	477	477	728	777	826
Motor Vehicle Allowance	2,561	2,693	3,507	3,627	3,627	3,627	3,556	3,796	4,037
Cellphone Allowance	235	6		738	738	738	250	260	270
Housing Allowances	516	549	708				764	816	868
Other benefits and allowances									
Sub Total - Councillors	10,900	11,247	14,440	16,331	16,331	16,331	15,667	16,718	17,773
% increase		3.2%	28.4%	13.1%	-	-	(4.1%)	6.7%	6.3%
<u>Senior Managers of the Municipality</u>									
Basic Salaries and Wages	3,861	3,220	2,748	4,514	4,514	4,514	3,720	3,971	4,223
Pension and UIF Contributions	852	908	604	1,021	1,021	1,021	998	1,065	1,133
Medical Aid Contributions	216	221	186	350	350	350	221	236	15
Overtime									
Performance Bonus	243	498		890	890	890		953	1,067
Motor Vehicle Allowance	1,258	1,114	963	1,600	1,600	1,600	1,114	1,189	1,265
Cellphone Allowance		121	75	140	140	140	121	129	137
Housing Allowances	880	1,282	929	1,040	1,040	1,040	1,292	1,379	1,467
Other benefits and allowances	180	183		240	240	240	203	217	230
Payments in lieu of leave									
Long service awards									
Post-retirement benefit obligations							271	275	280
Sub Total - Senior Managers of Municipality	7,489	7,546	5,505	9,795	9,795	9,795	7,940	9,414	9,818
% increase		0.8%	(27.0%)	77.9%	-	-	(18.9%)	18.6%	4.3%
<u>Other Municipal Staff</u>									
Basic Salaries and Wages	114,353	125,673	155,268	169,477	154,551	154,551	178,558	189,977	202,347
Pension and UIF Contributions	20,291	22,755	31,054	33,364	31,149	31,149	34,912	38,336	40,770
Medical Aid Contributions	9,049	10,032	10,663	7,667	7,829	7,829	14,899	15,905	16,915
Overtime	9,503	11,445	12,211	3,047	8,754	8,754	4,540	4,540	4,540
Performance Bonus							13,998	14,943	15,891
Motor Vehicle Allowance	5,892	6,502	8,102	8,536	8,536	8,536	5,934	5,934	5,934

Cellphone Allowance			718	764	764	764	643	643	643
Housing Allowances	1,722	1,312	1,787	1,509	1,509	1,509	326	348	370
Other benefits and allowances	20,368	19,462	17,091	29,652	28,578	28,578	12,395	13,231	14,071
Payments in lieu of leave							3,780	4,035	4,291
Long service awards									
Post-retirement benefit obligations							5,000	6,000	7,000
Sub Total - Other Municipal Staff	181,178	197,182	236,894	254,014	241,668	241,668	274,984	293,891	312,772
% increase		8.8%	20.1%	7.2%	(4.9%)	–	13.8%	6.9%	6.4%
Total Parent Municipality	199,567	215,975	256,839	280,140	267,794	267,794	298,590	320,023	340,363
		8.2%	18.9%	9.1%	(4.4%)	–	11.5%	7.2%	6.4%
TOTAL SALARY, ALLOWANCES & BENEFITS	199,567	215,975	256,839	280,140	267,794	267,794	298,590	320,023	340,363
% increase		8.2%	18.9%	9.1%	(4.4%)	–	11.5%	7.2%	6.4%
TOTAL MANAGERS AND STAFF	188,667	204,728	242,399	263,809	251,463	251,463	282,924	303,306	322,590

NW402 Tlokwe - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum			1.				2.
<u>Councillors</u>							
Speaker		359,793	64,008	153,203			577,004
Chief Whip		332,263	64,714	144,862			541,839
Executive Mayor		448,640	81,031	186,556			716,227
Deputy Executive Mayor							–
Executive Committee		2,990,254	582,422	1,303,760			4,876,436
Total for all other councillors		6,185,002	1,176,609	1,593,851			8,955,462
Total Councillors	–	10,315,952	1,968,784	3,382,232			15,666,968
<u>Senior Managers of the Municipality</u>							
Municipal Manager (MM)		1,000,000			80,000		1,080,000
Chief Finance Officer		860,000			50,000		910,000
<i>List of each official with packages >= senior manager</i>							
Manager Environmental Management		800,000			50,000		850,000
Manager Sports, Arts and Culture		800,000			50,000		850,000
Manager Corporate Services		800,000			50,000		850,000
Manager Human Settlement and Planning		800,000			50,000		850,000
Manager Infrastructure		800,000			50,000		850,000
Manager Public safety		800,000			50,000		850,000
Manager Economic Development		800,000			50,000		850,000
Total Senior Managers of the Municipality	–	7,460,000	–	–	480,000		7,940,000
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	–	17,775,952	1,968,784	3,382,232	480,000		23,606,968

NW402 Tlokwe - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers				Current Year 2012/13			Budget Year 2013/14		
Number	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities									
Councillors (Political Office Bearers plus Other Councillors)	52		52	52		52	52		52
Board Members of municipal entities									
Municipal employees									
Municipal Manager and Senior Managers	10		10	10		10	9		9
Other Managers	32	32		37	37		40	40	
Professionals	87	86	1	90	90	–	111	111	–
<i>Finance</i>	8	8		9	9		6	6	
<i>Spatial/town planning</i>	4	4		5	5		3	3	
<i>Information Technology</i>	1	1		1	1		2	2	
<i>Roads</i>	6	6		7	7		7	7	
<i>Electricity</i>	3	3		5	5		2	2	
<i>Water</i>	3	3		4	4		1	1	
<i>Sanitation</i>									
<i>Refuse</i>	2	2		3	3		3	3	
<i>Other</i>	60	59	1	56	56		87	87	
Technicians	758	758	–	773	773	–	783	783	–
<i>Finance</i>	33	33		45	45		31	31	
<i>Spatial/town planning</i>	2	2		2	2		5	5	
<i>Information Technology</i>	1	1		2	2		2	2	
<i>Roads</i>	57	57		57	57		60	60	
<i>Electricity</i>	43	43		25	25		25	25	
<i>Water</i>	32	32		34	34		21	21	
<i>Sanitation</i>	60	60		50	50		22	22	
<i>Refuse</i>	129	129		129	129		129	129	
<i>Other</i>	401	401		429	429		488	488	
Clerks (Clerical and administrative)	262	262		280	280		284	284	
Service and sales workers									
Skilled agricultural and fishery workers									
Craft and related trades	50	50					45	45	
Plant and Machine Operators									
Elementary Occupations									
TOTAL PERSONNEL NUMBERS	1,251	1,188	63	1,242	1,180	62	1,324	1,263	61
% increase				(0.7%)	(0.7%)	(1.6%)	6.6%	7.0%	(1.6%)
Total municipal employees headcount									
Finance personnel headcount	87	86	1	91	91		93	93	
Human Resources personnel headcount	11	11		11	11		14	14	

NW402 Tlokwe - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand															
Revenue By Source															
Property rates	8,986	8,986	8,986	8,986	8,986	8,986	8,986	8,986	8,986	8,986	8,986	8,986	107,827	114,297	121,154
Property rates - penalties & collection charges													-	-	-
Service charges - electricity revenue	69,903	64,525	43,017	43,017	32,263	26,886	32,263	32,263	32,263	48,394	53,771	59,148	537,712	587,762	630,118
Service charges - water revenue	4,824	4,824	7,236	8,040	8,844	10,452	9,648	6,432	6,432	4,824	4,020	4,824	80,402	85,226	90,339
Service charges - sanitation revenue	3,714	3,714	3,714	3,714	3,714	3,714	3,714	3,714	3,714	3,714	3,714	3,714	44,572	47,246	50,081
Service charges - refuse revenue	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,418	29,008	31,213	33,245
Service charges - other													-	-	-
Rental of facilities and equipment													-	-	-
Interest earned - external investments													-	-	-
Interest earned - outstanding debtors													-	-	-
Dividends received													-	-	-
Fines													-	-	-
Licences and permits													-	-	-
Agency services													-	-	-
Transfers recognised - operational													-	-	-
Other revenue	13,453	13,453	13,453	13,453	13,453	13,453	13,453	13,453	13,453	13,453	13,453	13,453	161,433	169,132	186,272
Gains on disposal of PPE													-	-	-
Total Revenue (excluding capital transfers and contributions)	103,297	97,920	78,823	79,627	69,677	65,908	70,481	67,265	67,265	81,788	86,361	92,543	960,954	1,034,875	1,111,210
Expenditure By Type															
Employee related costs	23,577	23,577	23,577	23,577	23,577	23,577	23,577	23,577	23,577	23,577	23,577	23,577	282,924	303,306	322,590
Remuneration of councillors													-	-	-
Debt impairment													-	-	-
Depreciation & asset impairment	13,413	13,413	13,413	13,413	13,413	13,413	13,413	13,413	13,413	13,413	13,413	13,413	160,957	176,726	196,974
Finance charges	850	850	850	850	850	850	850	850	850	850	850	850	10,200	10,200	10,200
Bulk purchases	42,406	24,495	22,832	20,490	21,374	22,827	22,714	22,265	23,948	32,951	36,066	41,633	334,001	360,440	389,978
Other materials													-	-	-
Contracted services	4,254	4,254	4,254	4,254	4,254	4,254	4,254	4,254	4,254	4,254	4,254	4,255	51,052	55,972	58,621
Transfers and grants													-	-	-
Other expenditure	16,354	16,354	16,354	16,354	16,354	16,354	16,354	16,354	16,354	16,354	16,354	16,354	196,250	201,869	186,861
Loss on disposal of PPE													-	-	-
Total Expenditure	100,855	82,944	81,281	78,939	79,823	81,276	81,163	80,714	82,397	91,400	94,515	100,082	1,035,384	1,108,512	1,165,224
Surplus/(Deficit)	2,442	14,976	(2,457)	689	(10,146)	(15,368)	(10,682)	(13,449)	(15,132)	(9,611)	(8,153)	(7,539)	(74,430)	(73,637)	(54,014)
Transfers recognised - capital													-	-	-
Contributions recognised - capital													-	-	-
Contributed assets													-	-	-
Surplus/(Deficit) after capital transfers & contributions	2,442	14,976	(2,457)	689	(10,146)	(15,368)	(10,682)	(13,449)	(15,132)	(9,611)	(8,153)	(7,539)	(74,430)	(73,637)	(54,014)
Taxation													-	-	-
Attributable to minorities													-	-	-
Share of surplus/ (deficit) of associate													-	-	-
Surplus/(Deficit)	2,442	14,976	(2,457)	689	(10,146)	(15,368)	(10,682)	(13,449)	(15,132)	(9,611)	(8,153)	(7,539)	(74,430)	(73,637)	(54,014)

NW402 Tlokwe - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand															
Revenue by Vote															
Vote 1 - Executive Mayor												-	-	-	-
Vote 2 - Office of the Speaker												-	-	-	-
Vote 3 - Municipal Manager												-	-	-	-
Vote 4 - Budget and Treasury Office	19,058	19,058	19,058	19,058	19,058	19,058	19,058	19,058	19,058	19,058	19,058	19,058	228,692	245,086	267,952
Vote 5 - Public Safety	2,003	2,003	2,003	2,003	2,003	2,003	2,003	2,003	2,003	2,003	2,003	2,002	24,033	23,478	24,198
Vote 6 - Corporate Services	106	106	106	106	106	106	106	106	106	106	106	106	1,266	1,308	1,327
Vote 7 - Infrastructure	59,675	59,675	59,675	59,675	59,675	59,675	59,675	59,675	59,675	59,675	59,675	54,159	710,581	780,158	858,594
Vote 8 - Department Environmental Management	2,550	2,550	2,550	2,550	2,550	2,550	2,550	2,550	2,550	2,550	2,550	2,550	30,598	32,878	34,985
Vote 9 - Sports, Arts and Culture	580	580	580	580	580	580	580	580	580	580	580	581	6,962	3,117	3,138
Vote 10 - Human Settlement and Planning	319	319	319	319	319	319	319	319	319	319	319	319	3,824	4,010	4,218
Vote 11 - Economic Development	109	109	109	109	109	109	109	109	109	109	109	109	1,312	323	334
Total Revenue by Vote	84,399	84,399	84,399	84,399	84,399	84,399	84,399	84,399	84,399	84,399	84,399	78,883	1,007,268	1,090,358	1,194,746
Expenditure by Vote to be appropriated															
Vote 1 - Executive Mayor	1,498	1,498	1,498	1,498	1,498	1,498	1,498	1,498	1,498	1,498	1,498	1,498	17,972	19,664	20,950
Vote 2 - Office of the Speaker	4,200	4,200	4,200	4,200	4,200	4,200	4,200	4,200	4,200	4,200	4,200	4,199	50,396	53,157	55,584
Vote 3 - Municipal Manager	927	927	927	927	927	927	927	927	927	927	927	927	11,126	11,761	12,388
Vote 4 - Budget and Treasury Office	6,432	6,432	6,432	6,432	6,432	6,432	6,432	6,432	6,432	6,432	6,432	6,432	77,178	86,021	96,820
Vote 5 - Public Safety	7,226	7,226	7,226	7,226	7,226	7,226	7,226	7,226	7,226	7,226	7,226	7,226	86,710	92,672	97,194
Vote 6 - Corporate Services	2,209	2,209	2,209	2,209	2,209	2,209	2,209	2,209	2,209	2,209	2,209	2,209	26,508	26,589	27,626
Vote 7 - Infrastructure	54,547	54,547	54,547	54,547	54,547	54,547	54,547	54,547	54,547	54,547	54,547	53,032	653,053	709,280	764,425
Vote 8 - Department Environmental Management	6,482	5,482	6,482	6,482	5,482	6,482	6,482	6,482	6,482	6,482	6,482	5,793	75,090	80,393	84,309
Vote 9 - Sports, Arts and Culture	4,236	4,236	4,236	4,236	4,236	4,236	4,236	4,236	4,236	4,236	4,236	4,237	50,837	53,972	57,234
Vote 10 - Human Settlement and Planning	1,964	1,964	1,964	1,964	1,964	1,964	1,964	1,964	1,964	1,964	1,964	1,964	23,565	24,830	26,134
Vote 11 - Economic Development	772	772	772	772	772	772	772	772	772	772	772	772	9,262	5,658	6,097
Total Expenditure by Vote	90,492	89,492	90,492	90,492	89,492	90,492	90,492	90,492	90,492	90,492	90,492	88,289	1,081,698	1,163,995	1,248,760
Surplus/(Deficit) before assoc.	(6,093)	(5,093)	(6,093)	(6,093)	(5,093)	(6,093)	(6,093)	(6,093)	(6,093)	(6,093)	(6,093)	(9,406)	(74,430)	(73,637)	(54,014)
Taxation												-	-	-	-
Attributable to minorities												-	-	-	-
Share of surplus/ (deficit) of associate												-	-	-	-
Surplus/(Deficit)	(6,093)	(5,093)	(6,093)	(6,093)	(5,093)	(6,093)	(6,093)	(6,093)	(6,093)	(6,093)	(6,093)	(9,406)	(74,430)	(73,637)	(54,014)

NW402 Tlokwe - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)

Description	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand															
Revenue - Standard															
<i>Governance and administration</i>	19,429	19,429	19,429	19,429	19,429	19,429	19,429	19,429	19,429	19,429	19,429	19,429	233,148	249,846	273,005
Executive and council													-	-	-
Budget and treasury office	19,058	19,058	19,058	19,058	19,058	19,058	19,058	19,058	19,058	19,058	19,058	19,058	228,690	245,084	267,950
Corporate services	372	372	372	372	372	372	372	372	372	372	372	372	4,458	4,763	5,055
<i>Community and public safety</i>	1,711	1,711	1,711	1,711	1,711	1,711	1,711	1,711	1,711	1,711	1,711	1,711	20,535	15,956	16,516
Community and social services	201	201	201	201	201	201	201	201	201	201	201	201	2,409	1,442	1,477
Sport and recreation	462	462	462	462	462	462	462	462	462	462	462	462	5,543	2,691	2,701
Public safety	1,049	1,049	1,049	1,049	1,049	1,049	1,049	1,049	1,049	1,049	1,049	1,048	12,583	11,823	12,338
Housing													-	-	-
Health													-	-	-
<i>Economic and environmental services</i>	4,735	4,735	4,735	4,735	4,735	4,735	4,735	4,735	4,735	4,735	4,735	4,735	56,823	58,766	62,025
Planning and development	3,779	3,779	3,779	3,779	3,779	3,779	3,779	3,779	3,779	3,779	3,779	3,779	45,343	47,076	50,125
Road transport	957	957	957	957	957	957	957	957	957	957	957	957	11,480	11,690	11,900
Environmental protection													-	-	-
<i>Trading services</i>	80,867	75,490	56,393	57,197	47,247	43,478	48,051	44,835	44,835	59,358	63,931	75,081	696,762	765,790	843,200
Electricity	69,903	64,525	43,017	43,017	32,263	26,886	32,263	32,263	32,263	48,394	53,771	62,906	541,470	601,580	658,996
Water	4,824	4,824	7,236	8,040	8,844	10,452	9,648	6,432	6,432	4,824	4,020	6,034	81,612	85,646	100,769
Waste water management	3,723	3,723	3,723	3,723	3,723	3,723	3,723	3,723	3,723	3,723	3,723	3,723	44,672	47,351	50,190
Waste management	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,418	29,008	31,213	33,245
<i>Other</i>													-	-	-
Total Revenue - Standard	106,742	101,365	82,269	83,073	73,122	69,353	73,926	70,710	70,710	85,234	89,807	100,956	1,007,268	1,090,358	1,194,746
Expenditure - Standard															
<i>Governance and administration</i>	15,819	15,819	15,819	15,819	15,819	15,819	15,819	15,819	15,819	15,819	15,819	15,819	189,826	205,835	222,322
Executive and council	5,663	5,663	5,663	5,663	5,663	5,663	5,663	5,663	5,663	5,663	5,663	4,313	66,605	70,663	74,434
Budget and treasury office	6,152	6,152	6,152	6,152	6,152	6,152	6,152	6,152	6,152	6,152	6,152	6,152	73,820	82,442	93,012
Corporate services	4,004	4,004	4,004	4,004	4,004	4,004	4,004	4,004	4,004	4,004	4,004	5,354	49,401	52,730	54,876
<i>Community and public safety</i>	13,367	13,367	13,367	13,367	13,367	13,367	13,367	13,367	13,367	13,367	13,367	12,671	159,711	169,920	179,619
Community and social services	2,680	2,680	2,680	2,680	2,680	2,680	2,680	2,680	2,680	2,680	2,680	1,985	31,468	33,918	36,165
Sport and recreation	3,986	3,986	3,986	3,986	3,986	3,986	3,986	3,986	3,986	3,986	3,986	3,987	47,837	50,679	53,596
Public safety	6,205	6,205	6,205	6,205	6,205	6,205	6,205	6,205	6,205	6,205	6,205	6,205	74,455	78,991	83,119
Housing	487	487	487	487	487	487	487	487	487	487	487	486	5,841	6,199	6,578
Health	9	9	9	9	9	9	9	9	9	9	9	9	110	132	161
<i>Economic and environmental services</i>	17,109	17,109	17,109	17,109	17,109	17,109	17,109	17,109	17,109	17,109	17,109	17,108	205,304	211,663	224,020
Planning and development	13,472	13,472	13,472	13,472	13,472	13,472	13,472	13,472	13,472	13,472	13,472	13,471	161,662	164,778	172,893
Road transport	3,254	3,254	3,254	3,254	3,254	3,254	3,254	3,254	3,254	3,254	3,254	3,253	39,044	42,092	46,138
Environmental protection	383	383	383	383	383	383	383	383	383	383	383	383	4,599	4,793	4,990
<i>Trading services</i>	56,769	39,859	38,196	36,853	37,737	39,190	39,077	39,628	41,311	50,314	52,429	55,493	526,856	576,578	622,799
Electricity	48,732	30,821	28,821	26,366	27,138	28,366	28,366	28,366	31,049	40,277	43,504	45,642	407,448	443,366	480,693
Water	2,674	2,674	3,011	4,124	4,236	4,461	4,348	4,899	3,899	3,674	2,562	4,479	45,041	52,656	55,832
Waste water management	2,621	2,621	2,621	2,621	2,621	2,621	2,621	2,621	2,621	2,621	2,621	2,622	31,455	34,558	38,281
Waste management	2,742	3,742	3,742	3,742	3,742	3,742	3,742	3,742	3,742	3,742	3,742	2,749	42,911	45,997	47,994
<i>Other</i>													-	-	-
Total Expenditure - Standard	103,064	86,153	84,491	83,148	84,032	85,485	85,372	85,923	87,606	96,609	98,724	101,091	1,081,698	1,163,995	1,248,760
Surplus/(Deficit) before assoc.	3,678	15,212	(2,222)	(75)	(10,910)	(16,131)	(11,446)	(15,212)	(16,895)	(11,375)	(8,917)	(135)	(74,430)	(73,637)	(54,014)
Share of surplus/ (deficit) of associate													-	-	-
Surplus/(Deficit)	3,678	15,212	(2,222)	(75)	(10,910)	(16,131)	(11,446)	(15,212)	(16,895)	(11,375)	(8,917)	(135)	(74,430)	(73,637)	(54,014)

NW402 Tlokwe - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand															
Multi-year expenditure to be appropriated															
Vote 1 - Executive Mayor												-	-	-	-
Vote 2 - Office of the Speaker												-	-	-	-
Vote 3 - Municipal Manager												-	-	-	-
Vote 4 - Budget and Treasury Office												-	-	-	-
Vote 5 - Public Safety												-	-	-	-
Vote 6 - Corporate Services												-	-	-	-
Vote 7 - Infrastructure	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	5,737	27,737	61,588	-
Vote 8 - Department Environmental Management												-	-	-	-
Vote 9 - Sports, Arts and Culture												-	-	-	-
Vote 10 - Human Settlement and Planning												-	-	-	-
Vote 11 - Economic Development												-	-	-	-
Capital multi-year expenditure sub-total	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	5,737	27,737	61,588	-
Single-year expenditure to be appropriated															
Vote 1 - Executive Mayor	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Office of the Speaker	65	56	124	109	235	100	400	500	100	225	100	100	2,114	1,100	1,100
Vote 3 - Municipal Manager	6										1,000	-	1,006	522	25
Vote 4 - Budget and Treasury Office			200	200	200	200	200	200	200	200	200	-	1,800	-	-
Vote 5 - Public Safety		70	300	600	2,085	620	200	700	600	660	400	1,000	7,235	3,650	2,350
Vote 6 - Corporate Services	220	20	30	50	430	30	270	240	220	240	220	20	1,990	850	-
Vote 7 - Infrastructure	3,558	2,702	6,714	7,625	8,410	5,760	12,105	9,255	7,270	3,310	1,010	1,973	69,692	66,335	160,340
Vote 8 - Department Environmental Management	1,280	350	300	660	250	300	350	170	115		100	250	4,125	420	450
Vote 9 - Sports, Arts and Culture	210	355	682	783	920	760	1,170	1,200	615	950	1,145	200	8,991	225	525
Vote 10 - Human Settlement and Planning	114		32	100	170	100	235	235				-	986	456	471
Vote 11 - Economic Development	88			80	100	50	50	50	50			-	468	300	200
Capital single-year expenditure sub-total	5,541	3,553	8,383	10,207	12,800	7,920	14,980	12,550	9,170	5,585	4,175	3,543	98,408	73,857	165,461
Total Capital Expenditure	7,541	5,553	10,383	12,207	14,800	9,920	16,980	14,550	11,170	7,585	6,175	9,280	126,145	135,445	165,461

NW402 Tlokwe - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

Description R thousand	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Capital Expenditure - Standard															
<i>Governance and administration</i>	270	82	386	459	1,035	430	1,105	775	520	665	520	120	6,367	2,357	1,523
Executive and council	50	56	124	109	110	100	400	100	100	100	100	100	1,449	1,000	1,000
Budget and treasury office			200	200	200	200	200	200	200	200	200	–	1,800	–	–
Corporate services	220	26	62	150	725	130	505	475	220	365	220	20	3,118	1,357	523
<i>Community and public safety</i>	305	775	982	2,043	3,255	1,680	1,720	2,470	1,330	1,450	1,545	1,450	19,006	4,066	2,949
Community and social services	250	295	332	960	770	360	510	650	300	400	300	–	5,127	22	–
Sport and recreation	5	411	350	483	400	700	1,010	1,120	430	550	845	450	6,754	595	900
Public safety		70	300	600	2,085	620	200	700	600	500	400	1,000	7,075	3,400	2,000
Housing	50											–	50	49	49
Health												–	–	–	–
<i>Economic and environmental services</i>	1,472	2,380	3,260	3,340	4,360	3,310	5,055	3,355	3,510	2,420	2,260	260	34,982	32,920	45,009
Planning and development	412	380	260	340	1,360	310	1,255	355	1,510	260	1,260	260	7,962	5,670	5,095
Road transport	1,060	2,000	3,000	3,000	3,000	3,000	3,800	3,000	2,000	2,160	1,000	–	27,020	27,250	39,914
Environmental protection												–	–	–	–
<i>Trading services</i>	5,494	2,316	5,754	6,365	6,150	4,500	9,100	7,950	5,810	3,050	1,850	7,450	65,790	96,103	115,981
Electricity	2,565	500	2,620	1,900	1,300	500	5,500	4,500	2,860	–	–	–	22,245	32,895	49,395
Water	446	1,716	1,400	2,265	2,650	1,800	2,000	1,350	1,350	1,350	750	500	17,577	25,440	31,141
Waste water management	1,233	100	1,734	2,200	2,200	2,200	1,600	2,100	1,600	1,700	1,100	6,950	24,717	37,768	35,445
Waste management	1,250											–	1,250	–	–
<i>Other</i>												–	–	–	–
Total Capital Expenditure - Standard	7,541	5,553	10,383	12,207	14,800	9,920	16,980	14,550	11,170	7,585	6,175	9,280	126,145	135,445	165,461

NW402 Tlokwe - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Cash Receipts By Source															
Property rates	8,986	8,986	8,986	8,986	8,986	8,986	8,986	8,986	8,986	8,986	8,986	8,986	107,827	114,297	121,154
Property rates - penalties & collection charges												-			
Service charges - electricity revenue	69,903	64,525	43,017	43,017	32,263	26,886	32,263	32,263	32,263	48,394	53,771	59,148	537,712	587,762	630,118
Service charges - water revenue	4,824	4,824	7,236	8,040	8,844	10,452	9,648	6,432	6,432	4,824	4,020	4,824	80,402	85,226	90,339
Service charges - sanitation revenue	3,714	3,714	3,714	3,714	3,714	3,714	3,714	3,714	3,714	3,714	3,714	3,714	44,572	47,246	50,081
Service charges - refuse revenue	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,418	29,008	31,213	33,245
Service charges - other												-			
Rental of facilities and equipment	494	494	494	494	494	494	494	494	494	494	494	494	5,925	5,909	6,208
Interest earned - external investments	1,040	1,040	1,040	1,040	1,040	1,040	1,040	1,040	1,040	1,040	1,040	1,040	12,480	11,544	12,087
Interest earned - outstanding debtors	1,083	1,083	1,083	1,083	1,083	1,083	1,083	1,083	1,083	1,083	1,083	1,083	13,000	12,000	11,000
Dividends received												-			
Fines	875	875	875	875	875	875	875	875	875	875	875	875	10,500	11,000	11,500
Licences and permits	542	542	542	542	542	542	542	542	542	542	542	542	6,500	6,600	6,700
Agency services												-			
Transfer receipts - operational	32,090	3,440			31,603			30,000				800	97,933	107,993	124,438
Other revenue	1,258	1,258	1,258	1,258	1,258	1,258	1,258	1,258	1,258	1,258	1,258	1,258	15,095	14,086	14,339
Cash Receipts by Source	127,226	93,198	70,662	71,466	93,119	57,747	62,320	89,104	59,104	73,627	78,200	85,182	960,954	1,034,875	1,111,210
Other Cash Flows by Source															
Transfer receipts - capital	3,179	14,645			14,490			14,000				-	46,314	55,483	83,536
Contributions recognised - capital & Contributed assets												-			
Proceeds on disposal of PPE												-			
Short term loans												-			
Borrowing long term/refinancing												-			
Increase (decrease) in consumer deposits												-			
Decrease (Increase) in non-current debtors												-			
Decrease (increase) other non-current receivables												-			
Decrease (increase) in non-current investments												-			
Total Cash Receipts by Source	130,405	107,843	70,662	71,466	107,609	57,747	62,320	103,104	59,104	73,627	78,200	85,182	1,007,268	1,090,358	1,194,746
Cash Payments by Type															
Employee related costs	23,577	23,577	23,577	23,577	23,577	23,577	23,577	23,577	23,577	23,577	23,577	23,577	282,924	303,306	322,590
Remuneration of councillors	1,306	1,306	1,306	1,306	1,306	1,306	1,306	1,306	1,306	1,306	1,306	1,306	15,667	16,718	17,773
Finance charges												-			
Bulk purchases - Electricity	41,732	23,821	21,821	19,366	20,138	21,366	21,366	21,366	23,049	32,277	35,504	40,959	322,765	348,586	377,472
Bulk purchases - Water & Sewer	674	674	1,011	1,124	1,236	1,461	1,348	899	899	674	562	674	11,236	11,854	12,506
Other materials	597	597	597	597	597	597	597	597	597	597	597	597	7,167	6,711	6,959

Contracted services	4,254	4,254	4,254	4,254	4,254	4,254	4,254	4,254	4,254	4,254	4,254	4,254	4,255	51,052	55,972	58,621
Transfers and grants - other municipalities													-			
Transfers and grants - other													-			
Other expenditure	31,724	31,724	31,724	31,724	31,724	31,724	31,724	31,724	31,724	31,724	31,724	31,724	31,724	380,687	410,649	442,639
Cash Payments by Type	103,864	85,953	84,291	81,948	82,832	84,285	84,172	83,723	85,406	94,409	97,524	103,091		1,071,498	1,153,795	1,238,560
Other Cash Flows/Payments by Type																
Capital assets	7,541	5,553	10,383	12,207	14,800	9,920	16,980	14,550	11,170	7,585	6,175	9,280		126,145	135,445	165,461
Repayment of borrowing	850	850	850	850	850	850	850	850	850	850	850	850		10,200	10,200	10,200
Other Cash Flows/Payments												-				
Total Cash Payments by Type	112,255	92,357	95,523	95,005	98,483	95,055	102,002	99,123	97,426	102,844	104,549	113,221		1,207,843	1,299,441	1,414,221
NET INCREASE/(DECREASE) IN CASH HELD	18,149	15,487	(24,861)	(23,539)	9,126	(37,308)	(39,682)	3,981	(38,322)	(29,217)	(26,349)	(28,040)		(200,575)	(209,083)	(219,475)
Cash/cash equivalents at the month/year begin:	218,318	236,467	251,954	227,093	203,554	212,680	175,372	135,690	139,671	101,349	72,132	45,783		218,318	17,743	(191,340)
Cash/cash equivalents at the month/year end:	236,467	251,954	227,093	203,554	212,680	175,372	135,690	139,671	101,349	72,132	45,783	17,743		17,743	(191,340)	(410,815)

NW402 Tlokwe - Supporting Table SA33 Contracts having future budgetary implications

Description	Preceding Years	Current Year 2012/13	2013/14 Medium Term Revenue & Expenditure Framework			Forecast 2016/17	Forecast 2017/18	Forecast 2018/19	Forecast 2019/20	Forecast 2020/21	Forecast 2021/22	Forecast 2022/23	Total Contract Value
	Total	Original Budget	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
R thousand													
Parent Municipality:													
<u>Revenue Obligation By Contract</u>													
<i>Contract 1</i>													-
Total Operating Revenue Implication	-	-	-	-	-	-	-	-	-	-	-	-	-
<u>Expenditure Obligation By Contract</u>													
Cab Holdings	414	438											852
Matsogo Tsaya	1,499	1,965	2,137										5,602
Fidelity Cash Solutions	675	900	950	990									3,515
Waste Group	3,910	4,750	4,610										
AECOM	423	1,250	1,350										
Security	4,631	6,807	7,850	9,900									
Motla Engineering	684	720	756										
Power Tech IST	536	564	592										
Total Operating Expenditure Implication	6,922	9,303	3,087	990	-	-	-	-	-	-	-	-	20,302
<u>Capital Expenditure Obligation By Contract</u>													
Energy Insight	-	2,000	4,120	6,500									12,620
Total Capital Expenditure Implication	-	2,000	4,120	6,500	-	-	-	-	-	-	-	-	12,620
Total Parent Expenditure Implication	6,922	11,303	7,207	7,490	-	-	-	-	-	-	-	-	32,922

NW402 Tlokwe - Supporting Table SA34a Capital expenditure on new assets by asset class

Description R thousand	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Capital expenditure on new assets by Asset Class/Sub-class									
Infrastructure	64,643	68,289	75,427	73,659	68,980	68,980	58,047	91,658	115,475
Infrastructure - Road transport	20,976	31,159	35,524	20,000	14,631	14,631	16,000	12,000	24,564
<i>Roads, Pavements & Bridges</i>	11,910	31,159	35,524	20,000	14,631	14,631	16,000	12,000	24,564
<i>Storm water</i>	9,067						-		
Infrastructure - Electricity	13,571	36,331	34,089	20,350	19,189	19,189	10,190	29,880	48,380
<i>Generation</i>									
<i>Transmission & Reticulation</i>	13,571	33,288	33,503	20,350	19,189	19,189	10,190	29,880	48,380
<i>Street Lighting</i>		3,044	586						
Infrastructure - Water	10,044	119	797	433	433	433	14,227	7,583	7,630
<i>Dams & Reservoirs</i>									
<i>Water purification</i>									
<i>Reticulation</i>	10,044	119	797	433	433	433	14,227	7,583	7,630
Infrastructure - Sanitation	20,052	222	3,501	10,100	11,951	11,951	11,380	39,075	31,781
<i>Reticulation</i>	20,052	222	3,501	10,100	11,951	11,951	11,380	39,075	31,781
<i>Sewerage purification</i>									
Infrastructure - Other	-	457	1,516	22,776	22,776	22,776	6,250	3,120	3,120
<i>Waste Management</i>		457	1,516				950	-	-
<i>Transportation</i>									
<i>Gas</i>									
<i>Other</i>				22,776	22,776	22,776	5,300	3,120	3,120
Community	6,302	4,535	4,083	9,350	12,777	12,777	13,229	120	125
Parks & gardens	1,706	216	48				365	120	125
Sportsfields & stadia		363	1,931				3,449	-	-
Swimming pools									

Community halls							-	-	-
Libraries	3,500	2,792	883				1,605	-	-
Recreational facilities			152				126	-	-
Fire, safety & emergency							-	-	-
Security and policing	1,096	1,164	1,068				1,000	-	-
Buses									
Clinics									
Museums & Art Galleries							70	-	-
Cemeteries							-	-	-
Social rental housing							-	-	-
Other				9,350	12,777	12,777	6,615	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Buildings									
Other									
Investment properties	-	4	-	-	-	-	-	-	-
Housing development									
Other		4							
Other assets	8,864	8,777	17,734	9,740	10,992	10,992	-	-	-
General vehicles		5,652	7,413						
Specialised vehicles	-	-	-	-	-	-	-	-	-
Plant & equipment	7,028	690	1,580						
Computers - hardware/equipment									
Furniture and other office equipment	107	1,246	4,055						
Abattoirs									
Markets	1,215								
Civic Land and Buildings									
Other Buildings		1,190	4,685						
Other Land									
Surplus Assets - (Investment or Inventory)	515								
Other				9,740	10,992	10,992			
Agricultural assets	-	-	-	-	-	-	-	-	-
List sub-class									

Biological assets	-	-	-	-	-	-	-	-	-
<i>List sub-class</i>									
Intangibles	-	-	-	1,000	1,000	1,000	-	-	-
Computers - software & programming				1,000	1,000	1,000			
Other (<i>list sub-class</i>)									
Total Capital Expenditure on new assets	79,809	81,605	97,244	93,749	93,749	93,749	71,277	91,778	115,600

Specialised vehicles	-	-	-	-	-	-	-	-	-
Refuse									
Fire									
Conservancy									
Ambulances									

NW402 Tlokwe - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand									
Capital expenditure on renewal of existing assets by Asset Class/Sub-class									
Infrastructure	-	-	-	56,414	54,765	54,765	40,632	36,265	44,865
Infrastructure - Road transport	-	-	-	23,475	23,475	23,475	10,000	15,000	15,000
<i>Roads, Pavements & Bridges</i>				23,475	23,475	23,475	10,000	15,000	15,000
<i>Storm water</i>									
Infrastructure - Electricity	-	-	-	7,000	7,000	7,000	12,055	3,015	1,015
<i>Generation</i>									
<i>Transmission & Reticulation</i>				7,000	7,000	7,000	12,055	3,015	1,015
<i>Street Lighting</i>									
Infrastructure - Water	-	-	-	15,766	14,118	14,118	1,850	1,000	1,100
<i>Dams & Reservoirs</i>									
<i>Water purification</i>									
<i>Reticulation</i>				15,766	14,118	14,118	1,850	1,000	1,100
Infrastructure - Sanitation	-	-	-	8,404	8,404	8,404	14,437	15,500	26,000
<i>Reticulation</i>				8,404	8,404	8,404	14,437	15,500	26,000
<i>Sewerage purification</i>									
Infrastructure - Other	-	-	-	1,769	1,769	1,769	2,290	1,750	1,750
<i>Waste Management</i>							300	-	-
<i>Transportation</i>									
<i>Gas</i>									
<i>Other</i>				1,769	1,769	1,769	1,990	1,750	1,750
Community	-	-	-	2,750	3,858	3,858	14,236	7,403	4,996
Parks & gardens							1,720	250	250
Sportsfields & stadia							545	25	375
Swimming pools									

Community halls							1,530	-	-
Libraries							852	-	-
Recreational facilities							550	200	150
Fire, safety & emergency							-	-	-
Security and policing							-	-	-
Buses									
Clinics									
Museums & Art Galleries							265	-	-
Cemeteries							-	-	-
Social rental housing							64	-	-
Other				2,750	3,858	3,858	8,710	6,928	4,221
Heritage assets	-	-	-	-	-	-	-	-	-
Buildings									
Other									
Investment properties	-	-	-	-	-	-	-	-	-
Housing development									
Other									
Other assets	-	-	-	4,760	5,301	5,301	-	-	-
General vehicles									
Specialised vehicles	-	-	-	-	-	-	-	-	-
Plant & equipment									
Computers - hardware/equipment									
Furniture and other office equipment									
Abattoirs									
Markets									
Civic Land and Buildings									
Other Buildings									
Other Land									
Surplus Assets - (Investment or Inventory)									
Other				4,760	5,301	5,301			
Agricultural assets	-	-	-	-	-	-	-	-	-
List sub-class									

Biological assets	-	-	-	-	-	-	-	-	-
<i>List sub-class</i>									
Intangibles	-	-	-	-	-	-	-	-	-
Computers - software & programming									
Other (<i>list sub-class</i>)									
Total Capital Expenditure on renewal of existing assets	-	-	-	63,924	63,924	63,924	54,868	43,668	49,861

Specialised vehicles	-	-	-	-	-	-	-	-	-
Refuse									
Fire									
Conservancy									
Ambulances									

Renewal of Existing Assets as % of total capex	0.0%	0.0%	0.0%	40.5%	40.5%	40.5%	43.5%	32.2%	30.1%
Renewal of Existing Assets as % of deprecn"	0.0%	0.0%	0.0%	177.0%	177.0%	177.0%	34.1%	24.7%	25.3%

NW402 Tlokwe - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Repairs and maintenance expenditure by Asset Class/Sub-class									
Infrastructure	32,367	32,748	27,744	43,442	43,065	43,065	39,662	42,771	45,122
Infrastructure - Road transport	7,422	4,117	5,183	5,389	5,540	5,540	8,925	9,883	10,677
<i>Roads, Pavements & Bridges</i>	6,377	3,178	3,888	4,157	4,158	4,158	6,515	7,341	8,003
<i>Storm water</i>	1,044	939	1,295	1,232	1,382	1,382	2,410	2,542	2,674
Infrastructure - Electricity	11,194	11,916	13,216	15,806	15,556	15,556	16,391	17,657	18,834
<i>Generation</i>									
<i>Transmission & Reticulation</i>	10,176	10,690	11,815	14,308	14,058	14,058	14,880	16,023	17,056
<i>Street Lighting</i>	1,018	1,227	1,401	1,498	1,498	1,498	1,511	1,634	1,779
Infrastructure - Water	608	788	3,073	976	2,084	2,084	3,734	3,949	4,142
<i>Dams & Reservoirs</i>									
<i>Water purification</i>	569	759	1,683	904	2,013	2,013	1,042	1,109	1,159
<i>Reticulation</i>	39	29	1,390	72	71	71	2,693	2,839	2,983
Infrastructure - Sanitation	2,926	3,551	3,088	3,207	3,287	3,287	3,359	3,519	3,698
<i>Reticulation</i>	1,876	1,536	1,088	1,274	1,274	1,274	1,390	1,445	1,503
<i>Sewerage purification</i>	1,050	2,015	2,000	1,933	2,013	2,013	1,969	2,075	2,195
Infrastructure - Other	10,218	12,375	3,183	18,064	16,598	16,598	7,254	7,763	7,771
<i>Waste Management</i>	2,132	3,492	3,077	6,966	6,676	6,676	6,854	7,356	7,358
<i>Transportation</i>					-	-			
<i>Gas</i>					-	-			
<i>Other</i>	8,085	8,883	106	11,098	9,922	9,922	400	407	413
Community	5,828	6,483	13,415	8,119	8,419	8,419	16,847	18,348	18,981
Parks & gardens	1,744	1,878	2,150	2,444	2,429	2,429	2,376	2,435	2,495
Sportsfields & stadia	1,409	1,666	1,720	1,678	1,662	1,662	1,901	1,956	1,988
Swimming pools	51	170	196	227	227	227	286	296	310
Community halls	194	282	292	293	293	293	391	417	449
Libraries	139	273	262	328	388	388	411	429	442
Recreational facilities	386	481	357	427	477	477	538	544	550

Fire, safety & emergency	495	546	57	753	993	993	65	66	66
Security and policing	911	761	2,610	1,339	1,339	1,339	10	8	11
Buses					-	-	-	-	-
Clinics					-	-	-	-	-
Museums & Art Galleries	131	66	122	142	142	142	116	118	122
Cemeteries	367	359	519	488	468	468	622	586	587
Social rental housing					-	-	1,874	2,068	2,268
Other			5,129		-	-	8,257	9,427	9,694
Heritage assets	-	-	-	-	-	-	-	-	-
Buildings									
Other									
Investment properties	-	-	-	-	-	-	-	-	-
Housing development									
Other									
Other assets	-	-	-	-	-	-	-	-	-
General vehicles									
Specialised vehicles	-	-	-	-	-	-	-	-	-
Plant & equipment									
Computers - hardware/equipment									
Furniture and other office equipment									
Abattoirs									
Markets									
Civic Land and Buildings									
Other Buildings									
Other Land									
Surplus Assets - (Investment or Inventory)									
Other									
Agricultural assets	-	-	-	-	-	-	-	-	-
List sub-class									
Biological assets	-	-	-	-	-	-	-	-	-
List sub-class									
Intangibles	-	-	-	-	-	-	-	-	-

Computers - software & programming Other (<i>list sub-class</i>)									
Total Repairs and Maintenance Expenditure	38,195	39,231	41,158	51,561	51,484	51,484	56,509	61,119	64,103

Specialised vehicles	-	-	-	-	-	-	-	-	-
Refuse									
Fire									
Conservancy									
Ambulances									
R&M as a % of PPE	4.1%	1.2%	1.3%	4.5%	4.5%	4.5%	2.0%	2.2%	2.1%
R&M as % Operating Expenditure	6.3%	4.9%	4.5%	5.9%	5.9%	5.9%	5.5%	5.5%	5.5%

NW402 Tlokwe - Supporting Table SA34d Depreciation by asset class

Description	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand									
<u>Depreciation by Asset Class/Sub-class</u>									
<u>Infrastructure</u>	18,219	19,776	111,885	25,404	25,712	25,712	150,464	163,924	181,100
Infrastructure - Road transport	3,576	4,219	67,631	7,280	6,580	6,580	8,244	10,057	12,471
<i>Roads, Pavements & Bridges</i>	2,902	3,370	67,631	6,037	4,837	4,837	6,071	7,407	9,185
<i>Storm water</i>	674	849		1,243	1,743	1,743	2,173	2,651	3,287
Infrastructure - Electricity	6,877	7,805	10,978	10,245	10,245	10,245	51,948	56,502	62,304
<i>Generation</i>									
<i>Transmission & Reticulation</i>	6,871	7,787	9,540	10,091	10,091	10,091	51,763	56,276	62,024
<i>Street Lighting</i>	6	19	1,438	154	154	154	185	226	280
Infrastructure - Water	2,375	2,498	18,908	2,306	720	720	2,829	3,452	4,280
<i>Dams & Reservoirs</i>									
<i>Water purification</i>					620	620	18	22	27
<i>Reticulation</i>	2,375	2,498	18,908	2,306	100	100	2,811	3,430	4,253
Infrastructure - Sanitation	4,465	4,598	13,121	4,946	4,820	4,820	5,402	6,590	8,171
<i>Reticulation</i>	4,465	4,598	13,121	4,946	4,200	4,200	5,356	6,534	8,102
<i>Sewerage purification</i>					620	620	46	56	69
Infrastructure - Other	925	656	1,248	627	3,348	3,348	82,042	87,324	93,874
<i>Waste Management</i>	925	656	546	627	1,477	1,477	1,757	2,143	2,658
<i>Transportation</i>					-	-			
<i>Gas</i>					-	-			
<i>Other</i>			702		1,870	1,870	80,285	85,181	91,216
<u>Community</u>	9,291	135,762	11,601	10,716	10,408	10,408	10,493	12,801	15,873
Parks & gardens	369	558	416	533	1,699	1,699	697	850	1,054
Sportsfields & stadia	1,550	1,546	2,362	1,398	283	283	1,613	1,967	2,440
Swimming pools					19	19	20	24	30
Community halls	317	308	3,545	293	293	293	350	427	529
Libraries	233	426	2,018	407	437	437	563	687	852
Recreational facilities	112	149	1,619	157	157	157	205	251	311
Fire, safety & emergency					845	845			
Security and policing	4	0		0	876	876	9	10	13
Buses					-	-			
Clinics	58	56	699	54	54	54	63	77	95
Museums & Art Galleries	44	40	363	39	44	44	62	75	94
Cemeteries	107	107		81	49	49	25	30	38

Social rental housing							197	240	298
Other	6,497	132,572	579	7,752	5,651	5,651	6,689,903	8,161,683	10,120,486
Heritage assets	-	-	-	-	-	-	-	-	-
Buildings									
Other									
Investment properties	-	-	3,699	-	-	-	-	-	-
Housing development			3,699						
Other									
Other assets	-	-	31,639	-	-	-	-	-	-
General vehicles			3,772						
Specialised vehicles	-	-	-	-	-	-	-	-	-
Plant & equipment			1,621						
Computers - hardware/equipment			6,660						
Furniture and other office equipment									
Abattoirs									
Markets									
Civic Land and Buildings			17,484						
Other Buildings									
Other Land									
Surplus Assets - (Investment or Inventory)									
Other			2,102						
Agricultural assets	-	-	-	-	-	-	-	-	-
List sub-class									
Biological assets	-	-	-	-	-	-	-	-	-
List sub-class									
Intangibles	-	-	-	-	-	-	-	-	-
Computers - software & programming									
Other (list sub-class)									
Total Depreciation	27,509	155,538	158,824	36,120	36,120	36,120	160,957	176,726	196,974

Specialised vehicles	-	-	-	-	-	-	-	-	-
Refuse									
Fire									
Conservancy									
Ambulances									

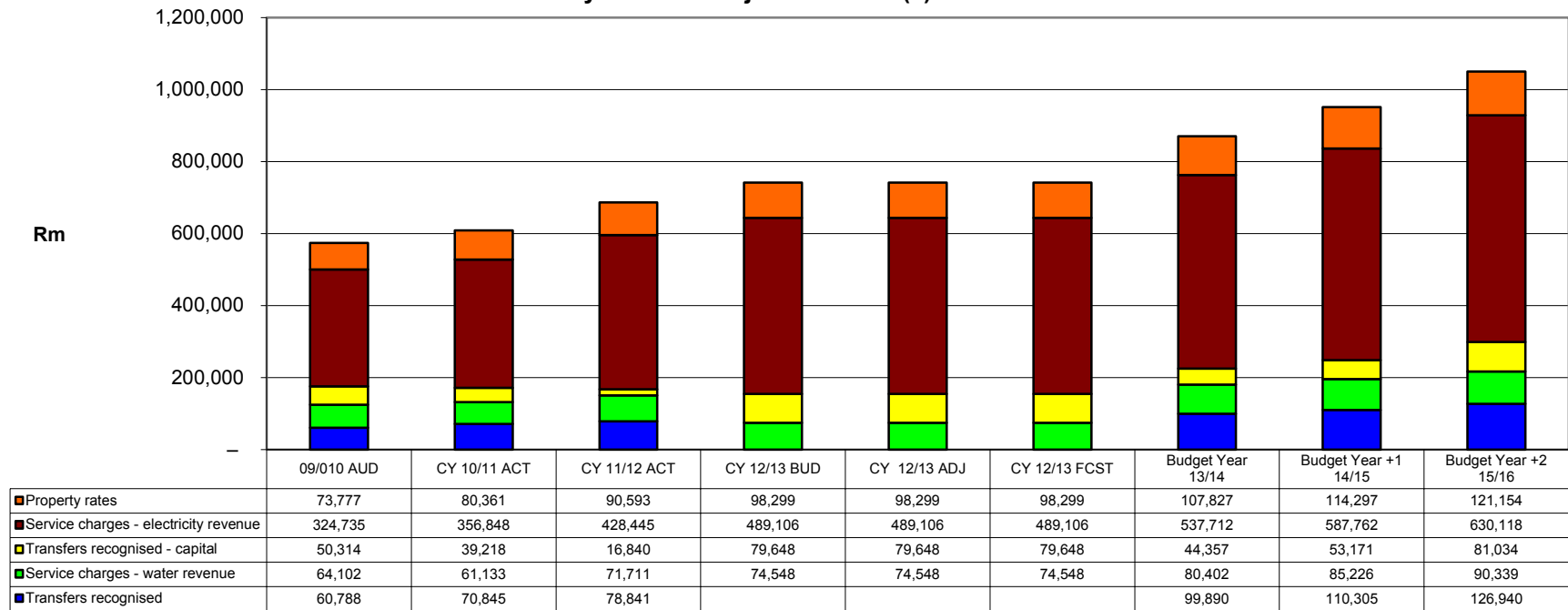
NW402 Tlokwe - Supporting Table SA35 Future financial implications of the capital budget

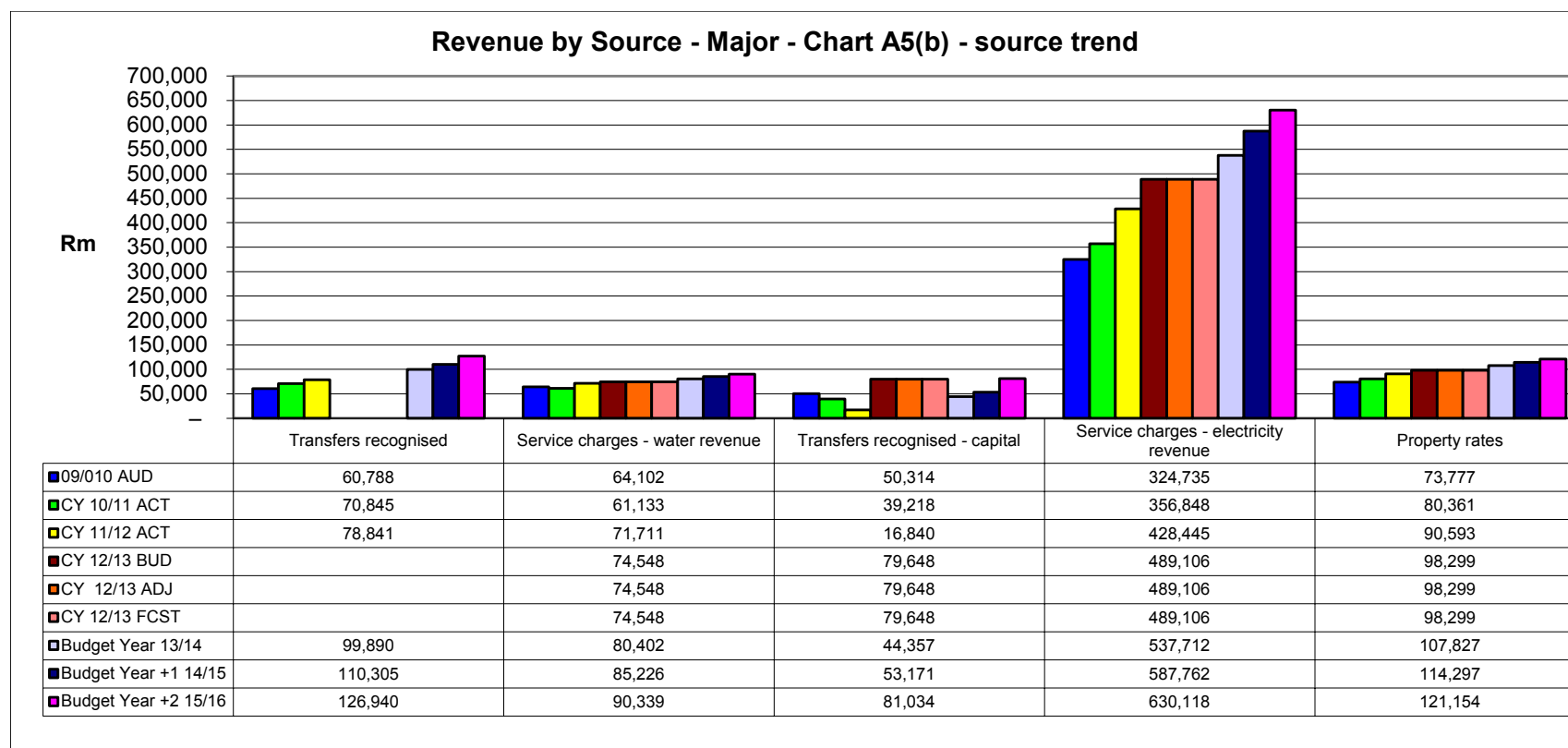
Vote Description R thousand	2013/14 Medium Term Revenue & Expenditure Framework		
	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<u>Capital expenditure</u>			
Vote 1 - Executive Mayor	–	–	–
Vote 2 - Office of the Speaker	2,114	1,100	1,100
Vote 3 - Municipal Manager	1,006	522	25
Vote 4 - Budget and Treasury Office	1,800	–	–
Vote 5 - Public Safety	7,235	3,650	2,350
Vote 6 - Corporate Services	1,990	850	–
Vote 7 - Infrastructure	97,430	127,923	160,340
Vote 8 - Department Environmental Management	4,125	420	450
Vote 9 - Sports, Arts and Culture	8,991	225	525
Vote 10 - Human Settlement and Planning	986	456	471
Vote 11 - Economic Development	468	300	200
<i>List entity summary if applicable</i>			
Total Capital Expenditure	126,145	135,445	165,461
<u>Future operational costs by vote</u>			
Vote 1 - Executive Mayor	17,972	19,664	20,950
Vote 2 - Office of the Speaker	50,396	53,157	55,584
Vote 3 - Municipal Manager	11,126	11,761	12,388
Vote 4 - Budget and Treasury Office	77,178	86,021	96,820
Vote 5 - Public Safety	86,710	92,672	97,194
Vote 6 - Corporate Services	26,508	26,589	27,626
Vote 7 - Infrastructure	653,053	709,280	764,425
Vote 8 - Department Environmental Management	75,090	80,393	84,309
Vote 9 - Sports, Arts and Culture	50,837	53,972	57,234
Vote 10 - Human Settlement and Planning	23,565	24,830	26,134
Vote 11 - Economic Development	9,262	5,658	6,097
<i>List entity summary if applicable</i>			
Total future operational costs	1,081,698	1,163,995	1,248,760
<u>Future revenue by source</u>			
Property rates	107,827	114,297	121,154
Property rates - penalties & collection charges			
Service charges - electricity revenue	537,712	587,762	630,118
Service charges - water revenue	80,402	85,226	90,339
Service charges - sanitation revenue	44,572	47,246	50,081
Service charges - refuse revenue	29,008	31,213	33,245
Service charges - other			
Rental of facilities and equipment	5,925	5,909	6,208
<i>List other revenues sources if applicable</i>	201,822	218,706	263,600
<i>List entity summary if applicable</i>			
Total future revenue	1,007,268	1,090,358	1,194,746
Net Financial Implications	200,575	209,083	219,475

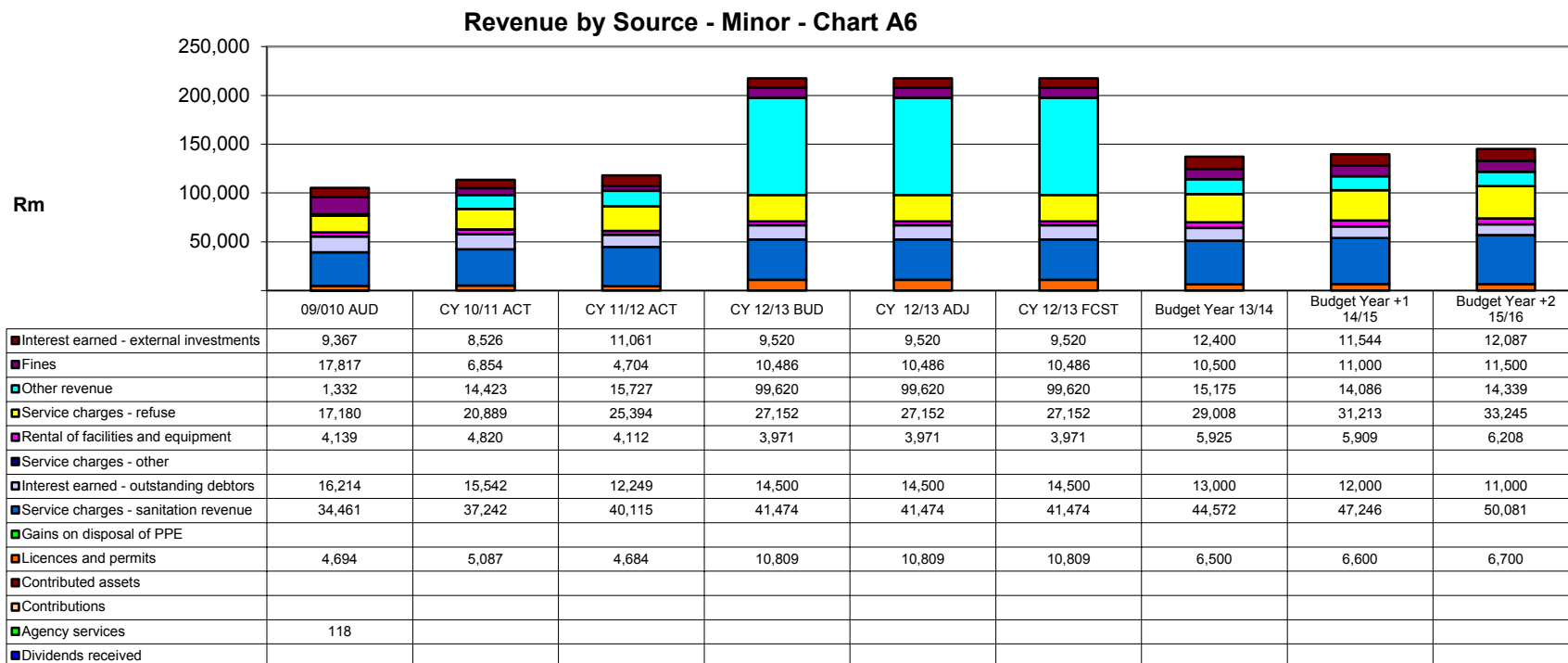
NW402 Tlokwe - Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project	2013/14 Medium Term Revenue & Expenditure Framework		
	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand			
Parent municipality: <i>List all capital projects grouped by Municipal Vote</i>			
OFFICE OF THE SPEAKER	2,114	1,100	1,100
MUNICIPAL MANAGER	1,006	522	25
BUDGET AND TREASURY OFFICE	1,800	–	–
PUBLIC SAFETY	7,235	3,650	2,350
CORPORATE SERVICES	1,990	850	–
INFRASTRUCTURE	97,430	127,923	160,340
ENVIRONMENTAL MANAGEMENT	4,125	420	450
SPORTS, ARTS AND CULTURE	8,991	225	525
HUMAN SETTLEMENT	986	456	471
ECONOMIC DEVELOPMENT	468	300	200
Parent Capital expenditure	126,145	135,445	165,461
Total Capital expenditure	126,145	135,445	165,461

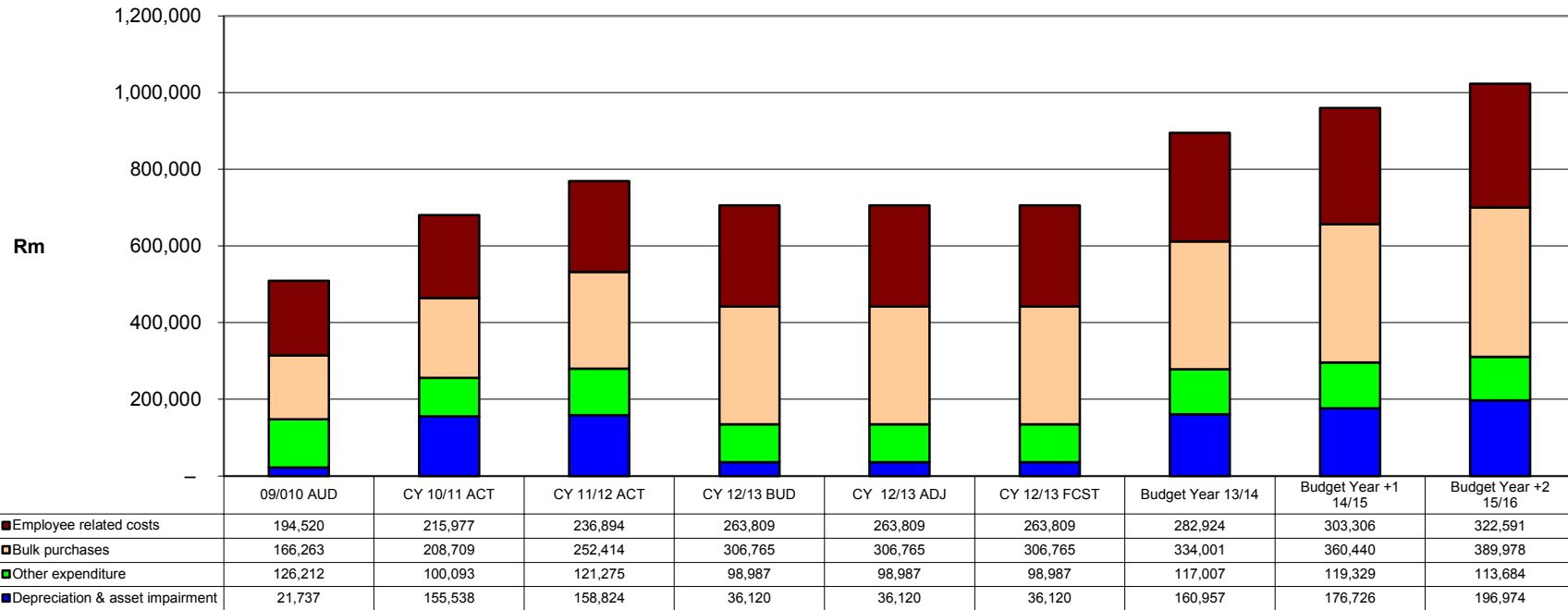
Revenue by Source - Major - Chart A5(a)



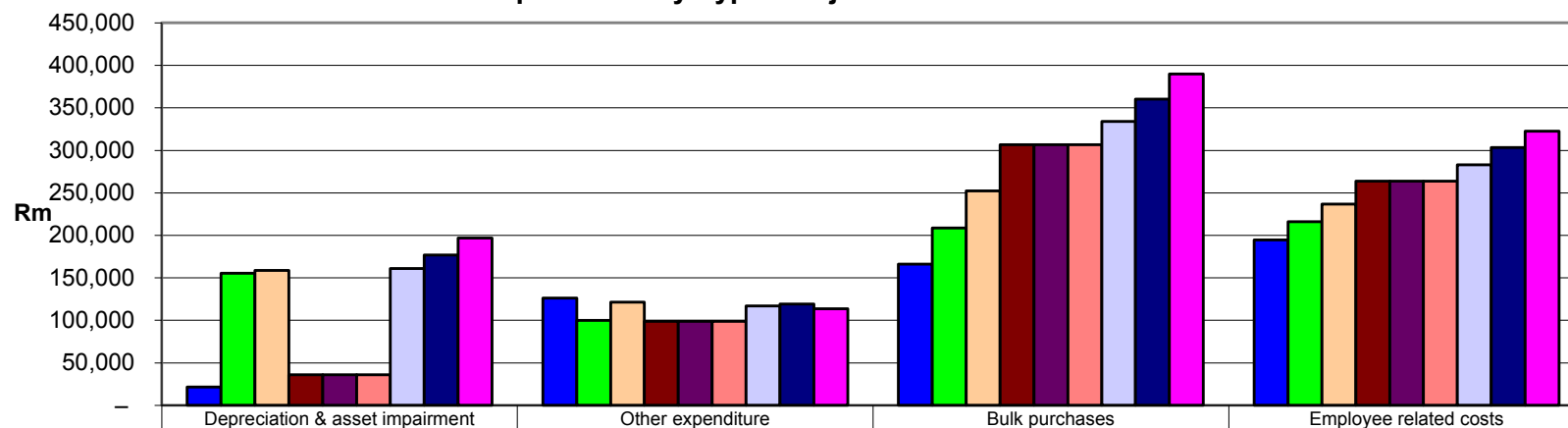




Expenditure by Type - Major - Chart A7

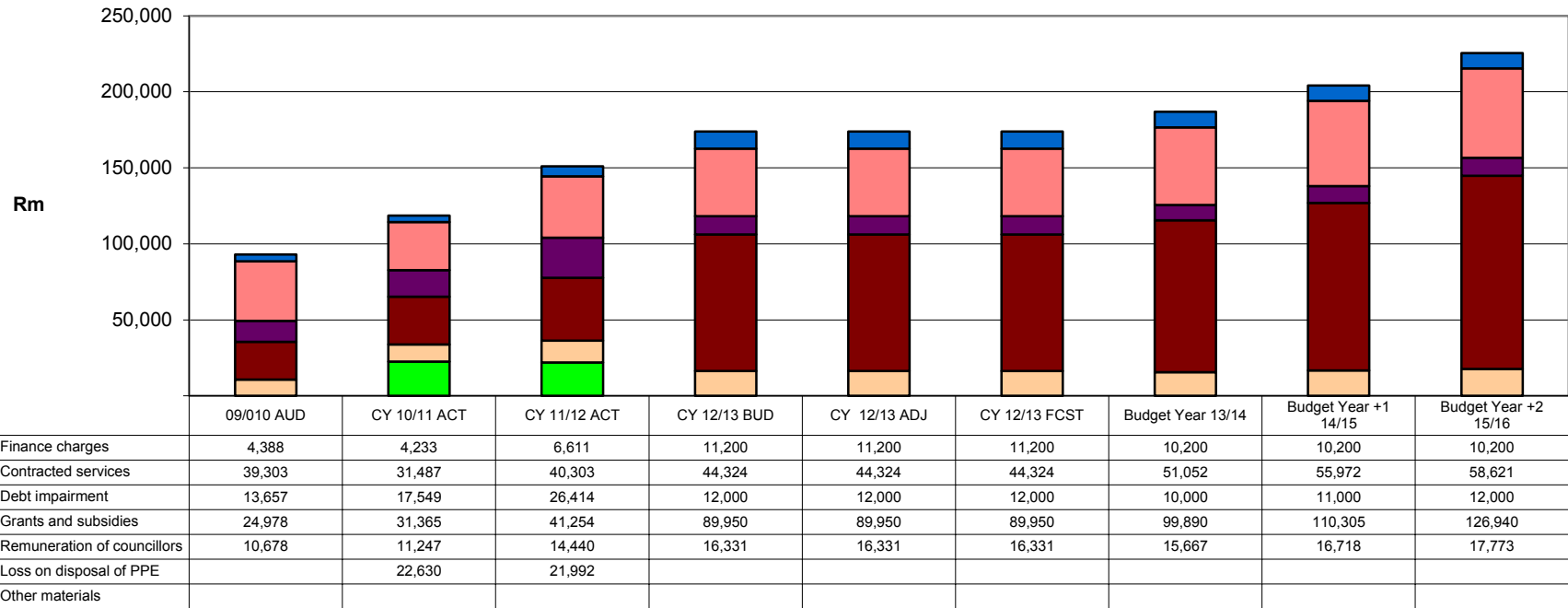


Expenditure by Type - Major - Chart A7

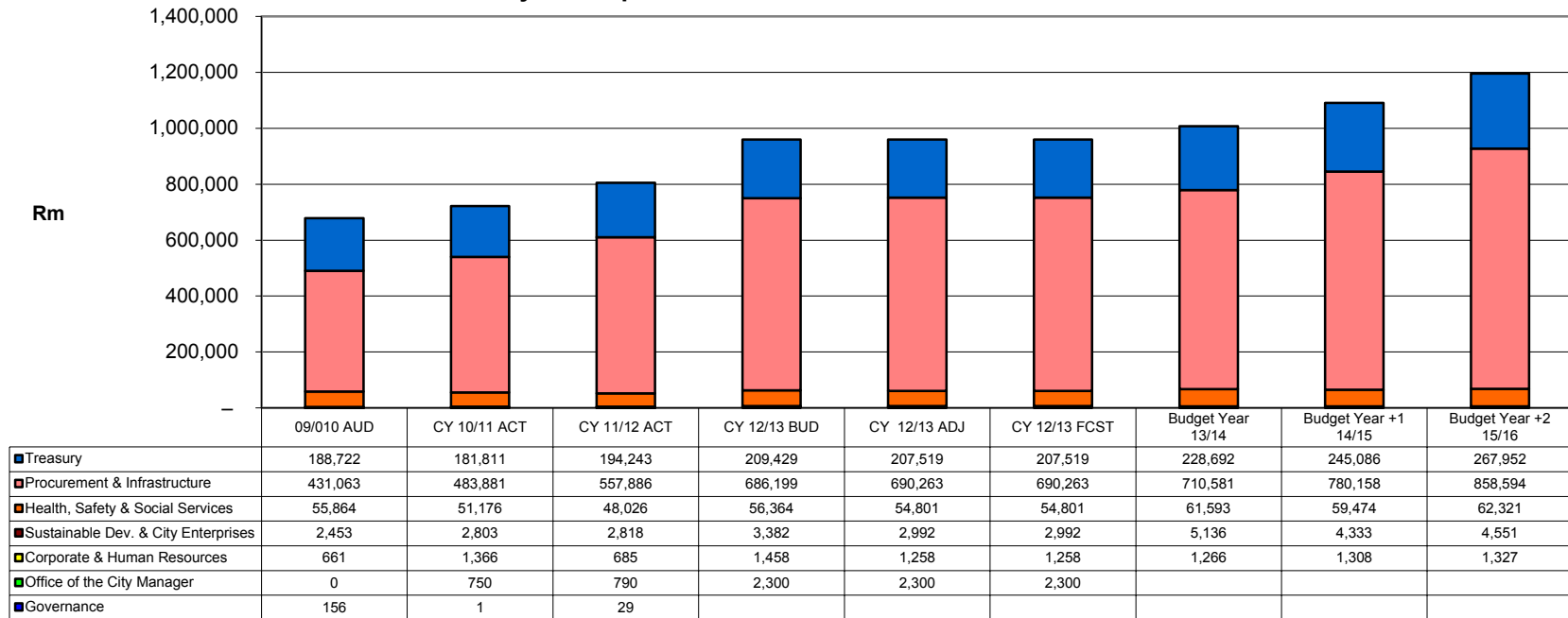


	Depreciation & asset impairment	Other expenditure	Bulk purchases	Employee related costs
■ 09/010 AUD	21,737	126,212	166,263	194,520
■ CY 10/11 ACT	155,538	100,093	208,709	215,977
■ CY 11/12 ACT	158,824	121,275	252,414	236,894
■ CY 12/13 BUD	36,120	98,987	306,765	263,809
■ CY 12/13 ADJ	36,120	98,987	306,765	263,809
■ CY 12/13 FCST	36,120	98,987	306,765	263,809
■ Budget Year 13/14	160,957	117,007	334,001	282,924
■ Budget Year +1 14/15	176,726	119,329	360,440	303,306
■ Budget Year +2 15/16	196,974	113,684	389,978	322,591

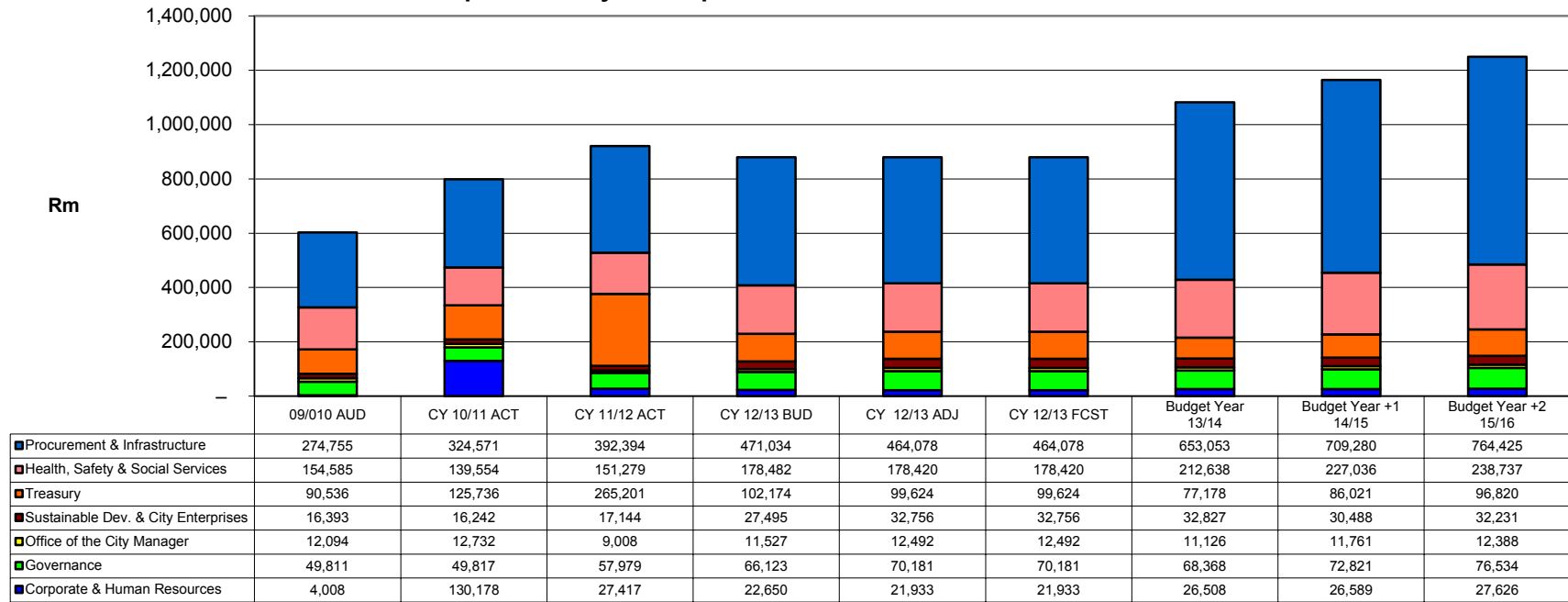
Expenditure by Type - Minor - Chart A7



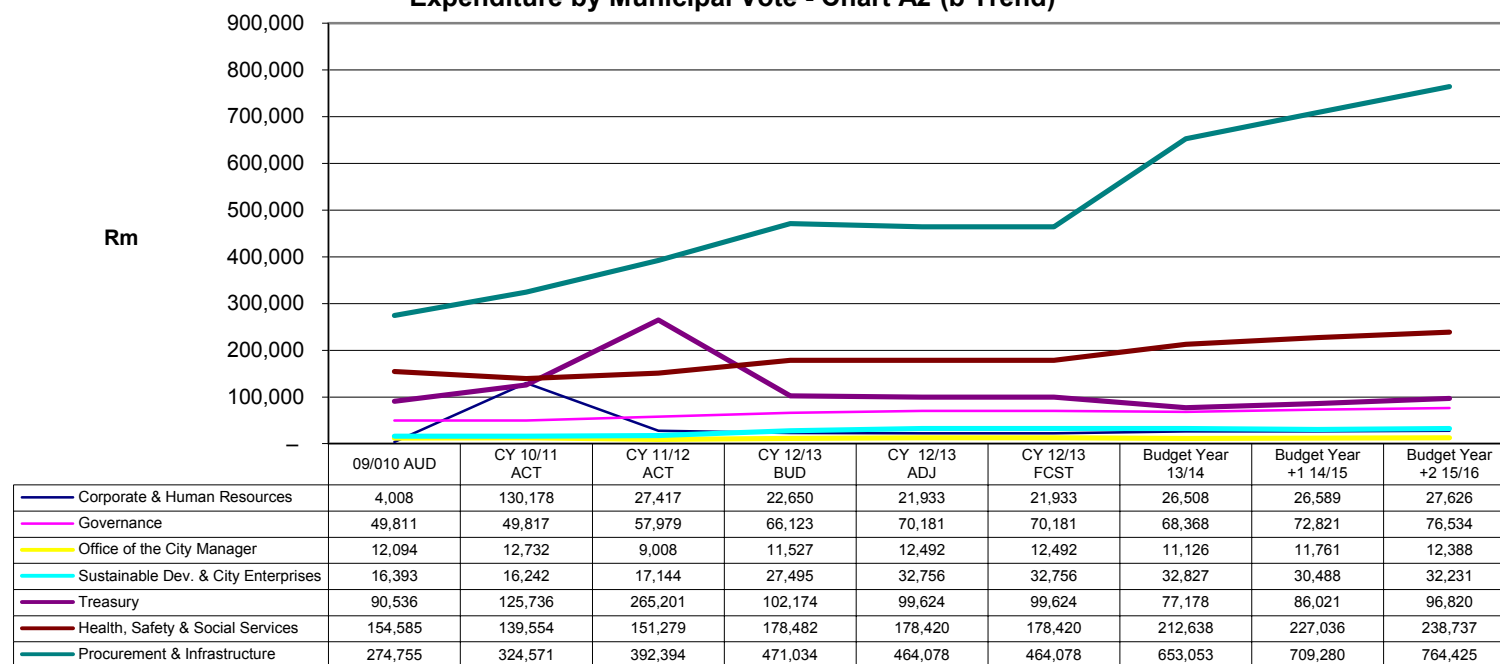
Revenue by Municipal Vote classification - Chart A1



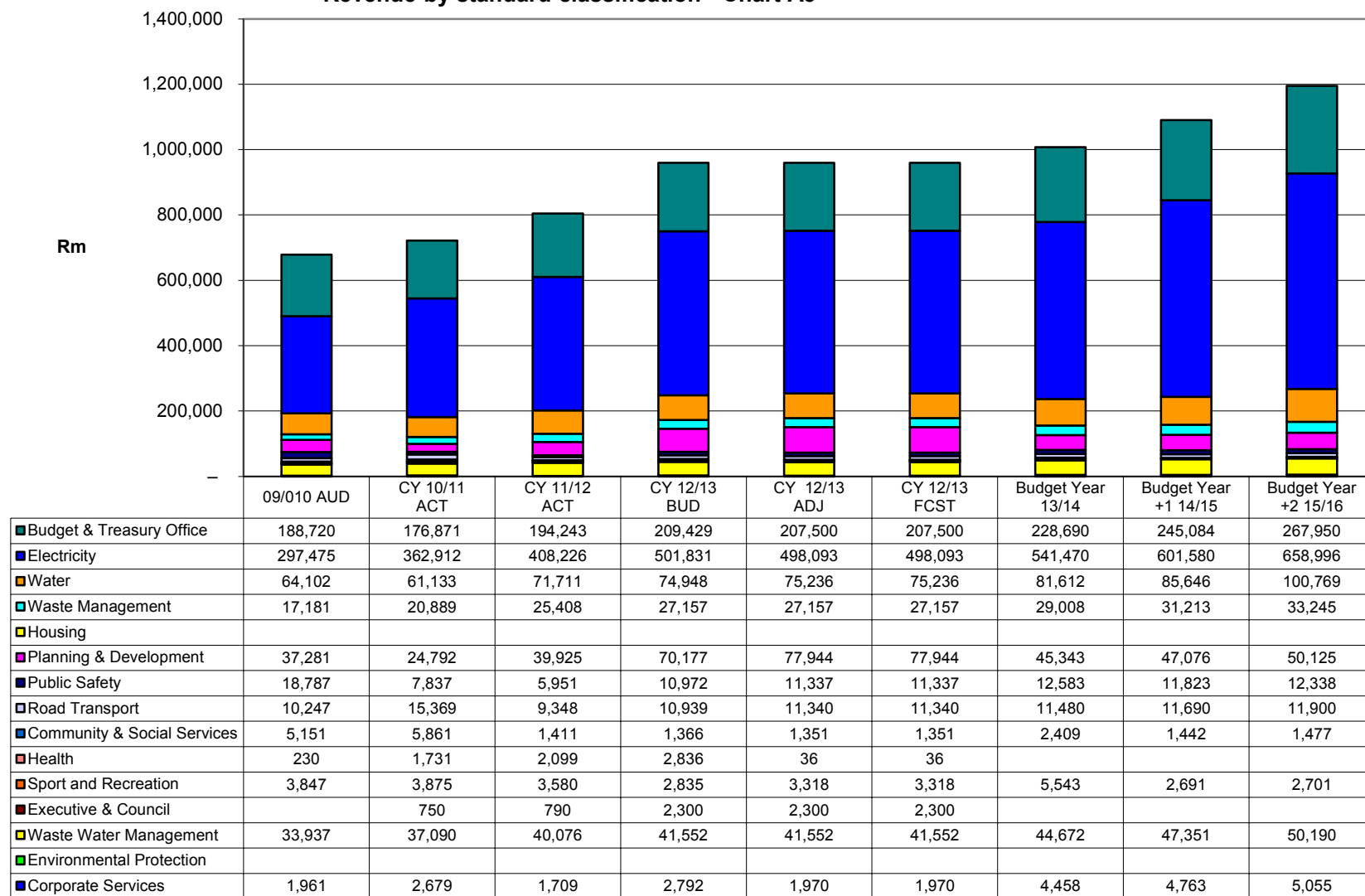
Expenditure by Municipal Vote - Chart A2a



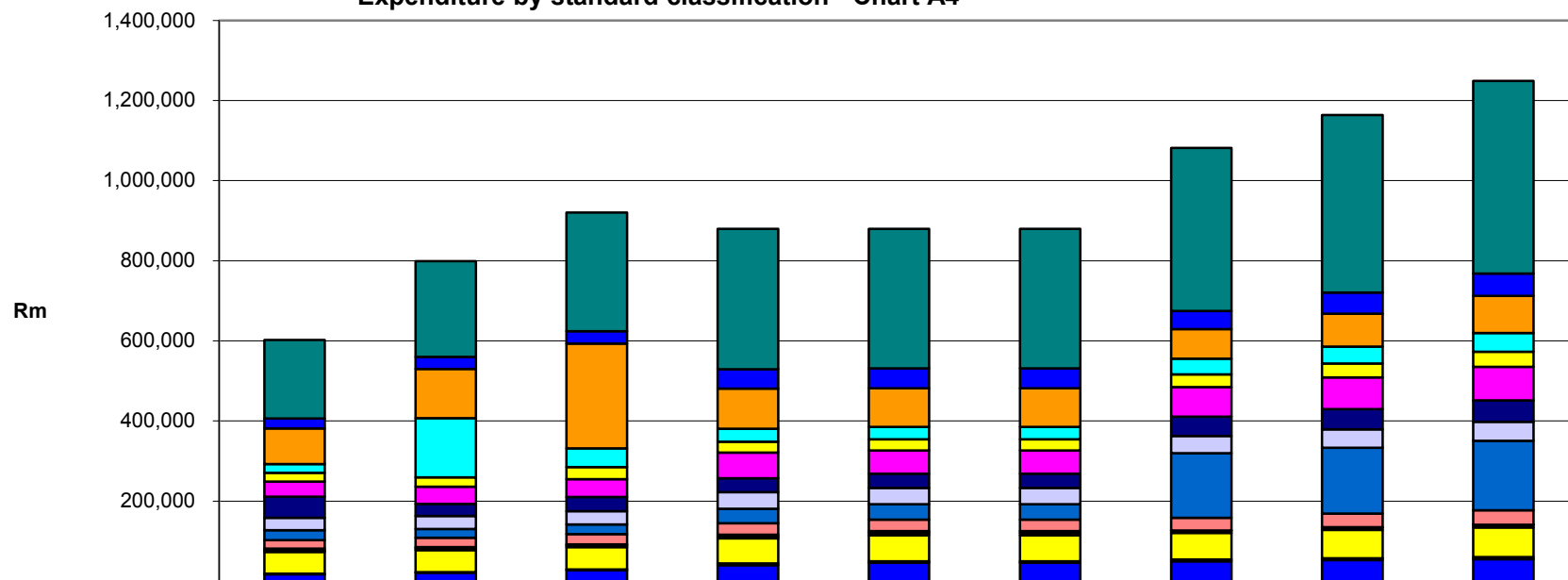
Expenditure by Municipal Vote - Chart A2 (b Trend)



Revenue by standard classification - Chart A3

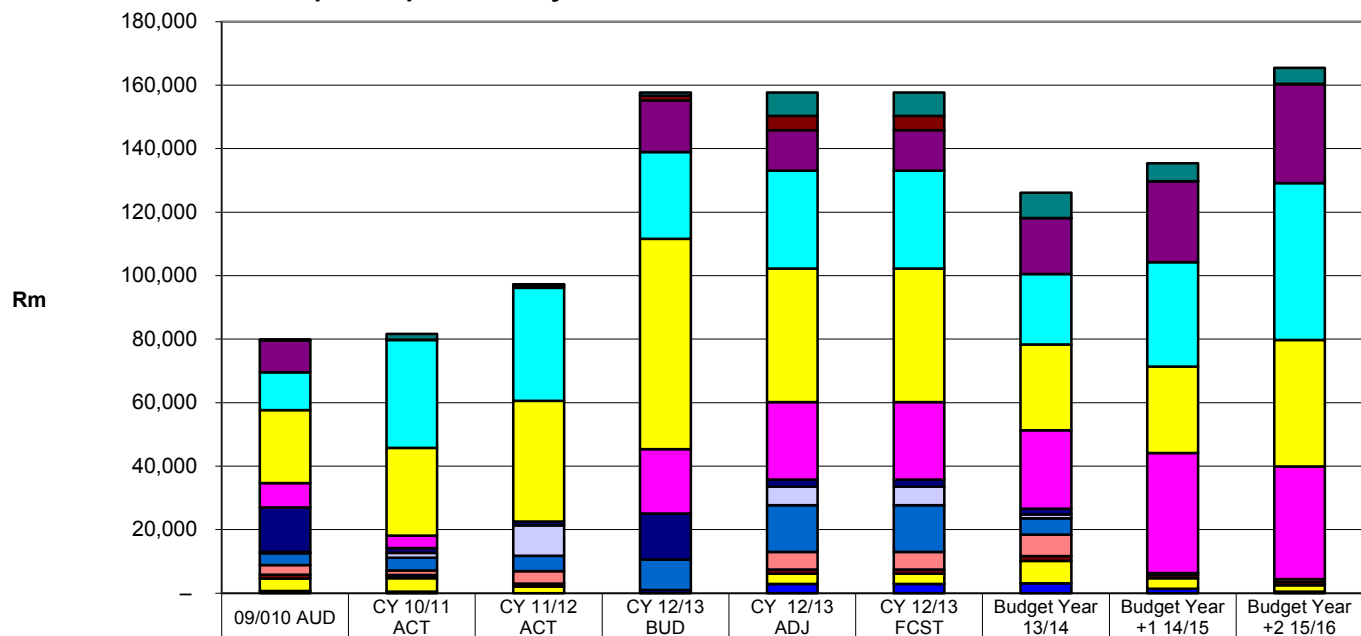


Expenditure by standard classification - Chart A4



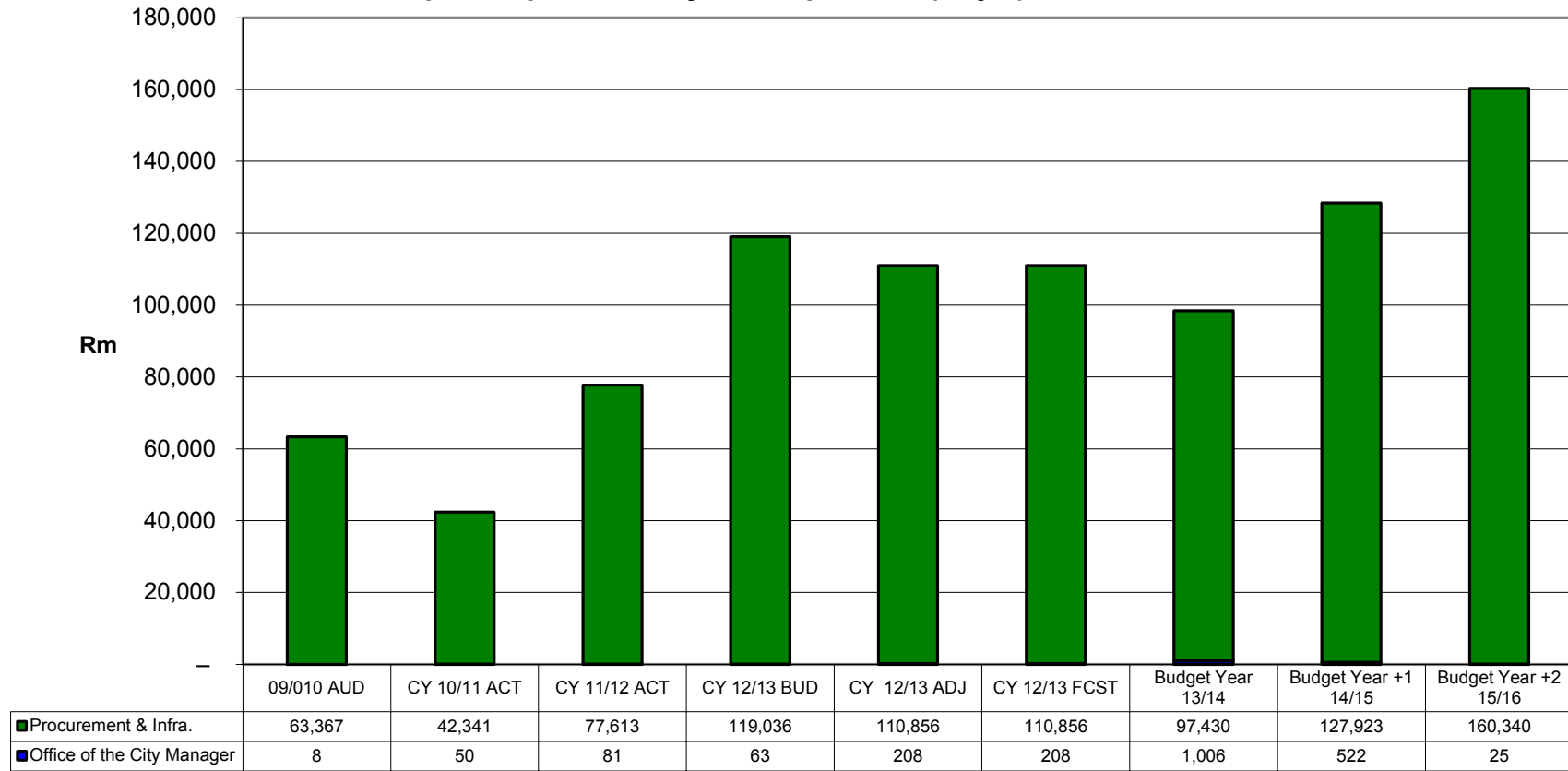
	09/10 AUD	CY 10/11 ACT	CY 11/12 ACT	CY 12/13 BUD	CY 12/13 ADJ	CY 12/13 FCST	Budget Year 13/14	Budget Year +1 14/15	Budget Year +2 15/16
Electricity	196,280	238,878	296,074	350,746	348,102	348,102	407,448	443,366	480,693
Water	24,664	29,909	31,250	47,860	49,447	49,447	45,041	52,656	55,832
Budget & Treasury Office	88,707	123,284	261,664	100,064	97,110	97,110	73,820	82,442	93,012
Road Transport	22,350	147,251	46,716	32,388	30,763	30,763	39,044	42,092	46,138
Waste Water Management	21,323	23,524	29,747	27,753	27,967	27,967	31,455	34,558	38,281
Public Safety	37,985	42,852	44,796	63,736	57,542	57,542	74,455	78,991	83,119
Sport and Recreation	52,910	30,630	35,708	34,779	35,507	35,507	47,837	50,679	53,596
Waste Management	30,950	32,008	32,980	40,983	40,961	40,961	42,911	45,997	47,994
Planning & Development	24,679	22,254	24,129	36,708	38,151	38,151	161,662	164,778	172,893
Community & Social Services	21,320	23,388	25,302	28,372	28,556	28,556	31,468	33,918	36,165
Health	4,065	2,973	2,669	4,796	5,138	5,138	110	132	161
Housing	3,824	4,108	4,279	4,465	5,886	5,886	5,841	6,199	6,578
Executive & Council	54,027	54,997	55,775	62,782	64,587	64,587	66,605	70,663	74,434
Environmental Protection	1,678	1,961	2,019	4,180	3,680	3,680	4,599	4,793	4,990
Corporate Services	17,419	20,812	27,314	39,872	46,086	46,087	49,401	52,730	54,876

Capital expenditure by Standard Classification - Chart A11

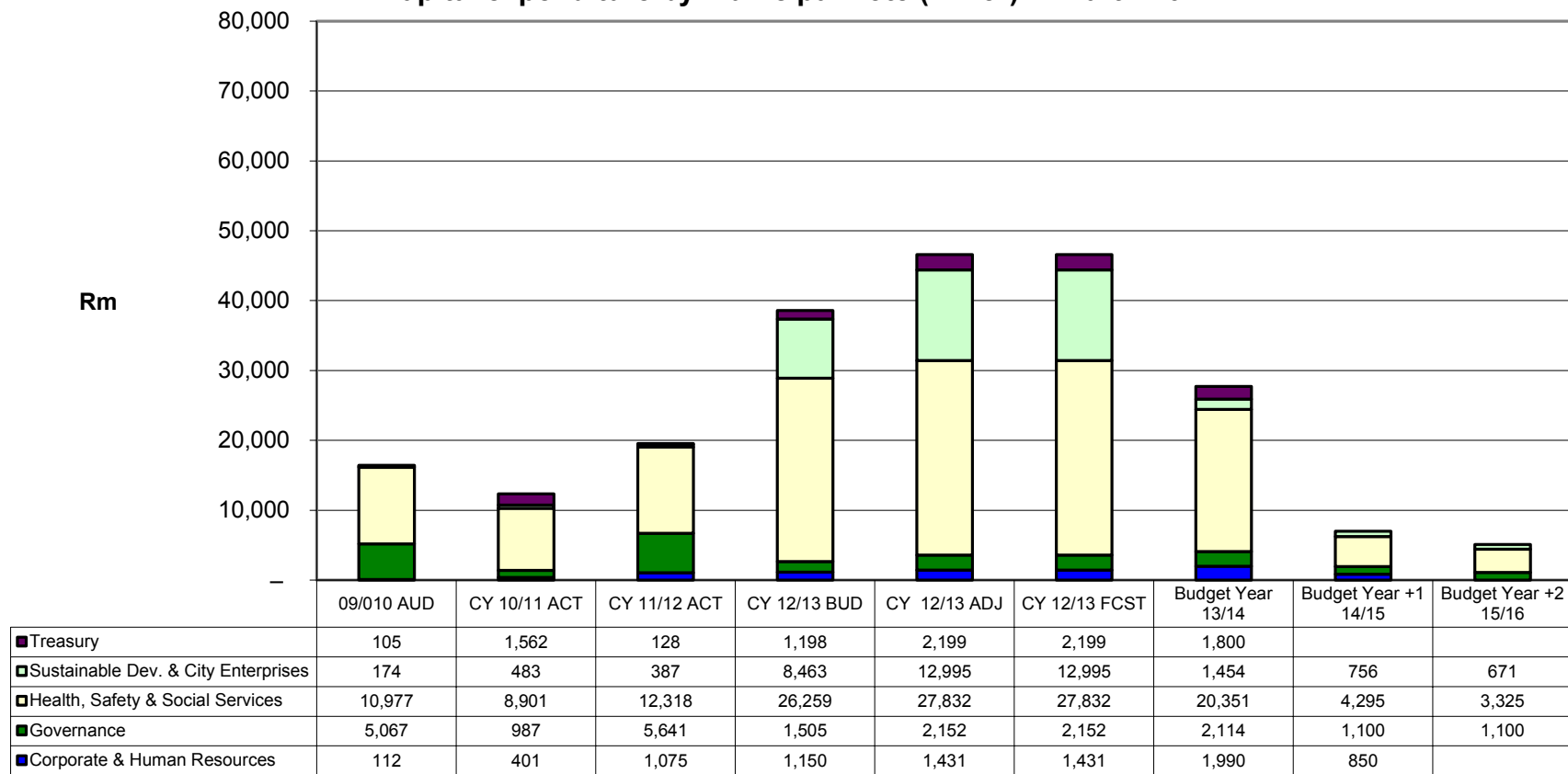


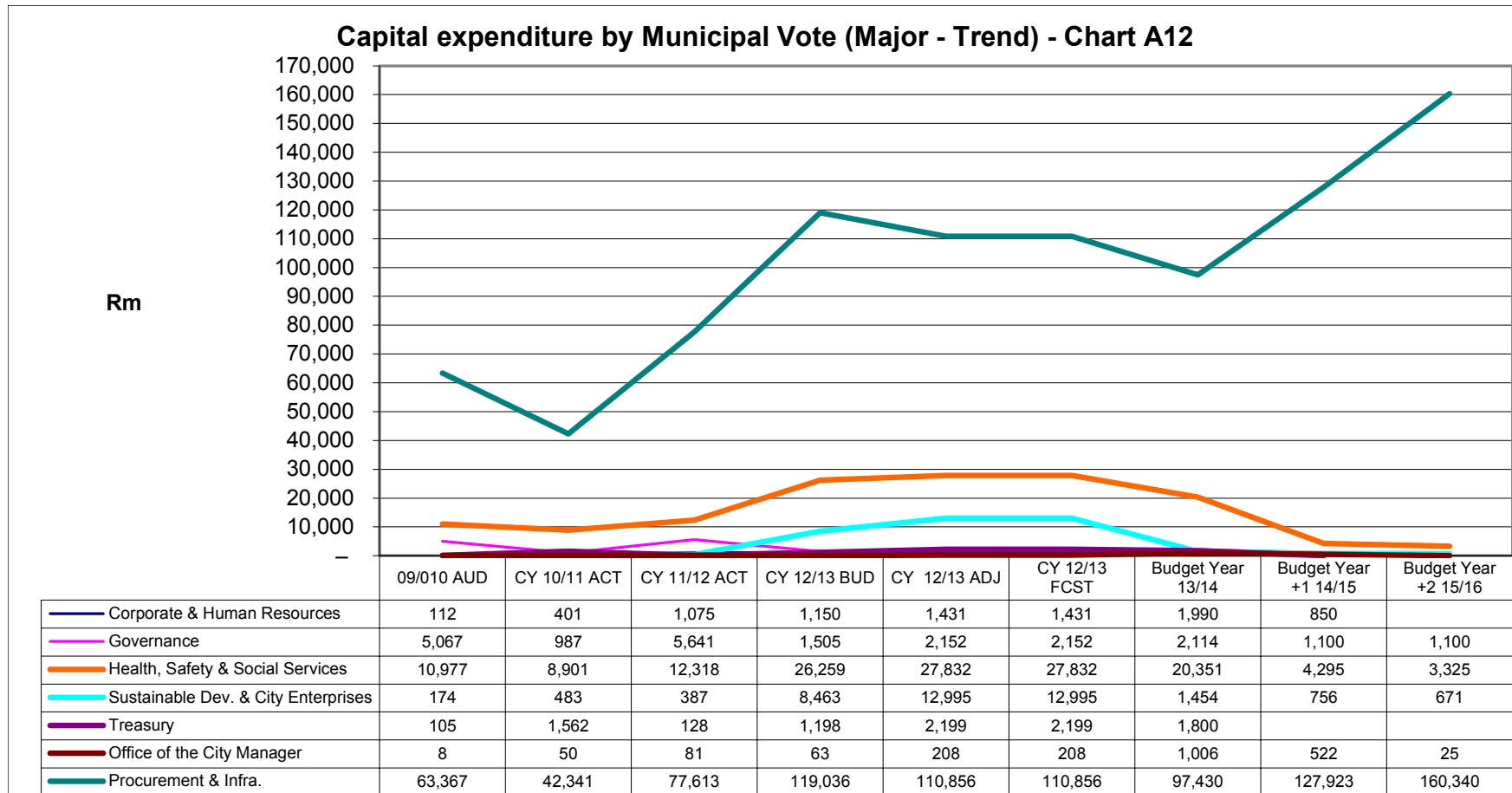
	09/010 AUD	CY 10/11 ACT	CY 11/12 ACT	CY 12/13 BUD	CY 12/13 ADJ	CY 12/13 FCST	Budget Year 13/14	Budget Year +1 14/15	Budget Year +2 15/16
Planning & Development	70	1,751	63	1,000	7,323	7,323	7,962	5,670	5,095
Housing	104	24	324	1,500	4,533	4,533	50	49	49
Water	10,066	122	677	16,199	12,728	12,728	17,577	25,440	31,141
Electricity	11,912	33,926	35,555	27,350	30,828	30,828	22,245	32,895	49,395
Road Transport	23,044	27,625	38,088	66,251	42,052	42,052	27,020	27,250	39,914
Waste Water Management	7,649	3,913		20,273	24,428	24,428	24,717	37,768	35,445
Budget & Treasury Office	13,989	1,515	1,203	14,500	2,199	2,199	1,800		
Waste Management	406	1,523	9,604		5,831	5,831	1,250		
Community & Social Services	3,734	4,060	4,752	9,600	14,719	14,719	5,127	22	
Sport and Recreation	2,973	1,459	3,927		5,547	5,547	6,754	595	900
Health		320							
Executive & Council	1,237	693	971		1,397	1,397	1,449	1,000	1,000
Public Safety	3,984	4,170	2,081		3,147	3,147	7,075	3,400	2,000
Environmental Protection	–				47	47			
Corporate Services	642	506		1,000	2,893	2,893	3,118	1,357	523

Capital expenditure by Municipal Vote (Major) - Chart A9

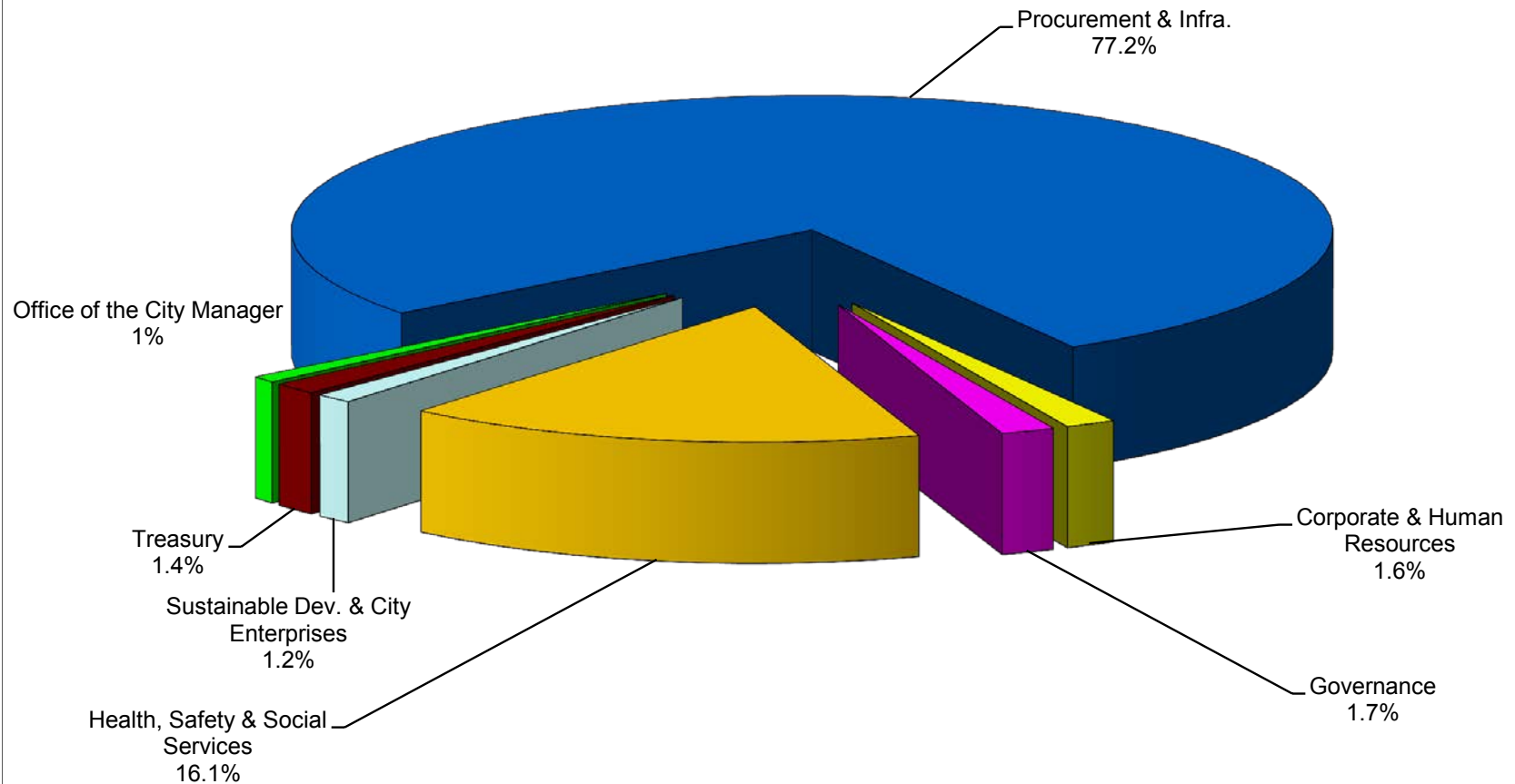


Capital expenditure by Municipal Vote (Minor) - Chart A10

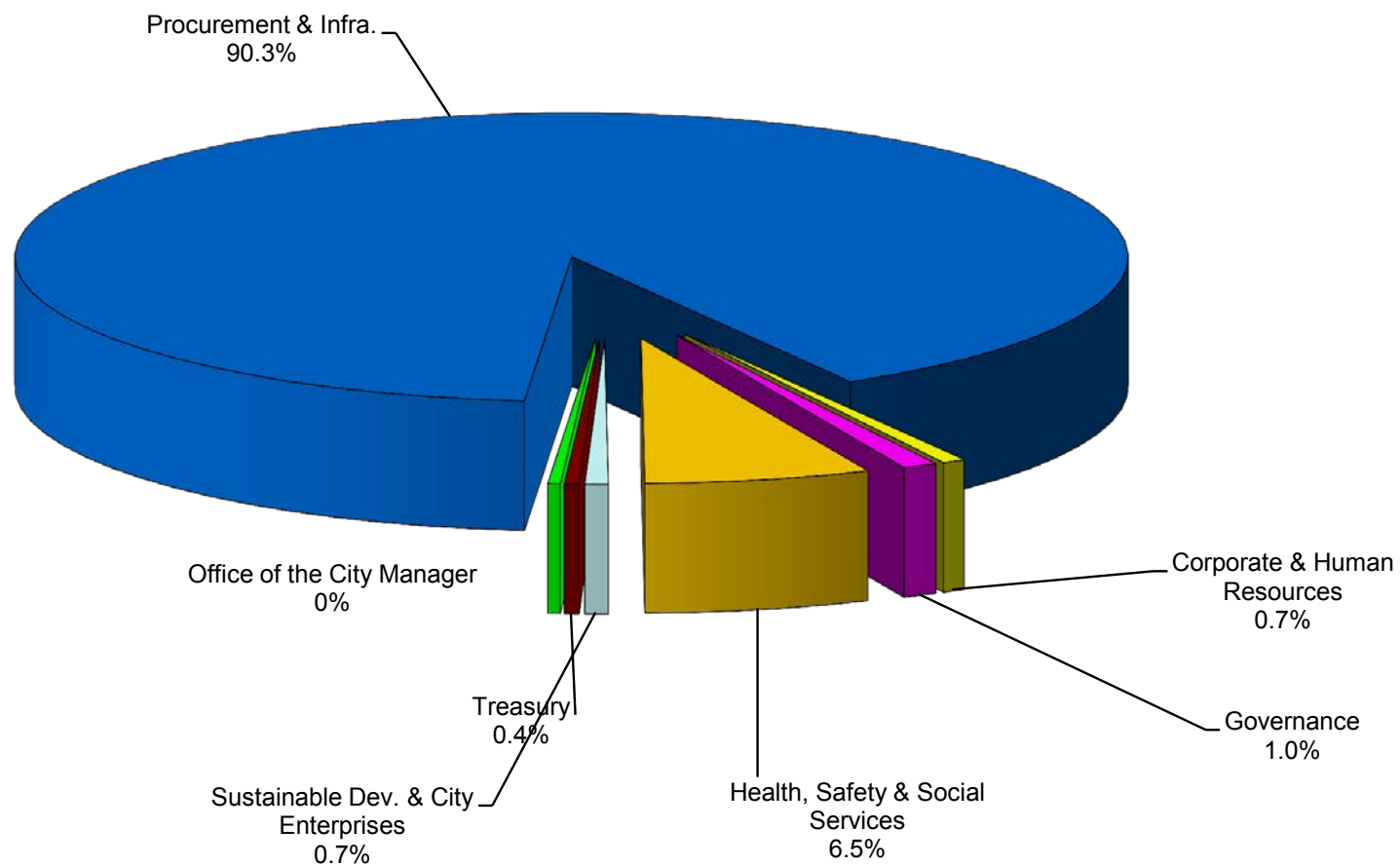


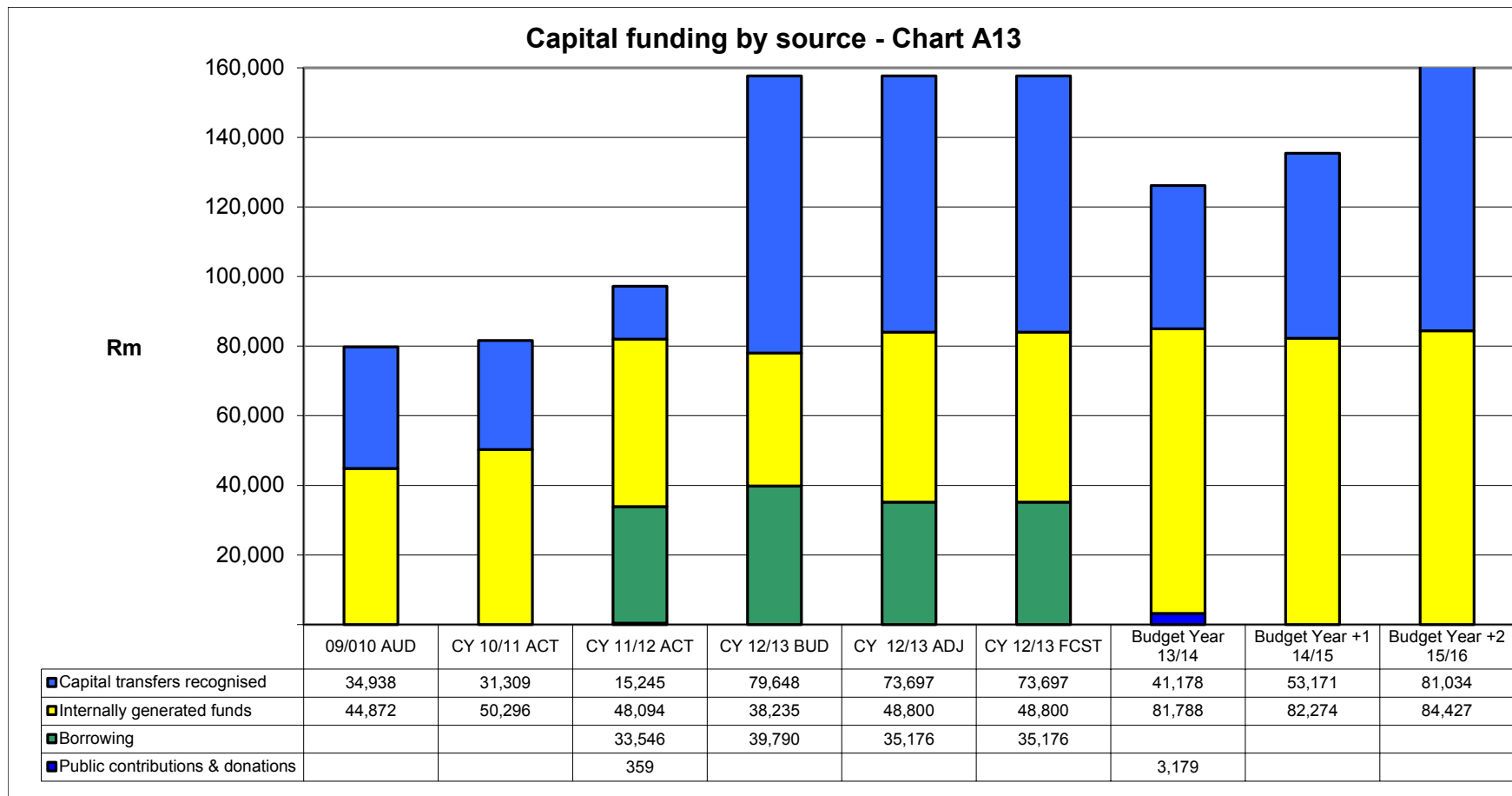


**2013/14 Budget Year
Capital expenditure program per vote**

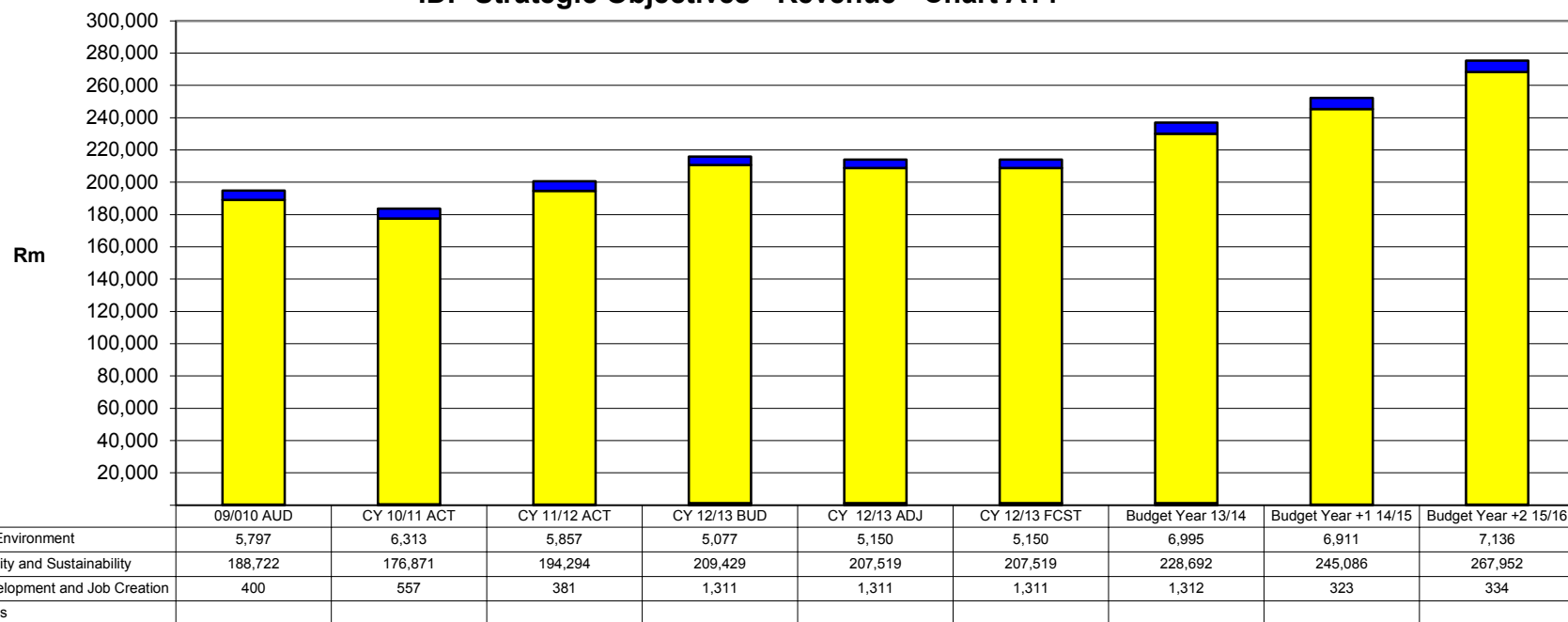


**2013/14 MTREF (3 year total)
Capital expenditure program per vote**

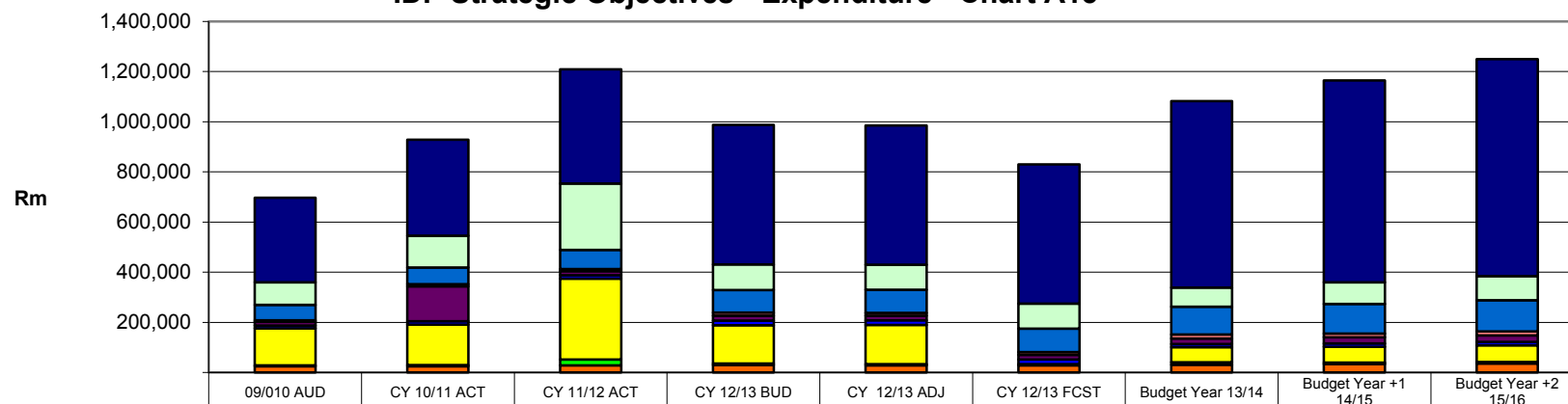




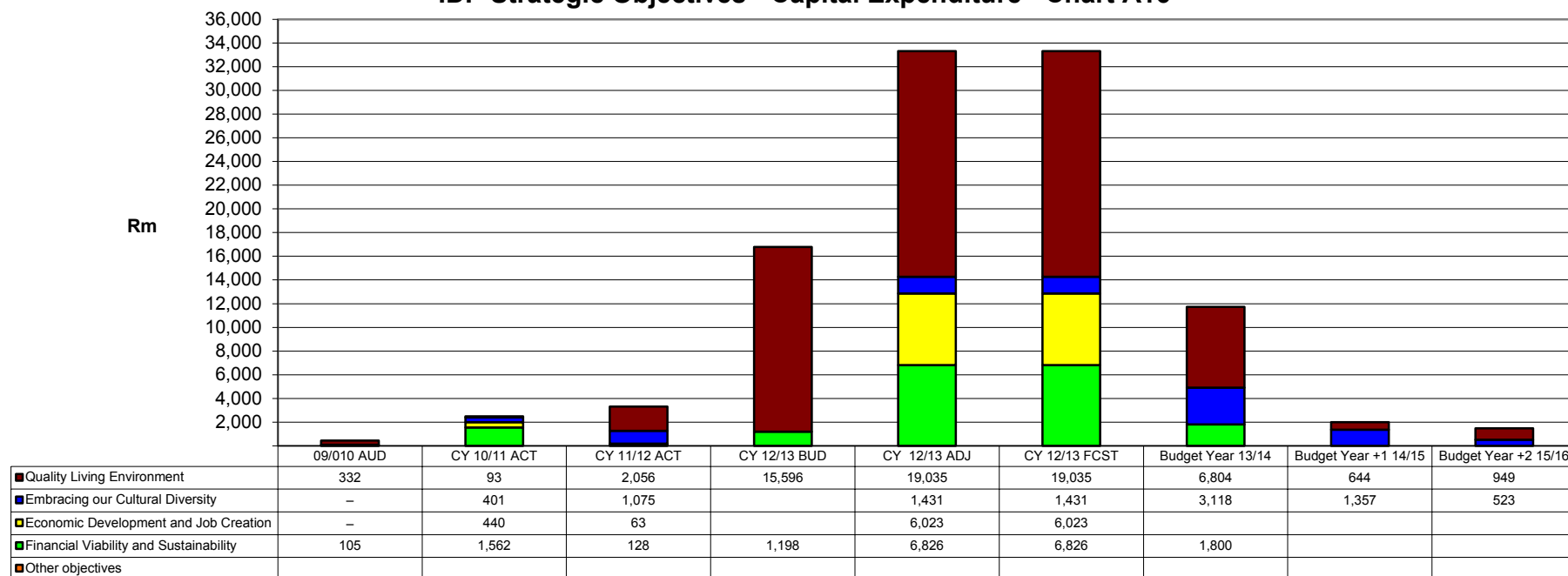
IDP Strategic Objectives - Revenue - Chart A14



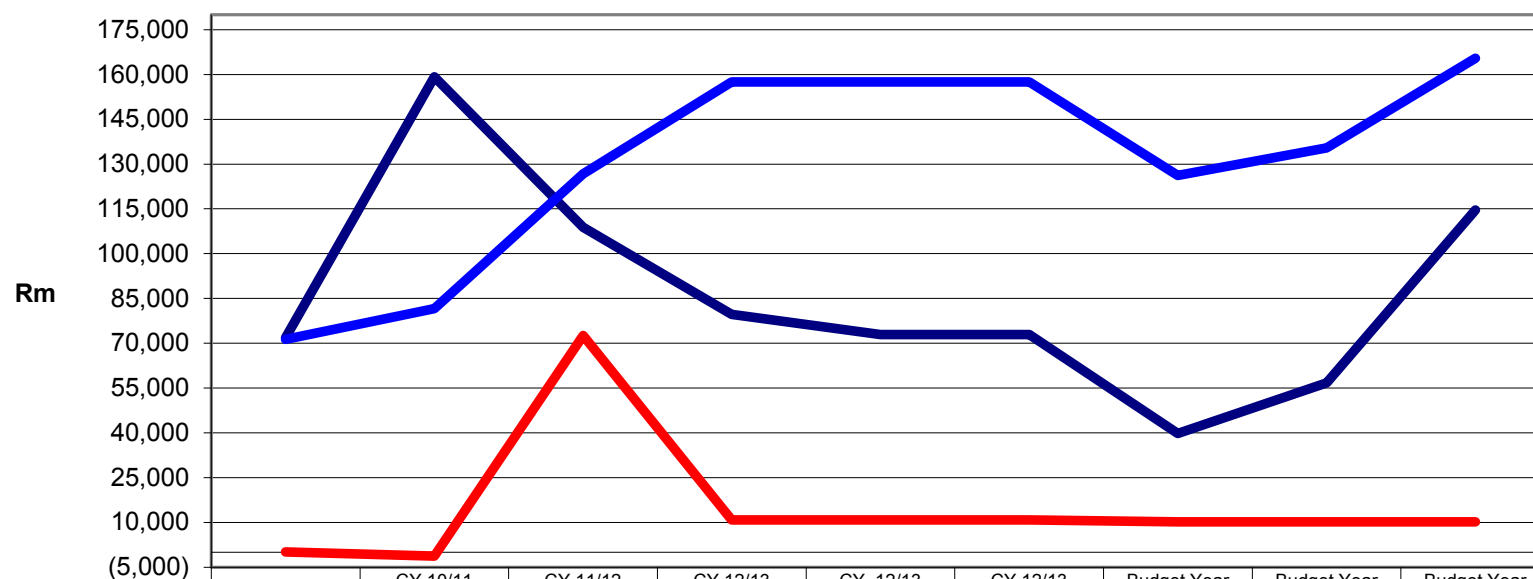
IDP Strategic Objectives - Expenditure - Chart A15



IDP Strategic Objectives - Capital Expenditure - Chart A16



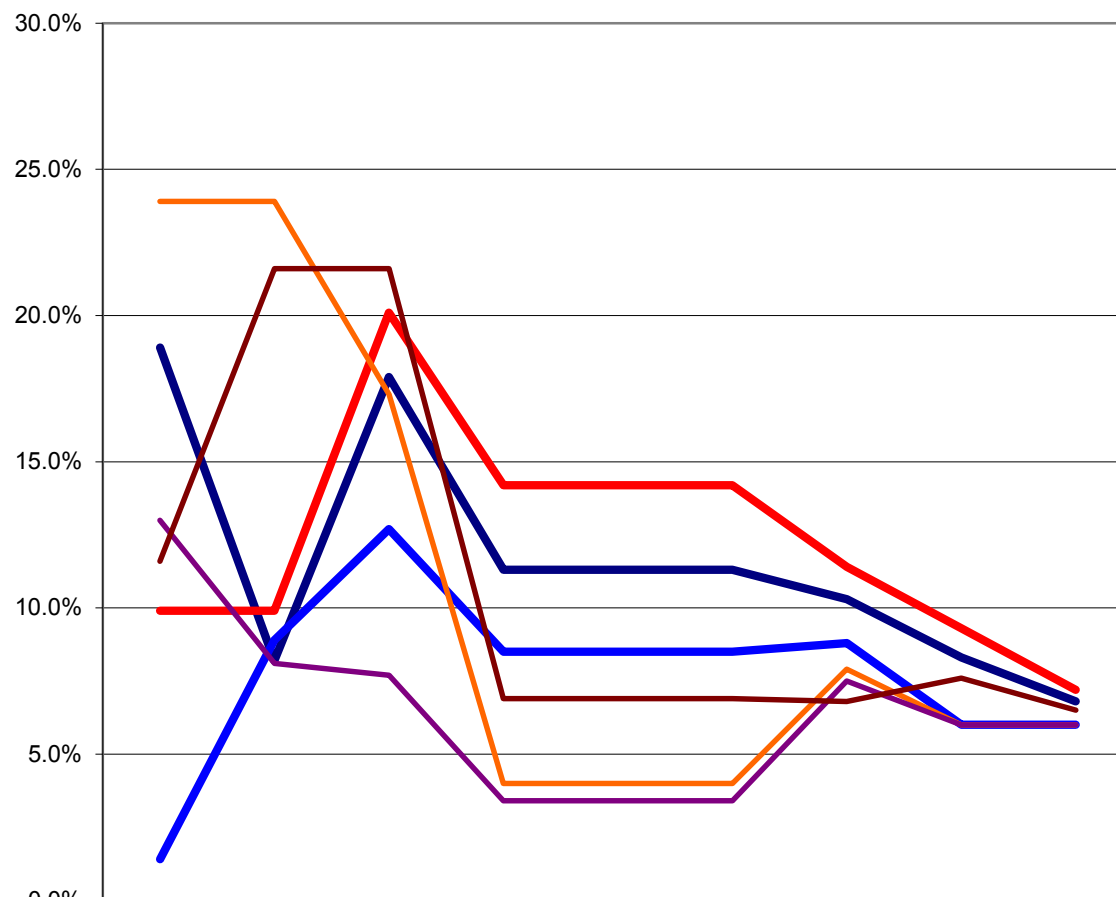
IDP Strategic Objectives - Revenue - Chart A14



	09/010 AUD	CY 10/11 ACT	CY 11/12 ACT	CY 12/13 BUD	CY 12/13 ADJ	CY 12/13 FCST	Budget Year 13/14	Budget Year +1 14/15	Budget Year +2 15/16
Cash Flow - Op. Activities	71,889	159,222	108,790	79,648	72,899	72,899	39,790	56,755	114,612
Cash Flow - Investing (used)	71,345	81,605	126,700	157,473	157,473	157,473	126,145	135,445	165,461
Cash Flow - Financing	90	(1,273)	72,578	10,900	10,900	10,900	10,200	10,200	10,200

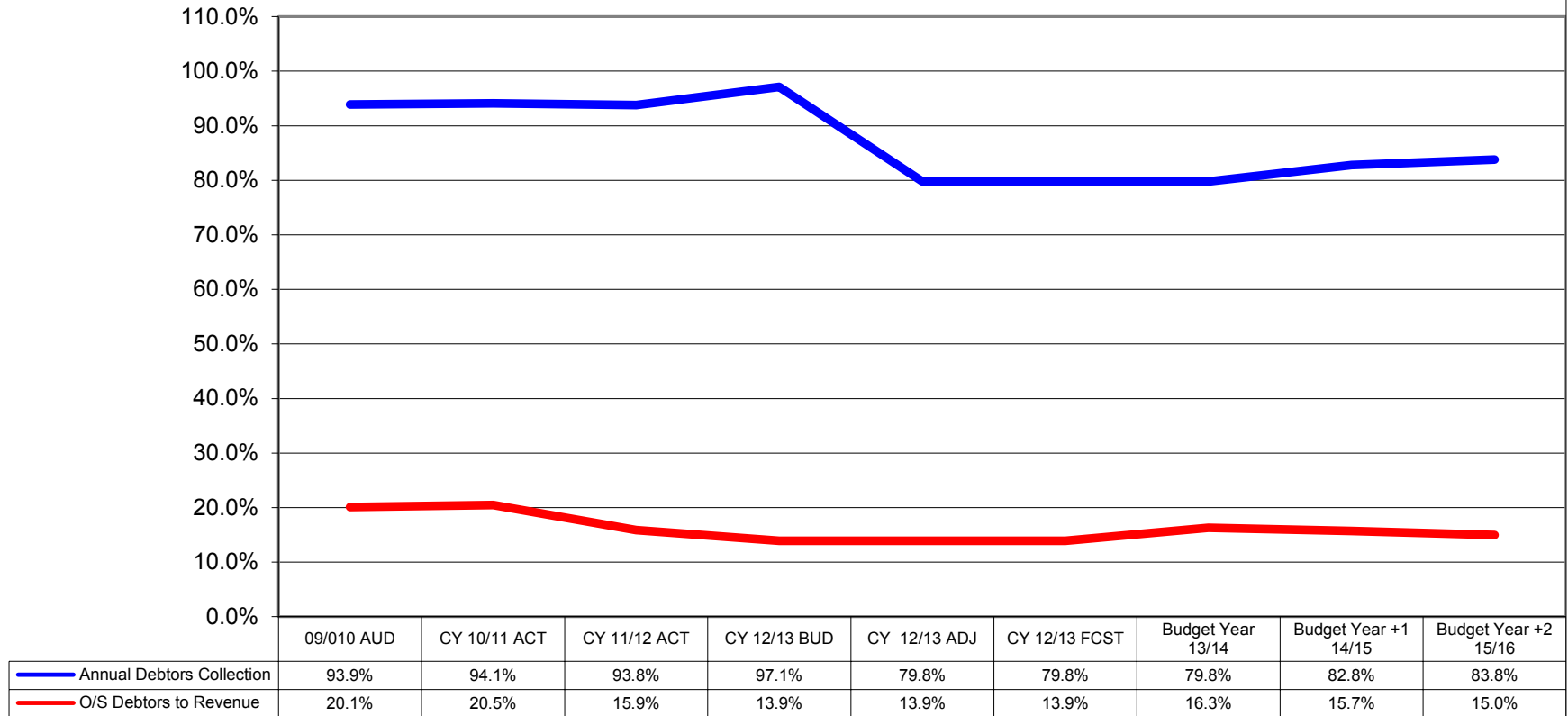
Service charges - Revenue % change - Chart A22

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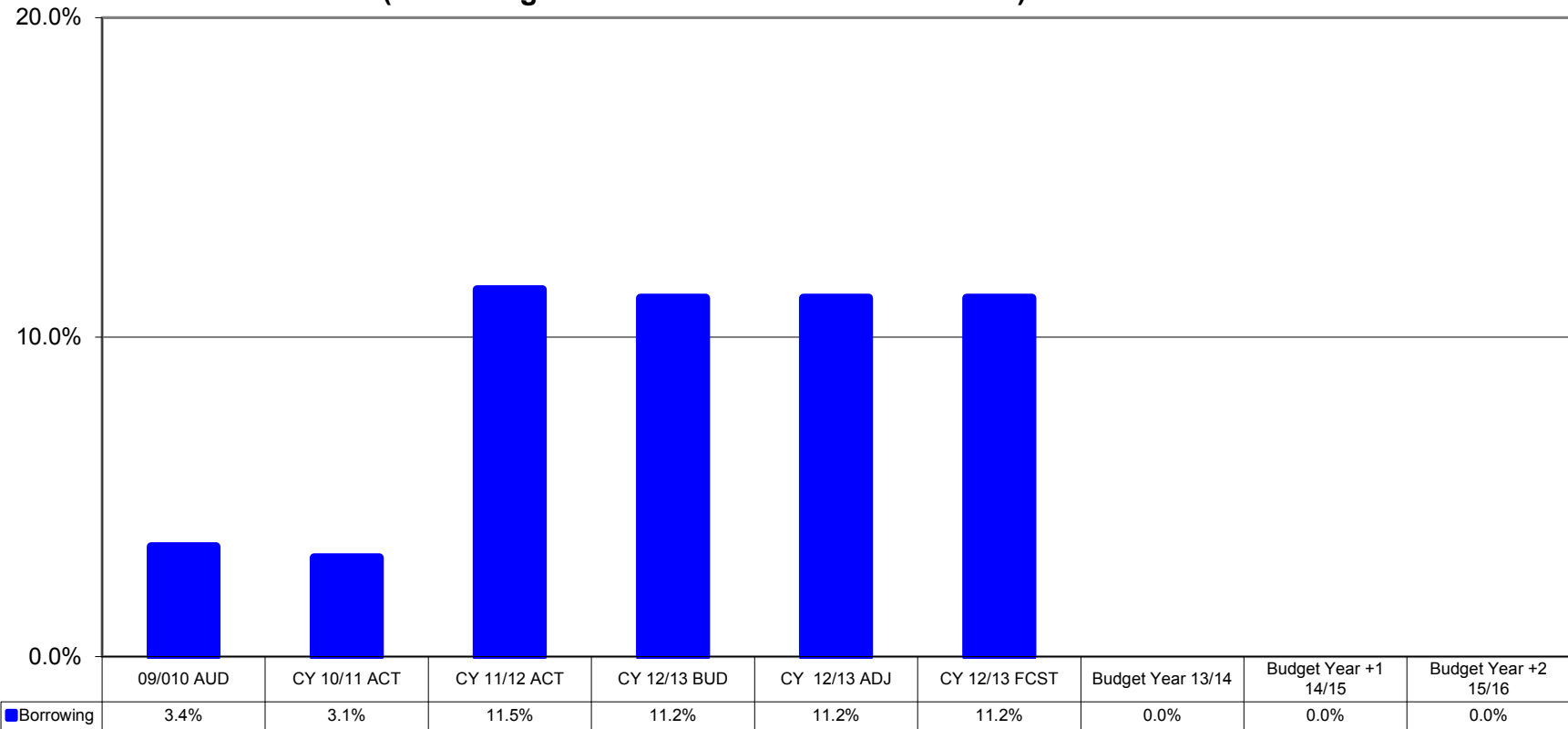


	09/010 AUD	CY 10/11 ACT	CY 11/12 ACT	CY 12/13 BUD	CY 12/13 ADJ	CY 12/13 FCST	Budget Year 13/14	Budget Year +1 14/15	Budget Year +2 15/16
% incr total service charges (incl prop rates)	18.9%	8.2%	17.9%	11.3%	11.3%	11.3%	10.3%	8.3%	6.8%
% incr Property Tax	1.4%	8.9%	12.7%	8.5%	8.5%	8.5%	8.8%	6.0%	6.0%
% incr Service charges - electricity revenue	9.9%	9.9%	20.1%	14.2%	14.2%	14.2%	11.4%	9.3%	7.2%
% incr Service charges - water revenue	23.9%	23.9%	17.3%	4.0%	4.0%	4.0%	7.9%	6.0%	6.0%
% incr Service charges - sanitation revenue	13.0%	8.1%	7.7%	3.4%	3.4%	3.4%	7.5%	6.0%	6.0%
% incr Service charges - refuse	11.6%	21.6%	21.6%	6.9%	6.9%	6.9%	6.8%	7.6%	6.5%
% incr in Service charges - other	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

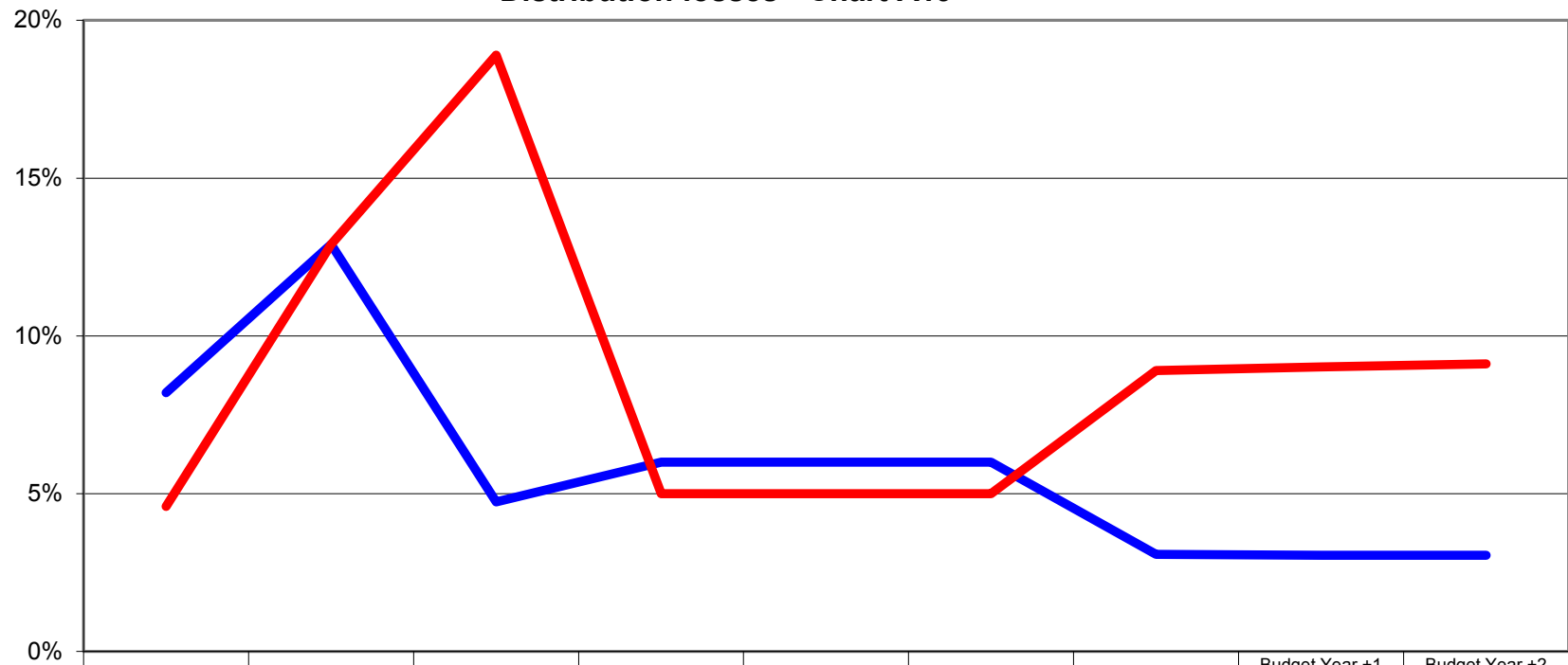
Revenue collection - Chart A18



Debt (borrowing as a % of total revenue collection) - Chart A17

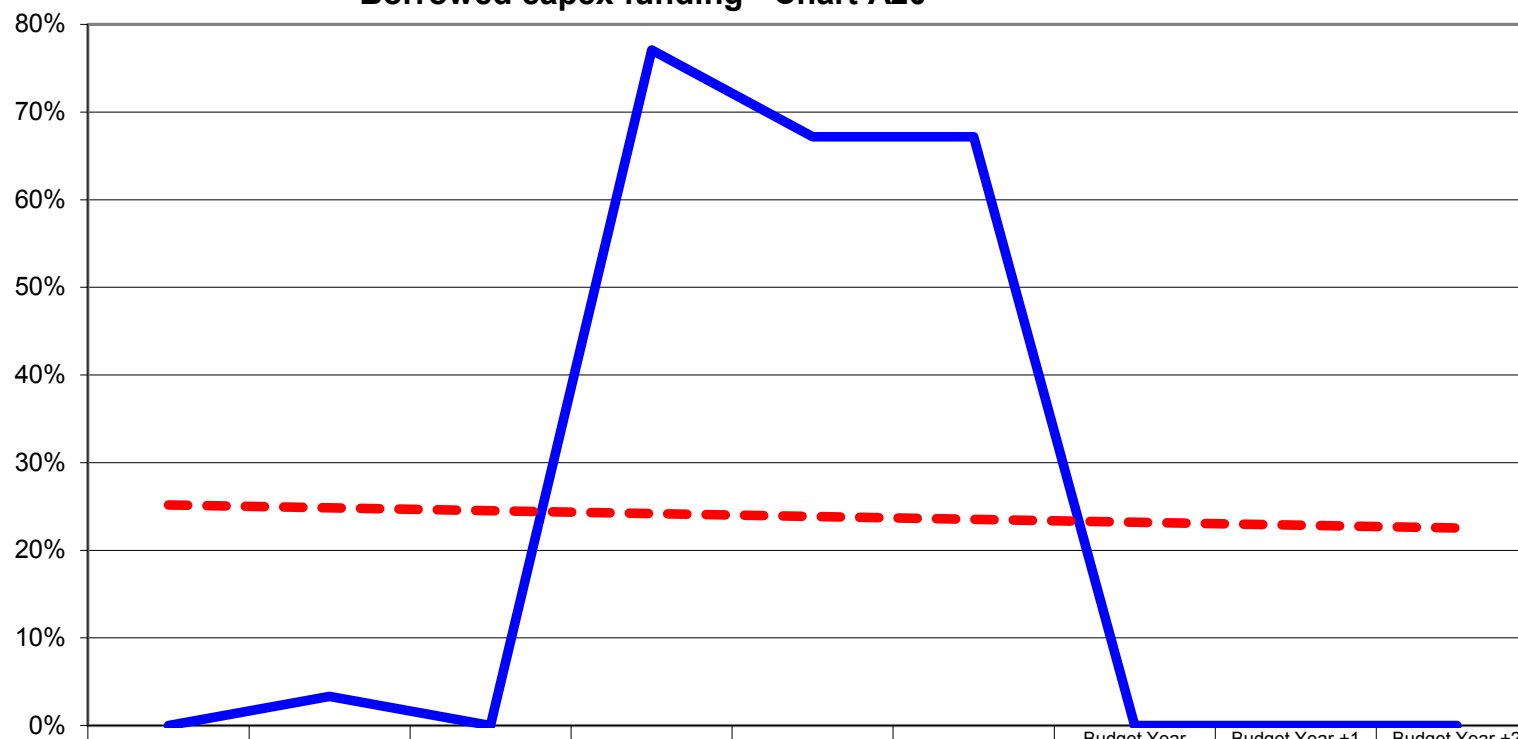


Distribution losses - Chart A19



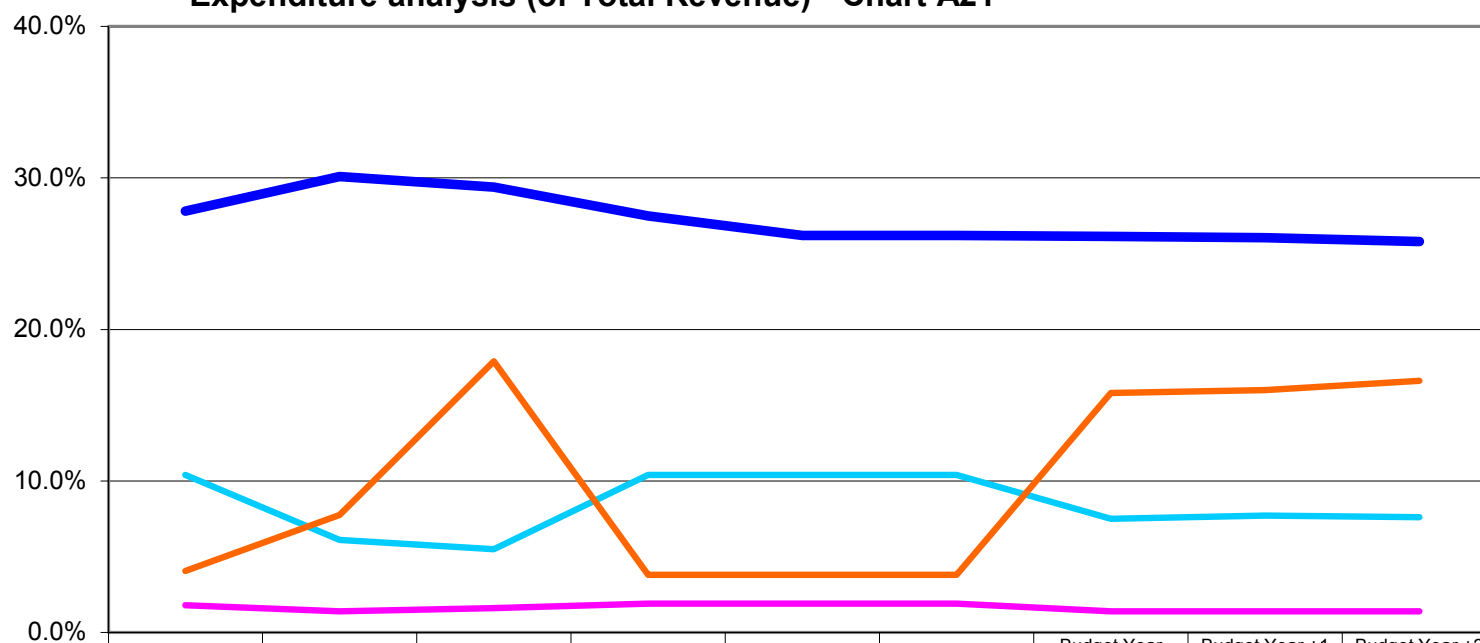
Electricity	8%	13%	5%	6%	6%	6%	3%	3%	3%
Water	5%	13%	19%	5%	5%	5%	9%	9%	9%

Borrowed capex funding - Chart A20



	09/010 AUD	CY 10/11 ACT	CY 11/12 ACT	CY 12/13 BUD	CY 12/13 ADJ	CY 12/13 FCST	Budget Year 13/14	Budget Year +1 14/15	Budget Year +2 15/16
Borrowed capex funding	0%	3%	0%	77%	67%	67%	0%	0%	0

Expenditure analysis (of Total Revenue) - Chart A21



	09/010 AUD	CY 10/11 ACT	CY 11/12 ACT	CY 12/13 BUD	CY 12/13 ADJ	CY 12/13 FCST	Budget Year 13/14	Budget Year +1 14/15	Budget Year +2 15/16
Employee costs	27.8%	30.1%	29.4%	27.5%	26.2%	26.2%	26.2%	26.1%	25.8%
Remuneration	1.8%	1.4%	1.6%	1.9%	1.9%	1.9%	1.4%	1.4%	1.4%
Repairs & Maintenance	10.4%	6.1%	5.5%	10.4%	10.4%	10.4%	7.5%	7.7%	7.6%
Finance charges & Depreciation	4.1%	7.8%	17.9%	3.8%	3.8%	3.8%	15.8%	16.0%	16.6%

ANNEXURE

DEATAILED CAPITAL PROJECTS PER DEPARTMENT

DESCRIPTION	WARD	2013/14
OFFICE OF THE SPEAKER		
WINDSCRIBE TRACKER MICROPHONE	All	24,000
CCTV EQUIPMENT (REPLACEMENT)	All	50,000
BIOMETRIC EQUIPMENT(REPLACEMENT)	All	50,000
REPLACE SOUND SYSTEM	All	15,000
HIGH SPEED PRINTER	All	400,000
BINDING EQUIPMENT FOR PRINTING ROOM	All	6,000
TELEPHONE HANDSET	All	250,000
VEHICLE	All	300,000
FLAGS	All	9,000
WARD COMMITTEE OFFICES	All	1,000,000
FURNITURE	All	10,000
Sub-total		2,114,000
MUNICIPAL MANAGER		
PERFORMANCE TOOL FOR PMS	All	1,000,000
LOCKABLE DRAWERS CABINET	All	6,000
Sub-total		1,006,000
BUDGET AND TREASURY OFFICE		
UPGRADING FNB BUILDING	All	1,800,000
Sub-total		1,800,000
PUBLIC SAFETY		
DELIVERY VEHICLE	All	160,000
SHOOTING RANGE	All	800,000
TRAFFIC EQUIPMENT	All	1,670,000
SEDANS	All	400,000
DIGITAL RADIOS	All	400,000
INCIDENT COMMAND SYSTEM	All	1,200,000
WATER TANKERS	All	1,285,334
VEHICLE	All	320,000
UPGRADING ACCESS CONTROL SYSTEM	All	1,000,000
Sub-total		7,235,334
CORPORATE SERVICES		
TRAINING EQUIPMENT	All	50,000
DISASTER RECOVERY PROJECT	All	1,190,000
DOCUMENT MANAGEMENT SYSTEM	All	400,000
UPGRADE NETWORK INFRASTRUCTURE	All	80,000
UPGRADE COMPUTER HARDWARE	All	250,000
FURNITURE	All	20,000
Sub-total		1,990,000
INFRASTRUCTURE		
VEHICLE	All	1,000,000
FURNITURE	All	10,000
EQUIPMENT	All	20,000
VEHICLE 10 TON	All	900,000
WARD ALLOCATION (26 X 120,000)	All	3,120,000
EXT. HOSKINS REGIONAL CEMETERY	All	1,200,000
COMPUTER HARDWARE	All	180,000
CLEANING EQUIPMENT	All	30,000
UPGRADE CHRIS HANI PUMP STATION	4	500,000

DESCRIPTION	WARD	2013/14
MECHANICAL SCREENS	All	500,000
SCADA SEWER	All	3,000,000
REFURBISH MECHANICAL EQUIPMENT	All	1,000,000
VYFHOEK RES. MOTOR PUMPS	3	320,000
GENERATOR	All	5,600,000
UPGRADE TOP CITY MAIN SEWER	4,18,19	1,883,000
IKAGENG PROPER UPGRADE SEWER	6,8,9,10,11,12,14	6,234,228
IKAGENG X 9 SEWER RETICULATION	4,12	2,000,000
IKAGENG X 4 SEWER RETICULATION	17	500,000
IKAGENG X 8 SEWER RETICULATION	12	500,000
OUTFALL SEWER: MOOIVALLEIPARK	2	350,000
OUTFALL SEWER: VILJOENSTR/IKAGENG	1	1,200,000
PARYS AVEN. SEWER (LINDEN TO N12)	3	700,000
REFURBISH SAND FILTERS	All	1,000,000
BULK FLOW METERS	All	500,000
MECHANICAL EQUIPMENT	All	1,000,000
EQUIPMENT	All	50,000
REPLACE VALVES ON BULK WATER MAINS	All	800,000
IKAGENG X 9 WATER	4,12	6,114,972
IKAGENG X4 WATER	17	3,666,050
IKAGENG X 8 WATER	12	500,000
WATER RET. ROSS/PROMOSA/IKAGENG ROAD	6	2,400,000
WATER RET. WALTER SISULU/DU PLOOY ROAD	5	715,000
WATER RET. OTTO/CRONJE/MAEL STR	3	831,450
RESEALING OF ROADS	All	10,000,000
MATLWANG ACCESS ROAD N12 TO VILLAGE	1	6,000,000
CONSTRUCTION ROADS & STORMWATER	1,9,13,21	10,000,000
TRANSFORMER BAY	3,22,23,24,25	4,760,000
INSTALL 11KV FEEDER CABLES	3,22,23,24,25	3,000,000
UPGRADE NEC - GAMA	7,11,22	1,000,000
UPGRADE ELEC B/PARK	1,2,3,23	3,000,000
UPGRADE AUTO RECLOSURES	2,3,23	2,000,000
SCADA	All	4,120,000
AIRCONDITIONER CONTROL ROOM	All	20,000
UPGRADE EQUIPMENT AND TOOLS	All	15,000
UPGRADE OFFICE EQUIPMENT	All	300,000
VEHICLE	All	1,000,000
HYDRAULIC CRIMPER	All	30,000
AUGER	All	400,000
UPGRADE TRENCH DIGGING MACHINE	All	600,000
HIGH MAST LIGHTS	6,8,9,10,11,12,14	2,000,000
4 POST LIFT	All	800,000
TYRE STRIPPER	All	30,000
TROLLY JACKS	All	30,000
Sub-total		97,429,700
DEPARTMENT ENVIRONMENTAL MANGEMENT		
UPGRADE BUILDINGS	All	250,000
BUSHCUTTER	All	50,000
TRACTOR	All	350,000
UPGRADE PARK 1	13	250,000
UPGRADE PARK 2	9	250,000
UPGRADE PARK 3	19	250,000

DESCRIPTION	WARD	2013/14
UPGRADE PARK 4	19	250,000
CHAIN SAW	All	70,000
TRAILERS	All	115,000
GRASS CUTTING MACHINE	All	250,000
UPGRADE ABLUTIONS	All	300,000
1 TON LDV	All	300,000
SKIPS	All	300,000
2 TON DOUBLE CAB	All	350,000
BOOK SHELVES	All	30,000
VEHICLE	All	360,000
EQUIPMENT	All	100,000
UPGRADE ABLUTION	All	300,000
Sub-total		4,125,000
SPORTS, ARTS AND CULTURE		
UPGRADE ABLUTION: GOETZ/FLEISHACK	24	50,000
EXHIBITION HALLS (MODULES)	24	120,000
TABLE	All	15,000
CHAIR	All	50,000
VACUUM CLEANER	All	10,000
POLISHER	All	10,000
CIRCULAR SAW	All	2,500
BOOK BINDING MACHINE	All	3,500
LAMINATING MACHINE	All	3,500
SHELVES	All	70,000
UPGRADE BOOK DETECTOR	All	100,000
TABLES AND CHAIRS	All	300,000
LIBRARY VEHICLE	All	400,000
LIBRARY BUILDING	All	562,434
EXTENTION LIBRARY	All	494,654
EXTENTION LIBRARY FURNITURE)	All	110,009
UPGRADE BOOK DETECTOR	All	100,000
UPGRADE PAVING	All	30,000
FENCING	All	60,000
BOOKS	All	300,000
OFFICE FURNITURE	All	60,000
UPGRADE BUILDING	All	100,000
DIGITAL CAMERA/VIDEO	All	5,000
VEHICLE	All	400,000
UPGRADE BIRD SANCTUARY	2	30,000
LOTTO MOHADIN STADIUM (030061800205)	9	645,250
UPGRADE NETBALL COURTS	8,10	250,000
TRAILERS	All	35,000
LINE MARKING MACHINE	All	50,000
BUSHCUTTER	All	50,000
GRASS CUTTING MACHINE	All	115,000
TRACTOR	All	350,000
LOTTO SPORT FACILITIES (030061800202)	8,10	781,097
LOTTO TSHWARAGANAMG (030061800204)	12	261,868
LOTTO SARAFINA SPORT (030061800209)	18	860,425
BEDS	All	150,000
TV	All	100,000
UPGRADE ABLUTION	All	300,000

DESCRIPTION	WARD	2013/14
UPGRADE OFFICE BLOCK	All	100,000
LOTTO LAKE RESORT (030061800203)	All	25,676
UPGRADE HALL PROMOSA	21	150,000
UPGRADE HALL GAMATLABE	8	120,000
UPGRADE HALL GOVEN MBEKI	10	260,000
UPGRADE HALL CHRIS HANI	18	300,000
UPGRADE HALL OR TAMBO	26	300,000
CITY HALL (REPLACEMENT ROOFING)	All	400,000
Sub-total		8,990,913
HUMAN SETTLEMENT AND PLANNING		
AIRCONDITIONER/FURNITURE	All	48,500
REPLACEMENT VACUUM CLEANER	All	1,500
STOVES	5,15	32,000
PAVING PARKING AREA AND CARPORTS	All	270,000
WATER RETICULATION SYSTEM	21	69,850
UPGRADE BUILDINGS	All	500,000
OFFICE DESK	All	8,000
HIGH BACK CHAIR	All	2,400
VISITOR CHAIR	All	2,400
4 DRAWER FILING CABINET	All	3,400
SCHREDDER	All	2,500
DRAUGHTSMAN CHAIR	All	1,500
ROLLER PAPER CUTTER	All	6,500
AIRCONDITIONER	All	37,500
Sub-total		986,050
ECONOMIC DEVELOPMENT		
FURNITURE	All	20,000
TILING - OFFICES	All	30,000
AIRCONDITIONER	All	15,000
BLINDS - TOURISM CENTRE	All	20,000
TAPE RECORDER	All	1,000
DIGITAL CAMERA	All	1,000
BINOCULARS	All	1,000
PHTOCOPY MACHINE	All	50,000
SLIDING DOOR	All	30,000
UPGRADING FARMS	3,6,17	300,000
Sub-total		468,000
TOTAL		126,144,997